

投资酒店项目最关键的三个要素.....



环球酒店房地产专业律师团队®无与伦比的酒店法律经验



## 杰美百明律师事务所 JEFFER MANGELS BUTLER & MITCHELL LLP The premier hospitality practice in a full-service law firm™

环球酒店房地产专业律师团队® Global Hospitality Group®

# 精选客户名单

我们诚挚地感谢三十多年来与我们合作过的每一个客户。正因这些客户对我们的 信赖, 杰美百明律师事务所(JMBM)得以在机遇和挑战中不断超越自我, 成为 了今日酒店法律领域的一个传奇。为了方便读者了解杰美百明律师事务所 (JMBM)的"环球酒店房地产专业律师团队"(Global Hospitality Group®)为 哪些客户提供过法律服务,我们特此开列出一张"精选客户名单"。我们为名单 中的客户代理了酒店行业内几乎所有的法律和业务交叉的事项,涉及美国国内和 海外 3800 多个房地产项目,酒店交易总金额超过 710 亿美元。

## 客户名称

#### Industrial and Commercial Bank of China Limited (ICBC) 中国工商银行

East West Bank 华美银行

Far East National Bank 远东国民银行

### 服务范围

ICBC is the largest bank in the world by assets and market capitalization with assets of more than \$3 trillion. It is ranked number 1 in The Banker's Top 1000 world banks, and also number 1 in the Forbes Global 2000 list of biggest public companies.

Represented the bank in developing their hotel lending platform, including a \$40 million construction loan to Kimpton for a new boutique-lifestyle hotel in Southern California.

Represented lender in connection with deed-in-lieu of foreclosure and sale of Motel 6 property in San Bernardino County, California.

Represented the bank in hotel and real estate loans, including a hotel construction and mini-perm loan to finance construction of a 150-room Residence Inn by Marriott in El Segundo, California; a construction loan to develop a retail shopping center in La Quinta, California; and a construction and mini-perm loan to finance construction of a 122-room Candlewood Suites located in Santa Ana, California.

### 客户名称

## Goldman Sachs

高盛

#### HSBC Bank

**Bank of America** 

美洲银行

**Aareal Bank** 

**Amalgamated Bank** 

香港上海汇丰银行有限公司

## 服务范围

Represented Goldman Sachs as special hotel counsel in hotel portfolio financings for approximately \$580 million and \$325 million, respectively.

Represented lender in connection with numerous loan originations, workouts, and modifications. Representative transactions:

- Structured a bridge loan from HSBC and Bank of Hawaii in a joint venture comprised of Marriott Int'l, Exclusive Resorts and Maui Land & Pineapple for the acquisition of Kapalua Bay Hotels & Villas anticipating a large construction and mini-perm loan for an extensive renovation of the resort.
- Negotiated and drafted construction loan for the W Scottsdale Hotel & Residences with short time frame for closing for borrower to enjoy certain benefits relating to the prompt payoff of its construction lender.
- Structured and documented, and later handled the workout of, a loan secured by the Four Seasons Troon North, Scottsdale.
- Structured and documented, and later handled the workout of a loan secured by the W Scottsdale.
- Structured and documented a loan secured by the Tempe Aloft in Arizona, as well as a tax-related sale-leaseback structure involving the property.
- Negotiated and drafted loan modifications for a portfolio of California hotels owned by a high net worth family.
- Negotiated and drafted a loan modification for a large scale mixeduse project under construction.
- Negotiated and drafted loan documents in connection with financing secured by the Carmel Valley Ranch.

Represented Bank in the acquisition of a note secured by a 4-star urban hotel, as well as in a take-out and working capital loan secured by a refurbished 5-star luxury hotel. Represented the bank as lead lender for more than a dozen banks, including many Japanese lenders, on the Westin Kauai. This was the largest credit in the bank at the time and the project called on JMBM's hotel expertise in workouts, bankruptcies, insurance claims, litigation, taxation, joint venture and partnership structures, banking (including regulatory, participation, agency and MOF issues), labor, construction contracts, vacation ownership, and disposition. We also represented the bank in connection with its re-entry into the hotel market and acted as counsel to the bank in connection with its efforts to make substantial hotel loans nationwide.

Represented Aareal as lender in structuring and documenting hotel loans, including for an Embassy Suites in Anaheim, California and for two Doubletree Hotels (cross-collateralized and cross-defaulted) located in Bakersfield and Modesto, California.

Represented bank in connection with airport hotel property, including complete repositioning with termination of existing franchise and management agreements and negotiation of new ones, major litigation over easements and title and receivership issues. Also worked on various design and construction contracts, vendor contracts, and parking agreements.

客户名称

Aozora Bank 青空银行

Bank of Hawaii 夏威夷银行

Bank of Nova Scotia 新苏格兰银行

### 服务范围

Represented the bank in structuring and documenting a \$25 million loan for the acquisition and renovation of the Guam Hilton Resort & Spa. The loan involved complex cash management arrangements involving multiple cash collateral accounts and multiple cash management banks in 4 countries.

Advised the bank on various lending issues, including advice on condo hotel lending and hotel mixed-use financing. Represented Bank of Hawaii and HSBC in structuring and documenting a bridge loan to a joint venture (comprised of Marriott International, Exclusive Resorts, and Maui Land & Pineapple) for the purchase of Kapalua Bay Hotels & Villas. The bridge loan contemplated a future construction and mini-perm loan for an extensive renovation, repositioning and expansion of the resort facilities.

Represented the bank on loan participation matters and major hotel and destination resort construction loans, and advised the bank on a broad range of hotel lending matters. Representative transactions:

- Structured and documented original financing for Starr Pass Tucson development, and then structured and documented construction and mini-perm senior loan on J.W. Marriott Starr Pass Resort with complex intercreditor agreement and guaranties with Marriott as mezzanine lender and operator.
- Structured and documented construction and mini-perm loan on the Four Seasons Aviara development of a 350-room luxury destination resort and conference center with 18-hole Arnold Palmer golf course.
- Structured and documented for syndication a construction loan on Casa Del Mar Hotel luxury California beach-front hotel, conference and business center.
- Structured and documented syndicated construction and mini-perm loan with integrated interest rate protection on the Four Seasons Scottsdale 210-room, 5-star luxury destination resort with amenity and golf course use agreements.
- Structured and documented Marriott Renaissance-flagged 300-room hotel construction loan involving program enhancements and historic tax credits.
- Structured and documented a construction and mini-perm loan on the Kimpton hotel in Cupertino, California.

Represented the bank on numerous senior living financings nationwide.

Acted as the principal outside law firm for major hotel and real estate projects, including workouts, bankruptcies, receiverships and related litigation.

Represented the San Francisco Agency on a workout of a hotel and office mixed-use project where the loan value exceeded \$200 million.

Represented lender in enforcing defaulted loans and guaranties. Also represented lender in various loan originations and restructures.

### Bank United

California Federal Bank 加利福尼亚联邦银行

#### Dai-Ichi Kangyo Bank 日商第一劝业银行

First Hawaiian Bank 夏威夷第一银行

客户名称

# First Interstate Bank of California 加利福尼亚第一州际银行

加利備尼亚弗一州际银行

#### **First Nationwide Bank**

#### Fuji Bank 富士银行

#### Hypo Alpe-Adria-Bank International AG

#### HSH Nordbank

德国北方银行

Industrial Bank of Japan, Ltd. 日本工业银行

#### Lehman Brothers 雷曼兄弟

Los Angeles National Bank 洛矶国民银行

#### Premier Commercial Bank 商业银行

Rabobank 荷兰合作银行

#### **Royal Bank of Canada** 加拿大皇家银行

服务范围

Served as bank's primary hotel counsel on workouts, deeds-in-lieu and dispositions of hotels and some of its largest and most sensitive real estate workouts and bankruptcies (including the largest real estate bankruptcy in the history of Southern California). Developed master documentation for major hotel and real estate loans.

Represented the bank on numerous hotel workouts, deeds-in-lieu and sales, including a multistate, chain-wide workout of an all-suites company.

Represented the bank on restructuring a hotel loan on property in Sacramento, California and a loan secured by a marina. Also represented the bank as a participant in a Hawaiian resort workout of almost \$200 million with a workout and deed-in-lieu.

Represented the owner/lender of a luxury hotel in Austria in terminating a long-term, no-cut hotel management agreement.

Represented lender on loan origination and (subsequently) restructuring for W Hollywood Hotel & Residences, one of the largest public-private partnership projects in the country. Representation included construction and mezzanine loans as well as modifications, negotiations with the MTA and other stakeholders. Dealt with complex mixed-use issues of hotel, retail, condominium and apartment uses demised through condominium parcels.

Also represented HSH Nordbank in support of both the origination and the workout of a construction loan for the W Hotel Scottsdale.

Advised the bank on various strategies and operations issues for some of its largest and most sensitive assets, including large destination resorts with residential and golf components and luxury hotels in locations including Hawaii, California and Spain. Represented the bank in connection with troubled credit facility in excess of \$1 billion secured by a complex of hotel, resort, condominium, marina and related facilities, as well as a number of other hotel-related troubled projects where the credits each exceeded \$100 million.

Also represented the bank's wholly owned subsidiary in certain major hotel transactions. (See below under JOWA Hawaii Co.)

Represented Lehman in more than 40 loan restructurings for multi-use developer and related litigation. Also represented Lehman as special hotel counsel in two hotel portfolio financings for \$580 million and \$325 million, respectively.

Represented bank in connection with loan workout, receivership, hotel management agreement negotiations, and loan foreclosure.

Advised bank on loan workout, foreclosure and guaranty recovery on loans secured by hotels in California and Arizona.

Represented the bank on hotel construction and permanent loans, bankruptcy, restructurings, and foreclosures, including hotel loan.

Represented client in foreclosure of real property in California.

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客户名称	服务范围
<b>Sakura Bank</b> 日本樱花银行	Represented Sakura as a participant in two separate major Hawaiian resort workouts with an aggregate loan value of approximately \$500 million.
<b>Société Générale</b> 法国兴业银行	Represented the bank in luxury hotel lending.
<b>Swedbank</b> 瑞典银行	Represented Swedbank in connection with loan workouts, receivership, restructuring of hotel management agreements, litigation analysis and construction defect analysis involving the La Posada de Santa Fe Hotel & Spa in Santa Fe, New Mexico, and the Hotel Madeline in Telluride, Colorado.
<b>Tokai Bank</b> 日本东海银行	Represented Tokai in numerous senior living facilities loans; represented the Los Angeles Agency on a workout of a mixed-use office, retail and hotel project where the loan value exceeds \$200 million.
	Represented the bank on a Hawaiian destination resort with a \$200 million troubled loan, and in the restructure of major loans secured by senior living facilities.
Union Bank of California 加利福尼亚联合银行	Acted as one of the principal outside law firms on matters involving hotels, real estate, and workouts.
Washington Mutual Federal Savings Bank 华盛顿互助储蓄银行	Represented WaMu on a wide range of hospitality issues, including receiverships and labor and employment issues.
Wells Fargo Bank 美国富国银行	Represented Wells Fargo in hotel loan originations as well as workouts involving troubled real estate and hotel loans (both whole loans and CMBS), including large-scale (e.g., the Le Meridién Hotel, San Francisco) and smaller limited service hotels. Assisted with preparation of hotel provisions for Bank's hospitality loan documents. Assisted Wells Fargo in transitioning franchise agreements for hotel properties in receivership, then foreclosure and subsequent sale of those assets.
3Wall Development	Represented the company in a broad range of hospitality matters involving acquisition, financing, management, joint venture structuring and labor for the Sheraton Gunter Hotel in San Antonio, the Hilton Garden Inns in Rancho Mirage and Tampa, the Doubletree Tucson at Reid Park, and the Sheraton Four Points LAX in Los Angeles. Work also included NLRB arbitrations regarding neutrality agreement, collective bargaining with UNITE HERE and class action litigation involving the application of a service charge ordinance to the hotel.
5810 Scatterfield Road, LP	Represented the company in litigation relating to a "first-class" condition requirement in the ground lease for a hotel in Anderson, Indiana.
ABA Development	Introduced company to capital provider, and advised on joint venture, acquisition, construction, construction loan and management agreements.
Accor/Sofitel	Represented Accor in evaluating and obtaining various entitlements and other land use rights for the development of a 4-star urban hotel in a major California urban center. Assisted company with its analysis and potential joint venture structuring in connection with the potential development of the hotel project. Also handled ADA, accessibility counseling and litigation defense.

客户名称	服务范围
Ambrose Hotel 阿姆布罗斯酒店	Assisted client in corporate structure, management policies and procedures, development of a master form of management agreement and acquisition matters.
American Golf and National Golf	Represented American Golf and National Golf as special counsel in connection with the \$1.1 billion sale of approximately 250 golf courses located around the world to a joint venture comprised of Goldman Sachs and Starwood Capital Group. The representation included complex real estate, environmental and lease issues. After the sale, represented the successor (buyer) in purchase and sale, site contamination, and environmental regulatory compliance and litigation matters throughout the United States.
Amresco Management	Represented Amresco in connection with 5 related bankruptcies for senior living properties located throughout California involving securitized debt in excess of \$30 million in a complex bankruptcy proceeding.
Amstar Group	Represented affiliate of Amstar in connection with formation and multi-state registration of fractional interest project in Telluride, Colorado.
Anaheim GW	Advised on broad range of development, entitlement, financing, hotel mixed-use and timeshare structure matters (including master CC&Rs and construction loan) on large mixed-use development project in Anaheim, California. Project includes three hotels, waterpark, timeshare and more than 1 million square feet of themed entertainment retail.
Andrina Hospitality	Represented the company in corporate formation, structure of employment agreements and policies, negotiation of management agreements and analysis and evaluation of potential transactions.
Anschutz Entertainment Group	Special counsel on various hotel mixed-use and hotel management issues for Staples Center and LA Live!
ARC Wheeler Equities	Represented client in connection with development of a W Hotel and Residences as part of a mixed-use development near Annapolis, Maryland.
ARV Assisted Living	Represented the then-largest senior living company in California in a variety of matters including financing, joint venture, labor and litigation issues.
Aspen-Murray Corporation	Represented Aspen-Murray on management issues on a number of luxury hotels.
Astoria Minot, LLC	Represented owner of 7 limited service hotels in the termination of its franchise and management agreements, and subsequent sale of the hotel portfolio.
Baltimore Convention Center	Represented the developer of the 850-room hotel known as the Grand Hyatt Baltimore and the purchase by the joint venture of the existing 486-room Hyatt Regency Baltimore, including 100-year ground lease for a new hotel. Also worked on renegotiating the existing 35-year ground lease, city subsidies in the form of a nominal cost ground lease and abatement of property taxes. Provided advice on all aspects of development, joint venture and management agreement matters.
Baron Real Estate	Represented this investor in the acquisition and leasing of a Southern California beachfront restaurant.
Barrow Street Capital	Represented developer of major planned community with condo hotel and hotel mixed-use structuring, including entitlements and land use matters.

客户名称	服务范围
Behringer Harvard Opportunity	Assisted this REIT with hostile seizure of and related litigation concerning the management and related leases for the Chase Park Plaza Hotel in St. Louis involving a defalcating operator. Then assisted owner in negotiating a new management agreement for the property with 251 hotel rooms, 82 private residences and a penthouse. Separately negotiated a management agreement for The Lodge & Spa at Cordillera in Avon, Colorado, a 56-room property with entitlements for additional development.
Behringer Lodging (酒店业投资)	Assisted client with acquisition of Dallas, Texas hotel property, including negotiation of purchase and sale agreement, liquor license structuring, and acquisition financing.
<b>Belmont Hotel Investments</b>	Advised the company on workout and restructuring for a 3-hotel portfolio.
Belmont Village	Represented Belmont Village in opening active senior and assisted living facilities throughout Southern California, and on various licensing and permitting issues.
Berkadia Commercial Mortgage	Served as special hotel counsel to Berkadia Commercial Mortgage LLC (and its predecessors, Capmark Financial and GMAC) in its capacity as special loan servicer on troubled hotel loans in CMBS pools. Also served as a preferred provider of legal and hotel advisory services to Capmark Financial Group in its capacity as special loan servicer, including for the Vail Plaza luxury mixed-use project and the Piccadilly Inn in Fresno, California. Represented predecessor GMAC in numerous CMBS special servicing matters, including enforcing a \$60 million note secured by The Clift Hotel (Ian Schrager Hotels) in San Francisco, California, including foreclosure, workout, bankruptcy, and B note sale.
Beverly Enterprises 贝弗利公司 (大型医疗保健上市公司)	Advised Beverly Enterprises on strategy against SEIU (Service Employees International Union) unionization campaign regarding the company's national health chain of skilled nursing facilities. Trained corporate executives and organized internal and external communications and public relations campaigns. Supported successful elections rejecting unionization at targeted facilities and obtained injunctions against the union to prevent or limit disruptive activities against the facilities. Also worked on mutually agreeable neutrality agreement between the company and SEIU.
Bighorn Capital (房地产投资基金)	Represented the company in its development of mixed-use hotel projects in Chicago, Dallas, Washington D.C. Handled the acquisition of Grupo Posadas for 110 hotels and resorts with a total of 18,943 rooms in 45 cities in Mexico and the United States and 6 different hotel brands. Represented the client to license the Mexican hotel brand "Blue Aqua".
Black Sand Capital (夏威夷房地产投资企业)	Represented developer on condo hotel and management agreement aspects of new, ground-up luxury hotel development in Waikiki, Honolulu, Hawaii.
Boulders (The)	Represented the resort and its brand in broad range of trademark matters and other operations issues.
Boulevard Hospitality	Represented client in connection with acquisitions of downtown Los Angeles properties for conversion to hotel, sale and joint venture agreements relating to same.
Boykin Lodging Company	Represented client in resisting a major unionization campaign by UNITE HERE, including public relations, management training, and strategic advice.

客户名称

**Broughton Hospitality** 

**BSL Golf** 

**Caliber Hospitality** 

California Angels 洛杉矶天使棒球队

#### California Hotel & Lodging Association 加利福尼亚酒店住宿协会

**Canggu International** 

Canyon Capital Realty/ Canyon Johnson Urban Fund 峡谷房地产投资基金

## 服务范围

Represented Broughton Hospitality in several acquisitions of hospitality properties in Santa Barbara, Palm Springs and Chicago. Revised management agreements and operating structures and policies.

Represented buyer in the acquisition of two golf courses and related matters including title and liquor license issues.

Represented Caliber in connection with its acquisition and re-branding of New Mexico and Arizona hotel properties.

Acted as general counsel to the team and represented it on all matters, including stadium construction, maintenance and operation matters (for the "Big A" Stadium and Tempe Diablo Stadium), leasing, sale to Disney and player arbitrations.

Represented the CH&LA and approximately 250 CH&LA members to obtain court approval of a settlement favorably resolving outstanding allegations that the hotel owners and operators violated California's Proposition 65. The unique approach adopted involved obtaining participation of the California Attorney General for a court-approved settlement to ratify a definitive means of compliance and preclusion of future bounty hunter suits. Also worked with the CH&LA on providing effective defense to many ADA and accessibility plaintiffs' suits.

Represented the developer of three new hotels being developed in Bali, Indonesia, including RFP for hotel operators and management agreement negotiations with IHG for one InterContinental Hotel and two Holiday Inn hotels at different locations.

Represented the company in numerous hospitality matters, including:

- sale of the 696-room Hooters Casino Hotel with a 35,000 square foot casino
- acquisition and financing of the 1,070-room Washington DC Hilton and potential sale of the property
- sale of the 1,119-room Houston ICON
- negotiation of a franchise agreement for the 202-room Clarion Hotel & Casino in Las Vegas, Nevada
- sale of the Cal Neva Resort in Crystal Bay, Nevada
- financing of the W Hotel Austin in Austin, Texas and the Capri Hotel in Ft. Lauderdale, Florida
- analysis of many management agreements in connection with new hotel investment and construction financing to be provided by Canyon Capital.

We also represented the company as the CMBS B Tranche Holder in its acquisition of an REO hotel property known as Hotel 71, in Chicago, from a national lender/master servicer. By way of example, that representation included due diligence, purchase documentation, assignment of litigation, resolution of outstanding mechanic's liens claims, renegotiation of existing management agreement and financing documentation.

We also supported the company in its analysis and formulation of a strategy regarding hotel, fractional, and residential management agreements in connection with the repositioning of a luxury mountain resort foreclosed upon by Barclays Capital.

客户名称	服务范围
Capitol District Hotel Manager, LLC	Represented owner-developer on numerous aspects of \$160 million project in Omaha, Nebraska, including a 333-room, full-service Marriott hotel, 150 apartment units, and 125,000 square feet of office space. Sourced and closed \$36 million of EB-5 financing, assisted client in acquisition and then sale of Nebraska Regional Center, and related litigation and transactional matters.
Carefree Resorts	Represented the company in the acquisition, financing and development of 5-star luxury resort, 18-hole golf course and residential development. Assisted the company in the formation of a complex joint venture to consummate the transaction, as well as in the financing of the project. Also represented the company on various labor matters and all of its trademark and copyright work worldwide. Handled acquisition of the company and all its premier resort properties in \$200 million-plus acquisition. Assisted with ongoing trademark, licensing, management and other operations issues.
Carlson Hospitality Worldwide	Represented the company in structuring a joint venture and advised on all aspects of a large portfolio purchase of hotels located in North America.
Castleton Hotel Partners	Represented the company in connection with negotiating favorable termination rights for its long-term hotel management agreement for the Capella Washington, DC.
Celestino Drago	Represented this celebrity chef on a wide range of matters, including operations issues, leasing and licensing of his various up-scale restaurants, and acquisition of assets out of bankruptcy.
CenterCal Properties	Represented this retail development company in connection with an upscale select service hotel development, to be the focal point of its Farmington, Utah lifestyle-retail center.
Centerplan	Represented developer of luxury mixed-use (hotel-retail-residential) project, including management agreement and hotel regime structure issues. Represented developer in sourcing EB-5 financing for two major projects in New Haven, Connecticut area. Handled management and franchise agreements for new hotel developments, including Hard Rock Hotel and Hilton.
Champion Development	Represented the client on various development and management issues with respect to significant mixed-use projects in Pasadena and San Diego in connection with the development of substantial luxury hotel and retail projects involving Westin and Le Meridién hotels.
Charmondel Properties (Nigeria) Ltd	Negotiated a hotel management agreement for a new, ground-up develop- ment of a 350-room Le Méridien hotel mixed-use project in Abuja, Nigeria.
Chelsea Grand LLC	Represented owner of 8 New York City hotels in multi-state federal court litigation against the union to vacate several decisions that resulted in the unlawful unionization of a hotel in Manhattan. The case involved complex issues including the imposition of a union neutrality agreement on a non- signatory, the right to due process, free speech, and fraud. The outcome stopped union organizing at all of the company's New York hotels.
Chestlen Development	Represented the company in EB-5 financing. Negotiated its management agreement and technical services agreement for the first ever dual-branded 295-room W Philadelphia and the 460-room element Philadelphia that can be operated jointly as a 755-room headquarters hotel for conventions. The hotels are part of a \$786 million mixed-use expansion with extensive retail and parking components.

客户名称	服务范围
Chicago Pizza	Acted as General Counsel to client, including preparation and handling of IPO, private debt and equity financings, and defense of a hostile takeover.
CIC Group	Represented developer in obtaining approvals for 22-story mixed-use condo- hotel, office retail, and health club and restaurant project in Koreatown, Los Angeles.
CIGNA Companies	Represented the companies in a broad range of hotel matters, including the sale of joint venture interests in a large chain of hotels, management issues, liquor license matters, workouts, foreclosures and deeds-in-lieu.
CIM Group	Represented the fund in management agreement analysis, termination, and litigation for the Renaissance Hollywood.
	Advised client in connection with proposed joint venture and licensing agreements with sbe, regarding Redberry branding and other matters.
	Represented client as owner of the Trump SoHo in Manhattan, including litigation and general business advice.
	Handled franchise and management agreement negotiations such as the Marriott Oakland City Center Convention Center Hotel, Courtyard Oakland, Quality Suites Mission Valley and Holiday Inn LAX.
Circa Capital	Represented developer of luxury resort hotel in Playa del Carmen on joint venture, financing and condo hotel structure issues, and with its joint venture for the 121-room Mahekal Beach Resort in Playa del Carmen, Mexico.
City of Dallas 达拉斯市政府	Assisted the City in conducting request for proposal for hotel brand to operate Dallas Convention Center Hotel, followed by negotiation of qualified hotel management agreement with hotel brand meeting requirements of Internal Revenue Code for project financed with tax-exempt bonds.
<b>City of Napa</b> 纳帕市政府	Condo hotel advice on municipal condo hotel ordinance (provided with agreement that we could represent developers in matters involving the City and the ordinance).
<b>City of Riverside</b> 河滨市政府	Represented the City's Redevelopment Agency regarding a loan made by the City to a private developer of a Hyatt Place Hotel in downtown area.
Coast Hotels & Resorts	Assisted with franchise agreement modifications and liquor license-related issues.
Coastal Hotel Group	Sale of hotel management company with 12 boutique hotels and related issues concerning management agreements and strategic advice.
Colony Advisors	Represented Colony on various matters pertaining to large (distressed) hotel and real estate portfolio property matters, including due diligence, operational, management, franchise, and disposition.
Comcast Corporation Liberty Property Trust	Represented the owner and development entity as hotel advisors for the Four Seasons Philadelphia. The 200-room hotel is part of a \$1.2 billion, 59-story, 1,121-foot tower of office, retail, residential and hotel mixed-use.
Commerce Casino	Represented the casino in the new development of a hotel in connection with casino expansion and advised on various management and franchise matters; represented casino in negotiation of a construction contract for the hotel development as well as construction litigation and arbitration matters with general and subcontractors.

客户名称	服务范围
Condor Hospitality Trust, Inc.	Assisted this REIT in the repositioning of the company from Supertel Hospitality to Condor Hospitality Trust, including the individual and portfolio sales of approximately 55 hotels located throughout the United States and the reinvestment of this capital (and substantial additional equity) in a billion dollar acquisition program of more upscale hotels in secondary and tertiary markets.
Cornerstone Realty Advisers	Acted as national hotel counsel for Cornerstone for hotel acquisitions, management agreement and franchise agreement matters.
Corporex Companies	Represented the company in hospitality matters including hotel acquisition and management agreements, including for transactions involving the 170- room Holiday Inn Vallejo-Napa Valley Gateway, the 280-room Hilton Santa Clara, 198-room Radisson Stockton, and the Hilton Garden Inn Santa Rosa.
Country Villas	Represented this senior living company for more than ten years on various compliance audits and surveys by the U.S. and California Department of Health Services as well as labor matters concerning the company's senior living facilities.
Crescent Hotels & Resorts	Represented the company in the successful negotiation of a new collective bargaining agreement with the union for a 386-room hotel in Virginia and in other unrelated labor and employment matters, including the resolution of a claim for unpaid wages filed by a former employee.
Crescent Real Estate Equities	Represented Crescent in connection with the sale of a hotel and various management agreement matters, including management agreement disputes.
Criswell Radovan	Represented company in connection with the redevelopment of the Cal Neva Resort in Lake Tahoe, CA, including in connection with franchising, management, leasing, restaurant management and financing (permanent, bridge and mezzanine).
Crocodile Cafes	Represented the company nationwide on all aspects of its operations, including labor, tax, trademark, leasing and licensing matters.
Crow Holdings	Represented client in connection with the termination of an existing long- term management agreement, the oversight of an RFP for new management, the negotiation of a new Hilton management agreement, and the reflagging/repositioning of the 1,600 room Dallas Anatole Hotel. Also represented the client in a broad range of hotel issues in connection with its investment involving the development and ownership of a portfolio of 9 Kimpton hotels and signature restaurants. Advised Crow Holdings regarding investment options with stock warrants and various strategic alternatives.
CVOF/Canyon	Represented the company on the sale of the 357-room Hotel 71 in Chicago, and in labor and employment issues.
CW Capital	Served as special hotel counsel to CW Capital in its capacity as Special Servicer for troubled hotel loans in CMBS pools.
Darden Restaurants	Represented client on ADA issues, accessibility counseling and litigation defense for Olive Garden and Red Lobster restaurants located throughout California.
Davenport Sun International	Represented the company in selecting management company and joint venture partner for redevelopment of a historic grand hotel with office and retail in mixed-use project; financing and acquisition/sell-side issues.

客户名称	服务范围
Davidson Hotel Company	Represented the management company in collective bargaining with hotel union at various properties in the Washington D.C. area.
Decron Properties 多元房地产公司	Represented property owner in connection with entitlements for the first approved mixed-used in Los Angeles under the new RAS zone, surrounding the Furama Hotel.
<b>Destination Hotels &amp; Resorts</b>	Represented the company in connection with ADA and accessibility counseling and litigation defense.
Development Management Group	Represented developer client in connection with the development of a major mixed-use project in the Condado Beach area of San Juan, Puerto Rico. The development includes a 400-room 4-star hotel and a 90-room 5-star hotel, together with 18,000 square feet of meeting space, 4 restaurants and bars, a large casino, a business center, spa, tennis courts, and sports center as well as a 115-unit vacation ownership component, urban entertainment and retail center, 75-unit primary and second home condominium units, and 1,500 parking spaces – all located on 9.6 acres of land with approximately one quarter of a mile of ocean frontage.
Devlin Group	Represented client and its affiliates in various matters concerning hotel- enhanced mixed-use, including the negotiation of management agreements, technical services agreements and ancillary arrangements for the Westin San Sebastian Hotel in Saint Augustine, Florida, and the Westin Resort – Bermuda Dunes.
Dimension Development Company	Represented the company in the acquisition of the 314-room Courtyard by Marriott Pasadena hotel.
<b>Disney</b> 迪斯尼	Represented the company on California timeshare and vacation club properties, the negotiation of the management and franchise agreements for the County Inn & Suites Anaheim, and work relating to the Paradise Pier Hotel in Anaheim, with issues including restaurant leasing, labor and employment and hotel closure.
Eagle Hospitality Properties Trust	Represented the company in the acquisition, financing and/or franchise matters for the acquisition of the 351-room Hilton Glendale Hotel, and the acquisition of the 270-room Embassy Suites Hotel Phoenix-Scottsdale. Handled franchise matters in connection with the acquisition of the 299- suite Embassy Suites Hotel & Casino-San Juan Puerto Rico. Represented hotel ownership in a national corporate campaign waged by UNITE HERE, Local 11 against the company in an effort to obtain a neutrality agreement at the Glendale Hilton property which would permit the union to avoid a secret ballot election and obtain unionization through signed employee cards.
Eastopen Inc	Represented the Chinese-ownership of this historic hotel with 460 rooms and 12 suites in a \$200 million sale to Yang Capital.
EB-5 Capital EB-5 投资	Represented the firm in EB-5 financing structured as a senior, secured construction loan and due diligence for two hotels in Washington, D.C.
Elpizo RI Ltd. Phileo Island LLC	Represented developers on negotiating Hyatt Place franchise agreement and management agreement on new hotel development in Philadelphia. Represented owners in EB-5 financing for project.

客户名称	服务范围
Emerik Properties	Represented Emerik Properties and its affiliates in the rebranding and re- positioning of the Holiday Inn Hotel in downtown Los Angeles, and the sale of the Holiday Inn Hotel in Woodland Hills, California. Work included leasing, management, labor matters, franchise issues, chef consulting, liquor license advice and intellectual property protection.
Engels Development Company	Represented developer of Las Cabezas luxury resort hotel and spa with private villas and residences at Punta de Mita, Mexico, including negotiation of Rosewood management contract for hotel component and management of residences.
Ensemble Hotel Partners	Represented Ensemble in the joint venture, development, and financing of several hotel properties and in hotel management and franchise agreement negotiations.
Equitable Life Equitable Real Estate	Represented the Equitable companies on a number of their most significant hotel projects with issues including management, disposition, lease, litigation, financing and condemnation.
ESA Extended Stay America	Represented ESA in all aspects of resolving disputes with general contractors, subcontractors, and design professionals involved in construction of projects, including negotiated workouts with structured completion and payout schedules, construction defect claims, construction lien and related claims in California, and on select labor issues.
	Also represented client in connection with ADA and accessibility counseling, including in connection with website and reservations compliance as well as development of policies and procedures, and ADA and accessibility, California OSHA and local ordinance litigation defense for its hotel properties nationwide. Implemented an enterprise-wide ADA compliance program for the company's 700 hotels across the U.S. and Canada.
ET Whitehall Partners ET Whitehall Seascape	Represented the company in ADA compliance litigation; performed an ADA compliance survey inspection, and provided ADA counsel for 198-room Shutters on the Beach and for the 112-room Casa Del Mar hotels in Santa Monica, California.
Fairmont Hotel Management	Represented the company on its nationwide acquisition efforts to acquire major hotels in 20 gateway cities, developed its master form of management agreement and negotiated individual management agreements, including its management contract for the Plaza in New York City. Also advised the company on certain of its tax, corporate, employee, and employee benefits matters.
Farallon Capital 法拉龙资本管理公司(对冲基金)	Represented the company in negotiating the management arrangement with Rosewood Hotels & Resorts for Las Ventanas al Paraíso in Cabo San Lucas, Mexico. Also represented Farallon on terminating luxury hotel management agreements for the Lodge at CordeValle in San Martin, California, and the Lodge at Skylonda in Woodside, California.
FelCor Lodging Trust	Represented FelCor on the acquisition of seven all-suite properties. Coordinated environmental review under the California Environmental Quality Act (CEQA) in connection with entitlements and approvals for proposed state-of-the-art spa and hotel room addition. Assisted on EB-5 financing for the Knickerbocker Hotel in Manhattan.

客户名称	服务范围
Fletcher Development	Represented the company in connection with land use and entitlements for proposed retail and entertainment development surrounding the Queen Mary ship and hotel in Long Beach, California.
Formosa International Hotel Corporation 晶华国际酒店	Represented publicly traded Taiwan hotel and restaurant company in the acquisition of the Regent international luxury hotel brand from Carlson Hospitality Group, including extensive due diligence relating to the transfer of existing management agreements and intellectual property rights relating to hotels throughout the world.
Garrison Investment Group 加里森投资集团(房地产投融资)	Represented Garrison in connection with hotel management agreement negotiations, litigation and land-use issues relating to the Queen Mary (ship and hotel), in Long Beach, California. Also represented client in connection with franchise agreement and management agreement review and negotiations and liquor license structuring issues for multiple hotel properties nationwide.
Garvey	Represented Garvey in connection with the development, construction and operation of Dream Hotels in Chicago, Dallas, and Houston. Work included the negotiation of management agreements, structuring easement agreements, negotiation of design and construction contracts, procuring EB- 5 financing, and the negotiation of senior and mezzanine loan documents.
Gemstone Hospitality	Represented Gemstone on hotel management issues related to the Hotel ZaZa in Texas and in connection with acquisition and development of luxury resorts.
Gencom Group	Represented Gencom on matters related to the acquisition, expansion and condominium conversion of The Lodge at Rancho Mirage and The Ritz- Carlton, Kapalua. Representation included extensive land use and entitlement work. Also handled various matters in connection with other Santa Barbara and Napa hotel projects.
General Growth Properties	Provided business and legal counsel to largest shopping center owners in the United States on development and conversion of existing centers to mixed-use projects with hotel, residential, timeshare and entertainment projects.
GlobiMex Paradise Village	Represented owner of large planned community near Puerto Vallarta, Mexico on preparing property for sale, including complex issues regarding condominiums, timeshare, retail, golf, hotel, yacht club, country club and other real estate uses.
GMAC Commercial	See Berkadia Commercial Mortgage.
Golden Door Spa	Represented the company in trademark matters, including registration and prosecuting trademark rights. Also handled land use issues relating to a North San Diego County, California development project.
GranCare	For more than 10 years, served as lead counsel nationwide to this high- profile, long-term care, senior living provider on labor and employment matters, including representation of the company in a massive nationwide union campaign led by SEIU to organize all of their facilities.
Grand Bay Hotels	Represented Grand Bay in the U.S. and Mexico on significant hotel resort development and joint venture matters, trademark and management issues.
Grand Sierra Group	Represented the company on a broad range of issues related to the Grand Sierra Resort & Casino, Reno, Nevada, a 2,000 room hotel with the largest casino in Northern Nevada, 200,000 square feet of meeting space, 9 restaurants and lounges, fitness and business centers, swimming pool, sauna,

客户名称	服务范围
	driving range and bowling alley. Representation included advice on development and structure of a condo hotel regime and program, acquisition of the hotel from Caesars and conversion of the 2,000 rooms and facilities to a condo hotel, financing for the acquisition and conversion, management arrangements, and operations issues.
Great Circle Family Foods	Represented this franchisee of Krispy Kreme Doughnuts in California in connection with tremendous early growth, including site acquisition, leasing, and construction.
Griffin Group	Represented and advised the company in all areas of labor and employment for the Beverly Hilton Hotel in Beverly Hills and The Givenchy Spa and Resort in Palm Springs, California. Representation included collective bargaining with the multiple unions that represented the employees. In addition, we handled all grievances and arbitrations brought by union employees. We also counseled the hotel with respect to employment matters such as policies and procedures, wage and hour issues, discrimination and sexual harassment investigation and represented the hotel in administrative as well as civil actions involving employment issues.
Hana Financial Inc	Represented client in the negotiation and procurement of an SBA-approved \$40 million warehouse credit facility from East West Bank.
Handlery Hotels 汉得丽酒店	Represented client in connection with ADA issues and accessibility issues.
Hanjin International Korean Air Lines 韩进国际	Represented owner on RFP and management agreement for brand and operator on the \$1.1 billion development of the hotel, office and retail mixed-use project, which includes the 900-room Wilshire Grand Hotel in the 1,100-foot tall tower, which will be the tallest skyscraper west of the Mississippi.
Harvard Private Capital Realty	Represented the client in connection with management and franchise issues relating to the acquisition of a hotel portfolio including multiple east coast hotels.
Hazens Investment, LLC Shenzhen Hazens Real Estate 深圳合正房地产集团有限公司	Represented client in connection with the acquisition of the Sheraton Gateway LAX Hotel and the Luxe City Center Hotel, each in Los Angeles, including the negotiation of design, construction, management and franchise agreements, and assistance with various labor, employment and entitlement issues.
HEI Hospitality	Represented HEI on a broad range of management and franchise issues, including development of master management agreement form to use with capital partners on portfolio as well as individual property acquisitions. Transactions included portfolio purchases and financing relating to Marriott and Hilton product and individual transactions including the Hilton Indianapolis, W Hotel & Condos, Hilton Mission Valley, and Metropolitan Hotel. Also represented the company in significant hotel land use and entitlement issues, including securing valuable signage approvals.
Helios AMC	Served as a preferred provider of legal and hotel advisory services on troubled loans, including in connection with the successful disposition of the Ontario Marriott in sale by the receiver, which involved franchise agreement, management agreement, liquor license, unique title insurance and employment-related transition issues.

客户名称	服务范围
Hersha Hospitality Management	Represented the ownership and management companies on due diligence and acquisition negotiations in connection with multiple proposed hotel acquisitions. Also represented the company in connection with drafting their form of hotel management agreement, and their litigation involving two hotels in Miami, Florida.
Highgate Hotels 海格特酒店	Advised on franchise termination issues for a major urban hotel and acquisition of a gateway city airport hotel. Advised the company on various condemnation and labor issues.
	Sourced and worked on preferred EB-5 financing for an upscale, urban boutique hotel in DTLA.
Hillwood Development (Ross Perot, Jr.)	Represented the company in the structure of condo hotel regime, program, management and financing on ground-up development of a Mandarin Oriental Hotel and Residences, in Dallas with approximately 100 luxury condominiums, 130 condominium hotel rooms, 15,000 square feet of spa and fitness areas, a fine dining restaurant with an upscale lobby bar, and 6,000 square feet of meeting space. Also represented the company on management arrangements for the W Dallas Victory Hotel & Residences, featuring approximately 251 hotel rooms, 144 condominium units, a signature restaurant, Ghostbar nightclub, 5,000 square-foot Bliss spa and a 16th floor infinity pool and fitness facility overlooking Dallas.
Hines Development	Represented developer on hotel management agreement for public/private, bond-financed development of convention center hotel in Houston, Texas.
Hixon Properties	Represented developer in connection with negotiation of hotel management agreement and technical services agreement for San Antonio, Texas upscale hotel property.
Hollywood International Regional Center 好莱坞国际区域中心	Represented developer in the acquisition and development of mixed use boutique hotels in Hollywood with Commune's 200-room Thompson and 200-room Tommie brands and Hampshire's 182-room Dream Hotel and Restaurants Avenue, Beauty & Essex, and Tao.
Homestead Village, Inc.	Advised on strategic business and matters affecting its extended stay business.
Hong Kong & Shanghai Hotels, Limited (Peninsula Hotels)	Represented the company on certain strategic, financing, joint venture and management issues.
Hostmark Hospitality Group	Defended this company in unfair labor practice charges by UNITE/HERE, for its Irvine, California hotel. Advised this management company on a prolonged campaign by UNITE-HERE to organize its hotel employees and force management company to accept a card-check neutrality agreement.
Hostmark Hospitality Shamrock Holdings (Roy Disney)	Provided condo hotel advice for condo hotel conversions. Projects involved included representation of Hostmark-Shamrock as owner of 215-room Amalfi Hotel in Chicago, including purchase of the fee interest and structuring and documenting the condo hotel regime and program, including all condo documents and management.
Hotel and Resort Investors	Represented the company in connection with management agreement and franchise agreement negotiations for the Hotel Indigo, in Sarasota, Florida.

客户名称	服务范围
Hotel Group (The)	Represented the company on hotel acquisition, franchise, management, workout and labor issues, including collective bargaining and various NLRB proceedings.
	We successfully defeated NLRB charges filed against the company by UNITE HERE based on termination of employees and ousting of the union following acquisition and closure of the hotel properties for renovation in Connecticut.
Hotel Managers Group	Represented client in connection with ADA issues and accessibility counseling for San Diego and Fremont, California hotel properties.
Hotel Nash	Represented client in the restructuring of the Lords Hotel, Miami, Florida.
Hyatt Hotels Corporation 凯悦酒店集团	Represented Hyatt and dozens of Hyatt hotels in a broad range of matters and issues involving litigation, bankruptcy, trademark, management, lease, and labor, regulatory, environmental and operational matters.
Hyundai Property Management 现代物业管理	Represented investor in connection with complex workout involving a distressed Las Vegas hotel and casino property.
Illinois Center Development Group	Represented developer in all aspects of the acquisition, development, financing, and structuring of the condo hotel regime and program as well as the marketing program for a proposed Mandarin Oriental Hotel & Residences in Chicago.
	Acted as outside general counsel, hotel consultant, and development advisor on the project. Work included design and negotiation of all condo documents, the purchase of the real estate, management arrangements and construction financing.
	Also negotiated a hotel management agreement with Mandarin Oriental for a proposed hotel in Tuscany.
InterBank Brener	Represented various InterBank Brener companies in connection with certain luxury hotel developments in England and in San Antonio, Texas.
International House of Pancakes	Represented the chain nationally in prosecuting and defending its intellectual property (trademarks and copyrights).
Island Estates Realty N.V.	Represented client on various joint venture, branding and management issues for new hotel development with a 130-room, 4-star Hyatt Place Hotel located within a high-end, mixed-use development in the city of Oranjestad on the island of Aruba in the Netherlands Antilles.
iStar Financial	Represented lender in connection with pre-foreclosure and post-foreclosure land use and entitlements analysis on a proposed 1,461-unit single family residential master-planned community in Riverside County. Evaluated existing entitlements, expiration of permits and approvals and provided counsel regarding assignment of contracts and approvals. Also represented lender as post-foreclosure owner of timeshare project in securing entitlements and processing building permits for residential condominium and hotel developments in Mammoth Lakes, California.
Ivanhoe Cambridge	Represented the company in litigation relating to a "luxury hotel standard" in the ground lease for the 450-room Fairmont Olympic Hotel in Seattle, Washington.
Jackson Family Wines	Represented this Sonoma, California-based wine producer in connection with exploring its hotel development and branding options.

客户名称	服务范围
<b>JE Robert Company</b> 杰罗伯特公司	Represented the company in its capacity as a special servicer for securitized loans to foreclose upon and appoint receivers on defaulted hotel loans.
JER Partners	Represented the company in individual hotel and hotel portfolio acquisitions, providing a variety of acquisition services on matters including due diligence, acquisition, ownership structure, financing, management, employment, and franchise issues. Also represented the company as a preferred provider of legal services on troubled loans, including a high- profile foreclosure and receivership involving a Southern California property providing security for a loan in excess of \$100 million.
Jerry's Famous Deli	Acted as outside general counsel to the company, including IPO and securities matters, private debt and equity offerings, acquisitions and dispositions of outlets.
JMI Realty	Represented this developer affiliated with the owner of the San Diego Padres in the development of a \$112 million ballpark and convention center, 511-room, 4-star Omni San Diego Hotel with 37 high-end residential units and 20,000 square feet of meeting space. Advised on development of a 235- room Kimpton Hotel Solamar and on structural matters pertaining to integration of the product into the San Diego Baseball Park project.
	Also represented the company in the development and management agreement of a new \$50 million full-service Marriott Del Mar Hotel with 284 guest rooms, restaurants, lounge, bar, health club, swimming pool, 12,000 square feet of ballroom and other meeting space, retail components, administrative offices, and certain other amenities on 1.8 acres near Del Mar racetrack.
Joie de Vivre Hotels	Represented the company in litigation defense and counseling relating to Prop 65 as well as ADA and other accessibility laws. Properties involved included Muse Hotel (New York), Hotel Allegro (Chicago), and Hotel Monaco Alexandria (Alexandria).
Jonathan Club	Represented this exclusive Los Angeles private club in all aspects of labor and employment matters, including those unique to private clubs.
JOWA Hawaii Co., Ltd.	Represented the company in all matters related to the sale of 782-room Ilikai Hotel in Honolulu with 5 restaurants and lounges, 2 outdoor swimming pools, business and fitness centers, two tennis courts, a wedding chapel, 60,000 square feet of retail shopping space and parking for 1,137 automobiles, and 21,000 square feet of function and meeting space. Work included labor, environmental, and post-closing dispute. Also represented the company in matters related to the sale of the 508-room Sawgrass Marriott Resort and Beach Club in Ponte Vedra Beach, Florida which includes two championship golf courses, 46,000 square feet of meeting space, access to 99 holes of golf, 8 food and beverage outlets and numerous recreational amenities including 3 pools, 6 tennis courts and a beachfront Cabana Club.
Justice Investors	Represented the company as outside general counsel in a broad range of hospitality issues concerning its landmark 565-room Hilton Hotel in the San Francisco financial district.
	Matters include termination of long-term leasehold and management agreements, handling multi-million leasehold claims and settlement, RFP for brand and operator, negotiation of new franchise and management, assistance in major repositioning and renovation, including labor and

客户名称	服务范围
	employment issues, construction contracts, refinancing arrangements involving a combination construction/permanent loan from a major life insurance company, a subordinate loan, line of credit facilities, and share- holder relations issues.
	Also assisted the company with land use issues, allowing them to successfully secure hard-fought signage rights. In the representation of man- agement-labor relations we negotiated labor contracts with various hotel unions. Represented the company in corporate matters including shareholder disputes, redemptions, and refinancing.
Kahala Royal Corporation	Represented this owner of the Kahala Mandarin Oriental Hotel on various management, joint venture, arbitration and strategic issues.
Kanehoe Ranch	Represented resort owner in connection with a ground lease restructure for a Marriott in Key Biscayne, Florida.
Kila Tahoe LLC	Provided condo hotel and branding advice for new, ground-up 120 unit condo hotel in Tahoe City, California.
Kimpton Hotel & Restaurant Group 金普顿酒店集团	Represented Kimpton on management agreements, acquisition, ADA and accessibility and certain operations issues. Properties involved included Aspen Club Lodge (Aspen), Hotel George (DC), Hotel Helix (DC), Hotel Madera (DC), Hotel Marlowe (Cambridge), Hotel Monaco (San Francisco and DC), Hotel Rouge (DC), Hotel Madera (Connecticut), Hotel Villa Florence (San Francisco), Monticello Inn (San Francisco), Prescott Hotel (San Francisco), Palomar (San Francisco), Topaz Hotel (DC), and Beverly Renaissance (Los Angeles).
Kintetsu Corporation (Kinki Nippon Railway Co.) 日本近铁集团公司	Represented client in connection with strategic planning and ultimately repositioning U.Sbased and Japan-based hotels. Also represented client in connection with ADA and accessibility counseling and litigation defense.
Koll Company (The)	Condo hotel and resort development. Represented a joint venture led by The Koll Company in a broad range of matters relating to the approximately \$300 million development project of a 5-star hotel with fractional, condominium and other residential components as well as a signature golf course. Work included land use and entitlement, ground lease, development agreement, and management arrangements.
Kor Group (The)	Represented Kor on condo hotel regime structure and entitlements on the Viceroy Hotels in Santa Monica and Palm Springs, and The Chamberlain Hotel in West Hollywood.
LA Arena Company (Staples Arena Company)	Represented developer on numerous aspects in the development of the \$400 million arena complex that serves as home to the Kings, Lakers, Clippers, and concerts, and Phase II of the project with its 1,200-room hotel, and 400,000 square feet of restaurants, retail and entertainment complex in the 16 acres immediately North of Staples Center and adjoining the new Convention Center.
La Punta Costa Rica	Represented developer of 155-room luxury hotel-residential project with spa in Papagayo, Costa Rica, including negotiation of concession agreement with government, management agreement for resort, condo hotel structure and other development and financing matters.

客户名称	服务范围
Laemmle Theatres	Served as outside general counsel for more than 10 years on the complete range of legal issues from acquisition and leasing of properties to labor and employment matters.
Lai Sun Group 丽新集团	Represented foreign owner of significant hotel assets in the U.S. (including the Regent Beverly Wilshire in Beverly Hills, California and The Four Seasons in New York City) on management agreement-related issues and provided strategic advice regarding litigation and settlement options.
Larkspur Hospitality	Represented Larkspur in terminating franchise arrangements on a portfolio of hotels, and in developing both master form and special situation management agreements.
Larkspur Hotels	Represented client in connection with ADA and accessibility counseling, including in website and reservations policies and procedures.
Laurel Inn Associates 劳雷尔旅馆	Represented client in connection with ADA issues and accessibility counseling in connection with San Francisco, California property.
Laurus Corporation	Represented the company in its claims against Accor Business and Leisure Management for the breach of a long-term hotel management agreement on a 254 room hotel in Miami, Florida.
	Represented client in connection with the termination of an existing management agreement, the negotiation of new branding and management agreements, and multiple loans.
	Also represented client in connection with the refinancing of the Sofitel Miami Hotel.
LBWTC Real Estate Partners	Represented client in connection with ADA issues, accessibility counseling and litigation in connection with Long Beach, California property.
Ledler Corporation	Represented the company on the sale of Le Royal Tahitien Hotel.
Lend Lease Real Estate	Represented the company on broad range of hotel and real estate issues including due diligence, acquisition, management, lease, litigation and operations issues in the U.S. and Mexico.
LGI Pacific Guam Inc. Polaris Asian Real Estate Fund Polaris Capital Cayman Hldg.	Assisted with Taiwan-based real estate company with condo hotel advice and EB-5 financing for two major hotel projects in Guam, one of which involved a \$70 million renovation of a 22-story high-rise condominium building to convert it to a 5-star luxury condo hotel with 218 units.
Liberty Hospitality Associates	Represented client on hotel acquisition, franchise agreement, labor and employment matters, and senior debt term loan with Chang Hwa Commercial Bank, Bank of Taiwan, Land Bank of Taiwan Co.
Linyan Management	Represented Chinese owner-developer on San Gabriel Valley twin tower hotels with more than 500 rooms in Rowland Heights, California. Work included condo hotel and entitlement issues.
LNR Partners	Served as a preferred provider of legal and hotel advisory services for troubled individual hotels and portfolio of hotel loans.
Lodgian, Inc.	Served as counsel in the transition of 27 hotels throughout the United States from management by Lodgian to management by 6 management companies. Prepared master form LOI, guided RFP process for independent operators, negotiated LOIs, prepared master form of HMA and negotiated HMAs for all 27 hotels.

客户名称	服务范围
Long Beach Hotel Association	Represented the association in its challenge to a labor-sponsored city ordinance.
Long-Term Credit Bank of Japan, Ltd. (LTCB)	Served as special counsel to the bank as lead lender for a syndicate of Japanese banks on a \$125 million loan for a hotel and mixed-use project in California. Served as special counsel on all hotel and Hawaii-related issues to the bank and another syndicate of Japanese banks on a major Hawaiian destination resort on a \$200 million loan.
	Served as counsel to the bank in connection with restructuring bank syndicate, repurchase of loans and sale of \$80 million notes secured by luxury resort.
	Also represented the bank in connection with the sale of an \$80 million senior debt position on a luxury coastal resort in California as well as repurchasing a significant participation interest in the junior and senior debt from other participants.
Lowe Enterprises	Represented client in ADA issues, accessibility counseling and litigation defense.
LTC Properties	Represented this long-term care, senior living company on numerous acquisitions, securities, corporate and related matters throughout the country.
Ludek Fabinger	Represented client in connection with his litigation against surety companies for the return of his \$3 million deposit for his purchase of a residential condominium unit at the Ritz Carlton Hotel in South Lake Tahoe, California, following the default and subsequent bankruptcy of the developer.
Macerich Company	Represented the company on various aspects of its 1.3 million square foot mixed-use project in Tysons Corner Center, Virginia with a 300-room Hyatt, a 400-unit apartment tower, and extensive office, retail and parking.
Marcus Hotels	Represented Marcus Hotels on certain acquisition, labor, environmental, franchise and management matters.
Mariner Chestnut Partners	Represented client in the negotiation of a hotel management agreement, technical services agreement, and condominium marketing agreement for the proposed Waldorf Astoria Hotel in downtown Philadelphia, to be constructed as a mixed-use luxury hotel and residential project.
Maruko Inc.	Represented Maruko on approximately \$2.5 billion on acquisition and development and all related matters (including financing, syndication, labor, management, franchise, contract, litigation, tax, and general business) on hotel properties throughout the world.
	Represented Maruko in the first and largest concurrent Japan-US bankruptcy reorganization case with international holdings of more than \$2 billion. This effort involved virtually every area of expertise in the Global Hospitality Group's® capacity, including bankruptcy, litigation, contract negotiations, due diligence, disposition, domestic and international tax, and securities.
Matrix Capital Corporation	Represented the company in its hotel and lending efforts nationwide, including its efforts to provide construction, mezzanine and permanent financing to hotel owners.
May Wah International Enterprises	Represented Chinese owner on sale of downtown Los Angeles hotel, without a broker, working with a major national accounting firm.

客户名称	服务范围
McWhinney Real Estate Services	Represented McWhinney in the acquisition and development of hotel properties in Loveland, Colorado, and a public-private resort and water park development in Garden Grove, California.
Mercantile Investment Corporation (Bolivia) S.A.	Represented client in bringing the first-ever Hilton-branded hotel (Hampton Inn by Hilton) to Bolivia with the franchise and management of an existing hotel in Santa Cruz, Bolivia.
MeriStar Hotels	Represented MeriStar in certain major hotel acquisitions (both on individual hotel properties and management company acquisitions), joint venture, financing, litigation and certain operational matters including labor and employment issues.
	Transactions included the approximately \$100 million acquisition of the 484-room Marriott Irvine Hotel with its 30,000 square feet of meeting space and 5 food and beverage outlets.
MetWest Financial	Represented the company in individual and portfolio acquisitions and acquisition financings. Also handled due diligence regarding the purchase of a boutique hotel and spa in Napa Valley, negotiating a management agreement and lease for the Casa Madrona Hotel in Sausalito, California, representing company in construction disputes, and management restructure for 3 hotels in Wyoming.
MGM Hospitality 米高梅大酒店	Negotiated management agreements for brand internationally.
MGM Mirage/MGM Hospitality 米高梅大酒店	Acted as special advisory counsel on certain condo hotel aspects of 9 condo hotels in Las Vegas which are part of the \$4.8 billion CityCenter mega- development which also has a 4,000 room casino hotel, retail, and other mixed-use components. Represented client in connection with preparation and negotiation of branded hotel and residences management agreements, including for international properties to be operated under the MGM and Bellagio trade names.
Midland Loan Services	Represented client in connection with claims in \$300 million bankruptcy of national chain. Also represented client in many troubled hotel loans across the United States and Mexico (including the successful sale of the Le Méridien Cancun Resort & Spa).
	Also represented this lender on troubled loan in connection with the 385- room JFK Doubletree Hotel (Queens, New York) as well as franchise and management agreement negotiations.
	Advised and handled a 9-hotel portfolio and a 13-hotel portfolio of troubled hotels. Work included cash management, management, franchise, workout (including one portfolio involving a complex tenancy-in-common ownership structure), receivership, fiduciary duty, and disposition advice.
Millennium Partners 千年合作公司(国际知名豪华综合 地产开发商)	Prepared condominium project documents for mixed-use Ritz-Carlton hotels and condominiums in New York City.
Mitsubishi Trust and Banking Corporation 三菱信托与银行	Represented and advised the bank on a \$122 million loan secured by a 5-star hotel located in a major gateway city.

客户名称	服务范围
<b>Miyako Hotels</b> 都黎明酒店	Represented Miyako on various franchise and operational matters as well as its global repositioning efforts, including 19 hotels in Japan and 2 hotels in the U.S.
Mobedshahi Hotels	Negotiated and drafted hotel management agreement in connection with upscale Northern California hotel property.
Morgans Hotel Group 摩根酒店	Negotiated hotel management agreements in connection with the acquisition and development of many hotel properties throughout the United States and Mexico.
Motels of San Francisco	Advised on ADA issues and accessibility for San Francisco area hotel properties.
MRNY LLC	Represented owner on management agreement and franchise agreement for the Residence Inn New York Manhattan/World Trade Center in New York City.
MSD Capital (Michael Dell)	Represented MSD in the \$280 million acquisition of the 377-room Four Seasons Resort Maui, at Wailea, including due diligence, environmental, land use and entitlements, and certain fire and insurance issues.
	Also represented MSD in connection with hotel mixed-use issues on luxury resort development in San Jose del Cabo, Mexico.
	Provided ADA compliance advice for Four Seasons hotels in Maui and Kona.
	Provided labor and employment advice on Hawaiian hotel.
Newhall Land & Farming	Represented the company in selecting the operator and negotiating a management agreement with major chain for a newly developed hotel and worked on various management and joint venture structure matters for the Hyatt Valencia.
Newport Hotel Holdings	Represented the company in the negotiation of a franchise agreement for the rebranding of the Radisson Hotel, in Newport Beach, California.
Nippon Total Finance	Represented the company in significant matters regarding ownership and management of a luxury hotel.
Nomura Capital	Represented Nomura in connection with various hotel lending, workout, receivership and foreclosure matters.
Oaktree/Landmark (RTC) 美国橡树资本管理有限公司(国际 性资产管理公司)	Served as lead counsel to the RTC on hotel and major real estate assets, working on due diligence, entitlements, mortgage financing, workouts, litigation, construction issues, bond financing, auction contracts and procedures, management, golf and amenity issues, homeowner disputes, construction defect litigation, Indian lease issues with BIA and members of various Indian tribes, and sale. Handled a full spectrum of issues involving PGA West, La Quinta Golf & Tennis Resort, Carmel Valley Ranch, and Mission Hills Country Club.
OliverMcMillan (OM Guasti, LLC)	Represented the developer of a Kimpton-managed hotel in Ontario, California and advised on issues regarding meeting space, restaurant, spa and other facilities. Project was part of a multi-phase mixed-use project and included issues relating to multiple hotels, retail, entertainment and residential facilities.

客户名称	服务范围
Olympic & Georgia Partners	Represented the company in connection with the negotiation and documentation of a long-term asset management agreement for the Ritz Carlton Hotel and Residences at LA Live, a premier mixed-use development including hotels, residences, live and movie theaters, entertainment venues and Staples Arena, the home of the Lakers, Clippers, Kings and Sparks.
Olympus Real Estate Corporation 商业房地产开发公司	Represented the company and certain affiliates in connection with acquisitions, financings, environmental and REIT-related issues.
回並/方述) / / 反公可 ORIX Capital Markets	Represented ORIX in a number of matters, including the Chapter 11 case for the Lighthouse Lodge in Pacific Grove and two separate collection actions on loans guaranties. Handled the documentation of construction and mini- perm loans secured by the Renaissance Las Vegas Hotel and underlying ground lease.
OTO Development	Represented this developer of limited service hotels on various labor and employment matters in connection with entitlements for two new select service hotels being developed in Santa Monica, California, including living wage and neutrality card-check agreement issues and negotiations with various unions including UNITE HERE. Also handled management agreement negotiations.
Outrigger Lodging Services	Represented the company in two transactions involving the purchase and sale of a hotel management company.
Oxford Capital	Represented buyer of landmark urban office building for conversion to luxury condo hotel, including negotiation of terms of management agreement with luxury operator.
Pacific Golf	Represented this golf course owner and operator in connection with negotiation and drafting of golf course purchase and management agreements.
Pacific Hospitality Group	Represented client on labor and employment matters regarding the 354- room Bacara Resort in Santa Barbara, California and the 150-room DoubleTree Irvine Spectrum in Irvine, California.
Palace Entertainment	Represented owner and operator in connection with nationwide acquisition of miniature golf courses, batting cages, and water parks.
Paladin Realty Partners	Represented William E. Simon & Sons, and its successor Paladin, in struc- turing the acquisition of a large destination resort in Estrella del Mar, Mazatlan, Mexico, and advised the company on tax and structural matters involving foreign investments in Mexico and the repatriation of income from the operation of the resort. Also represented the company in the purchase of an art deco hotel in South Beach, Florida.
	Represented the company on management agreement issues for a resort hotel in La Jolla, California and with the sale of The Grafton Hotel in Los Angeles.
Pandey Hotels	Represented the company in connection with the termination of two of its hotel management agreements for its hotels in Dallas, Texas and Denver, Colorado.
Passport Resorts	Represented the 40-room Post Ranch Inn, Big Sur, California on ADA compliance and EB-5 financing. Negotiated CMBS loan with Deutsche Bank.

客户名称	服务范围
Patriot American Hospitality	Acted as one of Patriot American's primary counsel on a broad spectrum of operational, financing, acquisition, joint venture and REIT-related matters, including many single hotel and portfolio acquisitions throughout the country and the acquisition of the Carefree Resorts and management company. Also represented Patriot American in several complex, joint venture acquisition and developments of high-profile luxury resorts, golf and residential communities located along the California coastline. Representation included analyzing, procuring and maintaining various land
	use permits, entitlements and coastal condition approvals. Advised on labor and employment issues.
Penrod Management	Developed model form of management agreement for Nikki Beach Clubs.
Perry Capital Real Estate	Represented this real estate hedge fund on B-piece note secured by major hotel and for general representation in connection with ownership and operations issues, and represented the fund in negotiation of a series of operating agreements with an operating partner for various hotel acquisitions.
Personality Hotels	Represented the company in the preparation of a form hotel management agreement, to be used in connection with the Hotel Union Square, Hotel Diva, Kensington Park Hotel, Hotel Metropolis, The Steinhart, Hotel Vertigo, and Hotel Frank, all in San Francisco.
PFG Real Estate Services	Represented the developer of a ski resort near Ski Tip in Keystone, Colorado, including a 100-key condominium hotel, an 8,000 square foot spa, food and beverage space, condominiums, townhomes and a ski lift, We negotiated on behalf of the developer with RockResorts International, LLC to create management agreements, marketing agreements, ski lift agreements and related documentation.
Pink's Hot Dogs	Negotiated and drafted Branded Product Outlet Agreement in connection with sale of Pink's Hot Dogs at a movie theatre chain.
Platinum Equity	Represented this fund with multiple hotel acquisitions, land use matters, joint ventures, hotel management agreements, franchise agreements, ground lease negotiations and financing, including in connection with the Bloomington Sheraton Hotel in Minneapolis, Minnesota and the DoubleTree Carson Hotel in Carson, California.
	Represented the company in management agreement negotiations relating to the company's 564-room Sheraton Bloomington hotel in Minneapolis, Minnesota.
Port of San Diego	Represented the Port of San Diego on its ground lease structure and negotiations for a 1,600-room hotel next to the convention center in Chula Vista, California.
Presidio Hotel Group	Handled the purchase and sale of the Visalia Marriott Convention Center.
Prism Hotels & Resorts	Represented the company as receiver for hotels, and on various litigation, labor and employment and management agreement matters. Work included labor policies and manuals, collective bargaining agreements and wage and hour claims. Advised on certain investment and hotel mixed-use matters.
Proficient Hotel LP	Represented client in the acquisition of the 244-room Crowne Plaza Los Angeles Harbor Hotel, litigation, ADA compliance and defense, and labor and employment matters.

客户名称	服务范围
Prospera Hotels	Represented the client in the negotiation of the management agreement and ancillary agreements for the 1,000+-room Marriott-branded luxury hotel being developed in Anaheim, California.
Provident Management	Assisted client in structuring hotel management, asset management and related agreements for condominium hotels and hotel mixed-use developments.
PT Prima Adhita Ma	Represented the company on a broad range of hotel issues related to management agreement negotiation, termination, and litigation. Represented the company in the conversion of the Kempinski Jakarta Hotel to the Intercontinental Hotel Jakarta, and the renegotiation of the management agreement for the Ritz Carlton Bali Resort and Spa. Subsequently represented the company in successful litigation against Ritz Carlton, the termination of the management agreement for the Ritz Carlton Bali, and the negotiation of a new management agreement and new villa expansion of Bali resort, resulting in its rebranding as the Ayana Resort and Spa, Bali, managed by West Paces Hotel Group. Represented the company in negotiating its management agreement for a 282-room hotel in Bali.
Radisson Hospitality Worldwide	Represented the company on the acquisition of a significant resort hotel located on the Big Island of Hawaii, as well as on certain franchise and major litigation matters.
Ramsfield Real Estate 拉姆斯菲尔德房地产	Represented investor on hotel condo project acquisition in Florida.
Red Lion Hotels Corporation 红狮子酒店	Represented Red Lion in structuring joint venture and partnership entities for hotel acquisitions and ownership, and developed its master form of management agreement. Also represented the company in connection with hotel acquisitions (including its flagship RL property in Baltimore, Maryland) and rendered advice on corporate, tax, environmental, labor, lending and financing, management, franchise, and other related matters.
Red Roof Inns 红屋顶汽车旅馆	Represented the company in acquisitions, litigation, and portfolio dispositions.
Regent Hospitality Group 丽晶酒店集团	Represented the company in connection with hotel development and hotel management agreements for hotels and branded residences in Bali, Phuket and Maldives.
Rehabilitation Center of Beverly Hills 贝弗利山康复中心	Represented the company and its skilled nursing facilities in various labor, employment and licensing issues, including the handling of compliance audits.
Related Group New York (大型商业地产公司纽约分公司)	Represented developer on condo hotel and hotel mixed-use structure issues.
Related Group of Florida (大型商业地产公司佛罗里达分公 司)	Represented developer on issues related to RFP for luxury operator and negotiation of terms for management of luxury condo hotel.
Remington 雷明顿	Represented developer and operator on major luxury hotel mixed-use project with 265 condo units and spa.

客户名称	服务范围
ResidenSea	Represented owner of an ultra-luxury cruise ship, The World of ResidenSea, in management issues with SilverSea for its 631-foot long, 40,000 ton, \$262 million, 5-star luxury cruise ship with 110 elegant residences.
	This is the first ship to sell long-term leaseholds (50-year exclusive right to use) for apartments. Oversaw subdivision and rental program issues for conformance with maritime laws.
Resolution Trust Corporation (RTC)	Acted as one of the RTC's principal outside counsel for troubled hotel and real estate assets of seized institutions. Represented the RTC in connection with many high-profile properties, including the Desert Princess, the Hyatt Newporter, and the Landmark Land portfolio of luxury hotels and resorts (PGA West, La Quinta Golf & Tennis Resort, Carmel Valley Ranch, and Mission Hills Country Club).
Resort Group (The)	Advised one of the largest developers of luxury resort properties in Hawaii on condo hotel issues for the 400-room Four Seasons Resort Ko Olina at Lanikuhonua, Kapolei, Oahu, Hawaii (formerly, The Ihilani, and then the JW Marriott Ihilani).
<b>Resort Property Ventures</b>	Represented timeshare association in connection with multi-site timeshare workout and restructuring.
Richfield Hospitality	Represented this hotel owner and management company with multiple hotel acquisitions, joint ventures, hotel management agreements, and financing, including its acquisition of non-performing notes secured by the Renaissance Syracuse Hotel and by the Sheraton Chapel Hill in Chapel Hill, North Carolina, each of which included a concurrent deed-in-lieu of foreclosure (i.e., an "Enhanced Note Sale"). Also assisted the company with the negotiation and drafting of its software licensing agreements.
Rim Hospitality	Represented Rim Hospitality on a broad range of issues as receiver for several hotels, including the Sheraton Universal Hotel, Universal City, California, a portfolio of 3 hotels with multi-state receivership and sale, and another portfolio of Best Western hotels.
Ripplewood	Represented this equity investor with more than \$10 billion under management in a broad range of work involving its investment in a complete convention and leisure resort complex commonly referred to as the Phoenix Seagaia in Miyazaki City, Miyazaki Prefecture on the southern island of Kyushu, Japan. Work involved negotiating separate management arrangements for each of the hotel, golf and spa components of the resort comprising 5 hotels, 4 golf courses and one destination spa.
Robert D. Zimmer Group	Represented the company on joint venture, loan and disposition strategies and structures for the high-profile Inn of the Anasazi resort.
Robert Mayer Corporation	Represented client in various issues on the development, joint venture, management, financing and related issues for development and construction of a new \$165 million Hyatt Grand Hotel in Huntington Beach, California, with approximately 520 rooms with beach access, "signature" restaurants, spa, 10,000 square feet of retail and an 80,000 square foot conference center on 15 acres next to the existing Hilton Waterfront Beach. Also worked on management agreement for a 242-room hotel to be acquired out of bankruptcy in Ventura County, California. Advised on condo hotel issues. Handled management agreement RFP and negotiations.

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客户名称	服务范围 Barrana and the communication in the dimensional interview interview in the dimensional interview inte
Robles Del Rio Lodge	Represented the company in matters including various issues relating to a contract dispute with broker, advised in connection with a development project on high-end spa and joint venture structure.
Rockbridge Capital	Represented client in connection with ADA issues and accessibility counseling.
Rodin Group	Represented investor group on proposed \$350 million acquisition of 4 Club Quarters Hotels with a total of 850 rooms and 9,500 square feet of meeting space. Three of the hotels are in Midtown Manhattan, Wall Street and Rockefeller Center in New York, and one in Washington, DC.
Rubicon Studios	Represented this client in the negotiation and construction contracts for hotel and amusement park facilities in Aman, Jordan and Perth, Australia.
Samchully America 韩国三千里公司美国分公司	Represented this Korea-based company in the acquisition of the Courtyard by Marriott in Anaheim, California.
San Diego Padres 圣地亚哥教士棒球队	Represented the Padres in connection with their hotel development issues related to the new San Diego Ballpark hotel, including "R-7."
sbe Entertainment sbe Hotel Group sbe Restaurant Group	Represented the companies and affiliates in a broad range of hospitality matters involving hotels and supper clubs, including acquisition, financing, joint venture, management and formation of a fund for the acquisition, development, operation and ownership of restaurant and nightlife properties in Southern California and select domestic and international locations. Joint ventures involved parties such as Makar Properties, American Property Management, Philippe Starck, and celebrity chefs.
	Properties involved include hotels such as the Ritz Plaza in South Beach, Miami, the Sheraton Gunter Hotel, San Antonio, the Hilton Garden Inns in Rancho Mirage and Tampa, and the DoubleTree Tucson at Reid Park. Restaurants and Supper Clubs involved include high profile properties such as Yu, Katsu-ya, The Slab, Chrome, The Lounge, Shelter and Prey.
Seaside Resort Development	Represented developer of luxury hotel mixed-use development on hotel management agreement, timeshare and condo hotel issues for Fairmont Resort, Seaside, California.
Seaview Investors	Represented the company in connection with the conversion of an LAX Airport-adjacent office building to a Residence Inn by Marriott hotel property, including franchise, management and financing issues. Also represented the company in connection with a ground lease relating to its Beverly Hills hotel property.
Security Capital	Represented the company in various matters concerning hotel investment.
Security National Guaranty	Represented company in joint venture and debt financings for the development of a \$350 million luxury mixed-use project with more than 40 acres on the California coast near Monterey. Work included litigation and workout with a resulting discounted payoff to a secured lender.
Sega GameWorks	Represented arcade and restaurant owner and operator in connection with nationwide rollout of corporate owned locations as well as international licensing of concept.

客户名称	服务范围
Seven Signatures	Assisted client on a range of international hotel matters, including the structure of a resort trust on a condo hotel project in Hawaii, working with Hawaii time-share requirements, investment in New York City luxury condo hotel, and management agreement for a new luxury Tokyo hotel development.
Shamrock Capital Advisors	Advised on hotel acquisitions, structuring and financing issues.
Shanghai Construction Group 中国上海建工集团	Represented one of the largest construction companies in China in its initial hotel acquisition program in Southern California with the purchase of two hotels and attempted purchase of a large development project (approximately \$500 million).
Sharma Group	Represented this New York hotel owner in preparation of a master form of hotel management agreement.
Shea Properties	Represented owner-developer on broad range of issues related to development of 500 hotel rooms in three hotels as part of the Tustin Legacy project, combining luxury, boutique and extended stay with retail, office and residential. Also, assisted developer with acquisition of a hotel site in a master-planned community to consist of a 400-room themed resort hotel, an indoor water park, and a conference center.
Shilo Management Corporation	Represented client in connection with ADA issues, accessibility counseling and litigation defense.
Shindler Group 迅达集团(著名电梯制造商)	Represented the company in matters including management agreement issues and related litigation relating to Pasadena Hilton, 291-room hotel and office tower containing approximately 140,200 rentable square feet.
Sierra Land	Represented Sierra Land in reorganization and restructuring of management company, ownership structure and management arrangements for 3 hotels with more than 1,800 rooms in the Orlando, Florida area.
Siracusa Sun LLC	Represented the developer of a major 5-star luxury resort and villas project in Torre Ognina, Sicily, including RFP for brand and operator, condo hotel and financing issues.
Sisung Securities Corporation	Represented Sisung in connection with Crowne Plaza management agreement negotiations, joint venture and partnership structuring and convertible participating mortgage and construction loan documentation.
<b>Sizzler Restaurants</b> 时时乐餐厅	Represented Sizzler in the protection of its trademarks and copyrights nationwide.
Slattery Companies	Represented the companies in connection their potential conversion of hotel properties to timeshare or fractional product.
Space Source	Represented developer of condominium and hotel condo project in Costa Rica with hotel branding and management agreements, condo hotel regime structure, compliance with U.S. Federal and State securities laws and subdivision acts.
<b>St. John of God</b> 圣约翰	Represented company on various licensing and permitting issues relating to its long-term care business expansion plan.

客户名称

Stanford Hotels 斯坦福酒店

Starr Pass Holdings 斯塔尔通控股

Stix Holdings, LLC

**Stone Eagle Golf** 

**Strategic Hotel Capital** 

Stratford Hospitality 斯特拉酒店

Sumitomo Realty & Development

**Summit Health Care** 

Sun Alliance Health Care 太阳联合健康保险

**SunAmerica** 

Sunstone Hotels 太阳石酒店

Sunterra Corporation

Tamares Real Estate T-UPR, LLC

**Tarsadia Hotels** 

## 服务范围

Represented Stanford Hotels in a broad range of matters including acquisition and franchise for properties such as the Hilton Santa Clara, Hilton Boca Raton, and Rancho Cordova, Hyatt Regency Oakbrook, and Hilton Hotel Charlotte. Also represented client in connection with ADA and accessibility counseling and litigation defense for hotel properties throughout the country.

Represented owner in significant management agreement dispute with Marriott over management of a \$200 million residential mixed-use resort project.

Represented the company in connection with restaurant leasing matters for its Pick Up Stix fast casual Asian.

Represented owner of golf course in connection with golf club formation and drafting of club membership agreements

Represented company in the acquisition of the Four Seasons, Mexico City as well as a purchase of a note secured by a 5-star hotel on the East Coast, including complex tax and securities consequences to the lender, the borrower and Strategic.

Handled hotel acquisitions, joint venture and corporate formation.

Represented Sumitomo in connection with management and rebranding issues and for the negotiation and documentation of a new long-term management contract on its 350-room Park Hyatt Los Angeles hotel in Century City. Also represented the company on major litigation involving complex facts and law with Marriott, land use and entitlement matters, condo hotel advice and ground lease issues.

Represented Summit Health Care with its residential and long-term care senior living facilities throughout the western U.S. in all labor and employment issues.

Represented Sun Alliance which owns and manages residential and longterm senior living facilities, clinical laboratories and other types of health care providers throughout the U.S. Representation has focused on routine and critically important labor and employment matters, investigations and litigations, as well as U.S. Department of Labor wage audit.

Represented SunAmerica in development and management issues on 5-star hotels.

Represented Sunstone on the proposed acquisition of a high-profile fullservice hotel in Virginia, and Sunstone's sale of Marriott hotel in Southern California.

Represented Sunterra, the nation's largest independent timeshare owner and operator, on with property acquisition, timeshare formation, and multi-state registration.

Represented client on conversion of the 1,003-room Plaza Hotel and Casino in downtown Las Vegas to a Four Points by Sheraton.

Represented Tarsadia in its "white knight" effort to acquire a hotel in a complex bankruptcy with the debtor's support.

客户名称	服务范围
Texas Rock	Represented the developer in pursuit of entitlements for a boutique luxury hotel with ground level restaurant and adjacent retail and parking in Hollywood, California.
Theraldson Lodging	Represented the company in structuring first hotel mortgage REIT in \$400 million refinancing, \$100 million line of credit and additional \$400 million follow-up financing on 260 hotel properties with 16,000 rooms in more than 20 states generating annual gross revenues of more than \$150 million. Brands operated include Comfort Inns & Suites, Country Inns & Suites, Courtyard by Marriott, Days Inns, Econo Lodges, Fairfield Inns by Marriott, Hampton Inns, Hawthorn Suites, Holiday Inns, Holiday Express, Homewood Suites, MainStay Suites, Quality Suites, Residence Inns by Marriott, Sleep Inns, Super 8, and Town & Place Suites.
Tishman Realty Corporation 铁狮门地产公司	Represented the company in the successful negotiation of a new collective bargaining agreement with the union for its 362-room hotel near Chicago's O'Hare airport.
TMC Communities	Represented TMC on a major multi-use, themed entertainment development which includes hotels, golf, residential, and a professional baseball stadium.
Trigild Corporation	Represented Trigild on general employment related matters, financing and select litigation issues.
TrizecHahn Development	Represented TrizecHahn on joint venture development, management and labor and employment matters concerning the \$540 million, 500,000 square foot Hollywood & Highland. This involved the redevelopment of an existing 471-room Holiday Inn into a 640-room Renaissance Hotel as part of a mixed-use entertainment/retail development. Representation included RFP for hotel operators, joint venture, technical services and management agreements with Marriott, neutrality agreement with HERE, and general union advice.
Trump Organization	Represented the Trump Organization on hotel and condo hotel matters relating to management agreement, condominium hotel structure and documentation, and other formation, structuring and sale issues for properties including Amman, Jordan, Baja, Mexico, Cap Cana, Dominican Republic, Chicago, Ft. Lauderdale, Giza, Egypt, Las Vegas, Panama City, SoHo in New York, and Waikiki.
Tsukada Global Holdings, Inc.	Represented this Japan-based global owner, developer and operator of hotels, and restaurants in new, ground-up, luxury condo hotel in Waikiki, Honolulu, Hawaii.
Turnberry Ltd. 雅泰公司	Representation on management agreement and major litigation matters. Prepared a new form of management agreement for company's hotels.
UBS Warburg (formerly Paine Webber) 瑞银华宝	Represented UBS in a broad range of its most significant hospitality matters including strategic advice on its controlling interest in an independent hotel operator and its portfolio of hotels; litigation involving breach of contract by operator of a destination resort property; handling the sale of its independent hotel operator; sale of its portfolio of wholly-owned hotels; management and franchise issues; development of a \$400 million, 1,500 room Westin hotel in Orlando; and an \$80 million, 300-room W Hotel development in the San Francisco Bay Area.

客户名称	服务范围
Unique Hotels & Restaurants	Represented the company in certain acquisition matters.
Universal Paragon Corporation	Represented the owner of the 483-room, 24-story Universal City Hilton in a land use issues related to an adjacent development.
University of Southern California (USC) 南加利福尼亚大学	Represented the University in connection with guiding the development of a premium-branded select service hotel property on USC's Health Sciences Campus, including the negotiation and drafting of a ground lease and related agreements.
Urban Commons	Advised the company in its ground lease acquisition of the 333 room Sheraton, South Pasadena, California.
USAA Real Estate Company	Represented the company in connection with its \$129 million portfolio buyout of six DoubleTree branded hotels with 2,249 rooms in 5 states including California, Texas, Kansas, Oklahoma and Missouri.
Visiting Nurse Association of Los Angeles	Represented the largest California home health provider on all labor and employment matters including related litigation and audit issues.
Walt Disney Company (The) 华特迪士尼公司	Represented Disney in connection with evaluating condo hotel regime structures, and the structuring of Disney hotel management agreements and policies. Represented Disney in the acquisition of its site at National Harbor, Virginia. Also, general representation in connection with California timeshare and vacation club properties.
Waverider Surf Club	Represented the company in connection with surf-oriented vacation club formation.
WDC Development (Winn Development Company)	Represented the developer of Columbus Center, Boston on a \$550 million condo hotel, condo residential, retail, commercial and parking development on 6.97 acres predominantly comprised of 4 parcels of air rights over a portion of the Massachusetts Turnpike owned by the MTA and the adjacent railroad tracks owned by the Massachusetts Bay Transportation Authority. Work included condo hotel regime and program, hotel and spa management agreement and related issues.
Westbrook Real Estate Fund IV	Represented the fund in a \$31 million acquisition of 9 Marriott-branded hotels with 732 rooms in 5 states – Louisiana, Mississippi, Georgia, Arkansas, and Tennessee.
Westfield Group	Represented major shopping center owner and developer in analysis of opportunities, issues and strategies for converting and developing some of its most important shopping centers and regional malls to hotel-retail- residential mixed-use projects.
Westmont Hospitality 蒙特酒店	Represented the company on a union representation petition. We successfully challenged various issues with the NLRB, postponed the union election and allowed management to ultimately avoid unionization of the hotel. Defended the company in labor and employment matters concerning 4 California hotels, including wage and hour claims in a federal court class action and in discrimination-retaliation claims.

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客户名称	服务范围
Wheelock Street Capital 会德丰街资本	Represented this equity investor in connection with due diligence, joint venture documentation, bond financing and management agreement analysis involving a capital stack restructuring for a Ritz-Carlton resort property. Also represented the company in connection with its acquisition of the Westlake Hyatt Hotel, and the Agoura Hills Renaissance Hotel. Also assisted client with the negotiation and drafting of a Ritz-Carlton hotel management agreement and joint venture, land use and other matters involving several Southern California hotel properties.
Wilshire Restaurant Group	Represented the company in connection with wage and hour class action litigation.
Windsor Health Care 温莎保健	Represented one of the significant principals of the company in dealing with complex prorations and receivable litigation.
Winter Park Recreational Association	Represented Winter Park on issues related to the development, management joint venture and financing of hotel and ski-related development matters.
Wolfgang Puck Food Company 沃尔夫冈帕克食品公司	Represented WPFC in connection with domestic airport and international licensing of express restaurant concept.
Wolfgang Puck Restaurants 沃尔夫冈帕克饭店	Represented company nationwide on trademark and licensing matters for his restaurants and products such as Spago, Chinois on Main and Granita.
Woodlands Operating Company (The)	Represented the company on management, financing, and joint venture issues related to a 27,000-acre mixed-use residential and commercial community near Houston with several hotel and conference center components.
Woodridge Capital Partners (房地产投资开发公司)	<ul> <li>Represented the company in connection with several large EB-5 financing transactions, including:</li> <li>\$350 million EB-5 loan for the redevelopment of the Century Plaza hotel, including 1.5 million square feet of mixed-use development with a completely redesigned hotel with 394 rooms and 64 condominium residences, two new 46-story high-rise buildings with up to 290 condominium residences and 94,200 square feet of new street and plaza level retail and restaurants.</li> <li>\$70 million EB-5 loan for the development of a master planned</li> </ul>
	• \$70 minion EB-5 total for the development of a master planted community consisting of 1,926 residential lots and supporting infrastructure in Prince Georges County, Maryland.
	<ul> <li>\$22 million EB-5 loan for the development of a mixed-use residential and retail community containing 81 residential units wit 512 boot cline and a new specialty grocery store in San Pafael</li> </ul>

Woodside Hotels & Resorts

Represented Woodside Hotels on labor and collective bargaining negotiations with unions. Also represented this client on many management agreement negotiations, including the Bernardus Lodge & Spa. Represented the company on joint venture and management issues regarding the development of a new hotel and spa.

512 boat slips and a new specialty grocery store in San Rafael,

California.

#### 服务范围 客户名称 Wyndham International Represented Wyndham International on certain major hotel acquisitions including purchase and loan documentation, personal property, 温德姆国际公司 environmental, liquor license, tax, and labor issues. Also represented the company on significant operations issues, including management agreement (酒店投资、品牌管理等) matters, trademark, and labor and employment issues such as negotiation of neutrality agreement, handling successor liability issues, advising on union issues, and collective bargaining. Represented the company in major multistate litigation against major branded hotel operator. Represented Yasuda on a loan workout involving six cross-collateralized **Yasuda Trust & Banking** hotel properties that were owned and operated by a branded chain. Also represented the bank on a major Hawaii resort workout of approximately \$200 million, as well as on a workout and disposition of a major urban hotel. Represented YTL in connection with its due diligence and bid for a **YTL Hotels & Resorts** proposed acquisition of a luxury hotel in the Greater Los Angeles metropolitan area.

# 精选地产项目名单

杰美百明律师事务所(JMBM)于 1987 年在所内组建了环球酒店房地产专业律师团队®(The Global Hospitality Group®)。该团队由事务所内各种专业特长的律师组成,以便更高效率地为那些有特殊需要的客户提供专业服务。我们服务领域包括房地产、土地使用、环保、商务、残疾人法案、金融、诉讼、劳工、破产等。我们服务的客户包括酒店房地产所有人、开发商、投资人、贷款方、独立运营商和资本渠道等。我们的业务囊括了所有酒店行业各个方面,包括酒店和度假村、假期产权房、饭店、高尔夫球场、网球馆、乡村俱乐部、体育俱乐部和温泉养生馆、发展项目、辅助生活设施、主题房产、综合体育场所和体育场馆等。

杰美百明律师事务所(JMBM)在酒店房地产融资、并购及销售、公司经营等领域拥有广博的经验和超强业务能力。环球酒店房地产专业律师团队®处理过 3800多个酒店房地产,其销售、融资、并购和处理的酒店项目和公司的交易总 金额超过710亿美元。

下面的"精选地产项目名单"是从历年我们代理的 **3800** 多个项目中挑选出的具 有代表性的项目。

### 地产/项目

### 服务事项

1800 Argyle, Hollywood, CA Entitlements Ace Hotel, Los Angeles, CA Joint venture, management agreement, broker agreement 王牌酒店 Acqua Hotel, Mill Valley, CA ADA and accessibility 阿克瓦酒店 Ala Moana Hotel, Honolulu, HI Condo hotel advice (conversion) 阿拉莫阿娜酒店 Aladdin Hotel & Casino, Las Vegas, NV Acquisition/buy-side, gaming license, bankruptcy 阿拉丁酒店赌场 Alana Hotel, Waikiki, HI Acquisition/buy-side through foreclosure/deed-in-lieu 阿兰娜酒店 Alexis Park Hotel, Las Vegas, NV ADA and accessibility, litigation 亚历克西斯公园酒店 Aloft See "Starwood - aloft Hotel"

Amalfi Hotel Chicago, Chicago, IL 芝加哥阿马尔菲酒店

Ambrose, Santa Monica, CA 安布罗斯

America's Best Value Inn, Albuquerque, NM 美国最佳价值旅馆

American Golf-National Golf (250 properties worldwide) 美国国家高尔夫

AmeriSuites, San Diego, CA 亚美利套房

Anaheim Arena, Anaheim, CA 阿纳海姆竞技场

**Anaheim Garden Walk**, Anaheim, CA 阿纳海姆花园漫步酒店

Anaheim Park Hotel, Fullerton, CA 阿纳海姆花园酒店

Arctic Club Hotel, Seattle, WA 北极俱乐部酒店

Astoria Hotel & Event Center, Dickinson, ND 阿斯托利亚酒店及活动中心

Astoria Hotel & Suites, Glendive, MT 阿斯托利亚酒店套房

Atlantic Times Square, Inglewood, CA 大西洋时代广场

Auberge Lodge at Corde Valle, San Martin, CA 狐猴旅馆

Auberge Lodge at Skylonda, Woodside, CA 狐猴旅馆

Auberge Resort Waikiki, Kings Village, HI 狐猴旅馆

Auberge San Ysidro Ranch, Santa Barbara, CA 狐猴旅馆

Auburn Valley Country Club, Auburn, CA 奥本谷乡村俱乐部

Austria Haus, Vail, CO 奥地利豪斯酒店

**Autograph Collection** 

### 服务事项

Condo hotel advice (conversion)

Management agreement

Acquisition/buy-side, management agreement

Acquisition/buy-side, environmental

Development, franchise agreement

ADA compliance and defense

Development, entitlement, financing, hotel mixed-use and timeshare for 3 hotels, waterpark, timeshare

Note acquisition, bankruptcy, foreclosure, eviction, operations issues

Labor and employment

Management agreement, acquisition/sell-side, operations issues, restructuring

Management agreement, acquisition/sell-side, operations issues, restructuring

Litigation

Management agreement

Management agreement

Management agreement, condo hotel

Management agreement, litigation

Bankruptcy

Condo hotel advice (conversion), management agreement

See "Marriott - Autograph Collection"

## 地产/项目

Autry Resort Hotel, Palm Springs, CA 奥特里度假酒店

Avante Hotel, Mountain View, CA 黑潭酒店

Ayana Resort and Spa Bali, Bali, Indonesia 巴厘阿雅娜水疗度假酒店

Bacara Resort, Santa Barbara, CA 巴卡拉温泉度假酒店

Bachmann Springs, Tombstone, AZ

Baltimore Convention Center Hotel, Baltimore, MD 巴尔地摩会议中心酒店

Bamboo Eco Resort, St. Mary, Jamaica 竹林生态度假村

**Banyan Tree Spa Phoenix Seagaia Resort**, Miyazaki, Japan 凤凰喜凯亚度假村悦榕庄

Barbizon Hotel, New York, NY 巴比松酒店

Bayside Hotel, Santa Monica, CA 巴比松酒店

Beaches Restaurant, Manhattan Beach, CA 沙滩酒店

Beacon Hotel, Miami Beach, FL 碧根行馆

Bel Age Hotel, West Hollywood, CA 贝尔时代酒店

Bel Air L'Auberge Hotel, Del Mar, CA

**Belmont Village Senior Living** (10 throughout California) 贝尔蒙特乡村老人生活中心

**Bernardus Lodge & Spa**, Carmel, CA 伯纳德斯别墅及水疗中心

Best Western, Anaheim, CA 贝斯特韦斯特国际酒店

**Best Western**, Corte Madera, CA 贝斯特韦斯特国际酒店

**Best Western**, Dickson, ND 贝斯特韦斯特国际酒店

#### 服务事项

Labor and employment, acquisition/sell-side, litigation, ownership issues

ADA and accessibility

Management agreement termination, negotiate new management agreement

Labor and employment, litigation

Development Development, management agreement

Management agreement, investment documents

Management agreement

Financing, acquisition/buy-side

Acquisition/sell-side

Restaurant acquisition/buy-side, joint venture, restaurant lease, chef consulting agreement

Labor and employment, acquisition/buy-side, tax, joint venture, operations issues

Acquisition/buy-side, financing, UCC

Foreclosure/deed-in-lieu, operations issues, management agreement, acquisition/buy-side

Litigation, land use, regulatory

Management agreement

Acquisition/buy-side, joint venture, financing

ADA and accessibility

Management agreement termination, acquisition/sell-side, operations issues, restructuring

<b>Best Western,</b> Laguna Brisas, Laguna, CA 贝斯特韦斯特国际酒店	Receivership and sale
<b>Best Western,</b> Santa Barbara, CA 贝斯特韦斯特国际酒店	ADA and accessibility
<b>Best Western,</b> Seven Seas Hotel, San Diego, CA 贝斯特韦斯特国际酒店	Acquisition/buy-side
Best Western, South Coast Inn, Goleta, CA 贝斯特韦斯特国际酒店	ADA and accessibility
<b>Best Western,</b> Valencia, CA 贝斯特韦斯特国际酒店	Loan workout, restructuring, tax advice
Beverly Comstock Hotel, Beverly Hills, CA 贝弗利康斯托克酒店	Acquisition/buy-side
Beverly Heritage Hotel, Costa Mesa, CA 米尔皮塔斯酒店	Sale-leaseback, financing
Beverly Prescott Hotel, Los Angeles, CA 贝弗利普雷斯科特酒店	Contracts
Beverly Rodeo Hotel, Beverly Hills, CA 贝弗利竞技酒店	Labor and employment, city permits, regulatory
Beverly Sunset Hotel, Los Angeles, CA 贝弗利夕阳酒店	Foreclosure/deed-in-lieu, tenant issues, acquisition/sell-side
Biltmore Hotel Los Angeles, Los Angeles, CA 比特摩尔洛杉矶千禧酒店	Financing, loan workout
Biltmore Resort & Spa, Phoenix, AZ 比特摩尔水疗度假村	Financing
Blood Hound Hotel, Reno, NV 血猎犬酒店	Management agreement, investment documents
Boca Raton Resort & Club, Boca Raton, FL 博卡拉顿度假村俱乐部	Acquisition/buy-side, management agreement
Bougainvillea, San Diego, CA	Acquisition/buy-side, development, joint venture, tax, financing, golf course, operations issues
Boulders Resort (The), Carefree, AZ 巨石度假村	Labor and employment, trademark
Brown Palace Hotel, Denver, CO 布郎宫酒店	Management agreement, franchise agreement, acquisition/buy-side, financing
Buena Vista Palace Hotel, Disney World, Orlando FL 布埃纳维斯塔宫酒店	Management agreement, ownership issues

## 地产/项目

Butterfly Grove Inn, Pacific Grove, CA 蝴蝶格罗夫旅馆

Buttes Resort (The), Tempe, AZ 孤山度假村

Cal Neva Resort, Crystal Bay, NV 卡尔内瓦度假酒店

Cambria Suites 坎布里亚套房酒店

**Cambridgeside Hotel**, Cambridge, MA 波士顿剑桥假日套房酒店

**Candlewood Suites** 

Canggu Beach Resort, Bali, Indonesia

Canterbury Hotel, Washington, DC 坎特伯雷酒店

Capella – Inn at Lost Creek, Telluride, CO 圣淘沙嘉佩乐酒店

Capella – San Diego, San Diego, CA 圣淘沙嘉佩乐酒店

Capella – Schloss Velden, Velden, Austria 圣淘沙嘉佩乐酒店

Capella – Telluride, Mountain Village, CO 圣淘沙嘉佩乐酒店

Capella – Washington D.C./Georgetown, Washington, DC 圣淘沙嘉佩乐酒店

Carefree Resorts, Carefree, AZ

**Caribe Royal Suites,** Orlando, FL 奥兰多加勒比皇家酒店

Carillon Hotel, Miami Beach, FL 卡里伦酒店

Carlton Hotel, San Francisco, CA 卡尔顿酒店

Carlyle Hotel, New York, NY 凯雷酒店

Carlyle on Wilshire (The), Los Angeles, CA 凯雷酒店

### 服务事项

Management agreement, franchise agreement, loan restructuring, acquisition/sell-side

Management agreement, acquisition/buy-side, labor and employment, trademark

Acquisition/sell-side, financing, licensing

See "Choice – Cambria Suites"

Management agreement

See "IHG – Candlewood Hotel" Management agreement Management agreement

Management agreement, management agreement termination

Management agreement, management agreement termination

Management agreement termination

Management agreement termination

Management agreement termination

Corporate acquisition/buy-side, labor, trademark, securities

Management agreement, general corporate advice

Financing

ADA and accessibility

Management agreement

Financing, development

#### 地产/项目 服务事项 Carmel Valley, CA Restructuring, loan workout, foreclosure/deed-in-lieu, acquisition/sell-side, financing 卡梅尔谷牧场酒店 Casa Del Mar, Santa Monica, CA Construction financing, ADA and accessibility 卡萨德尔玛酒店 Receivership, foreclosure, acquisition/buy-side, Casa Madrona, Sausalito, CA management agreement, lease, restaurant Catalina Island, Avalon, CA Development, financing, condo hotel advice, joint venture, land use, management agreement Cavallo Point Hotel, Sausalito, CA ADA compliance and defense 卡瓦略岬酒店 Century Plaza Hotel, Los Angeles, CA See "Hyatt Regency Century Plaza " 世纪广场酒店 Chamberlain, West Hollywood, CA Condo hotel advice (conversion), land use, entitlements Chase on the Lake, Walker, MN Financing, development, operations issues Chase Park Plaza, St. Louis, MO Management agreement termination, litigation, hotel lease, new management agreement 大通公园广场酒店 Chevenne Mountain Conference Resort, Colorado Springs, CO Acquisition/buy-side 夏山会议中心度假村 Choice - Cambria Suites, Rockville, MD Management agreement, franchise agreement 坎布里亚公寓 Choice - Clarion Hotel & Casino, Franchise agreement, acquisition/sell-side (fka Greek Isle Hotel & Casino), Las Vegas, NV 精选国际酒店集团-克拉里恩俱乐部酒店 Choice - Clarion Hotel, Ontario CA Acquisition/buy-side 精选国际酒店集团-克拉里恩酒店 Choice - Clarion Hotel, San Francisco Airport, San Francisco, CA Acquisition/buy-side 精选国际酒店集团-克拉里恩酒店 Foreclosure/receivership, acquisition/sell-side Choice - Clarion Hotel, San Pedro, CA 精选国际酒店集团-克拉里恩酒店 Choice - Comfort Inn Suites, Eau Claire, WI Financing, securitization 精选国际酒店集团-凯富套房酒店 Choice - Comfort Inn, Alexandria, VA Acquisition/sell side 精选国际酒店集团-凯富酒店 Choice - Comfort Inn, Ames, IA Financing, securitization 精选国际酒店集团-凯富酒店 Choice - Comfort Inn, Anaheim, CA Terminate franchise agreement 精选国际酒店集团-凯富酒店

# 地产/项目

<b>Choice – Comfort Inn,</b> Anderson, IN 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Austin, TX 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Beloit, WI 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Billings, MT 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Brooklyn Center, MN 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Casper, WY 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Cedar Rapids, IA 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Champaign, IL 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Coralville, IA 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Danville, IL 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Dayton, OH 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Des Moines, IA 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Dubuque, IA 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Eau Claire, WI 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Evansville, IN 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Fargo, ND 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice - Comfort Inn,</b> Forsyth, IL 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Fremont, NE 精选国际酒店集团-凯富酒店	Financing, securitization

<b>Choice – Comfort Inn,</b> Galesburg, IL 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Grand Forks, ND 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Great Falls, MT 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Green Bay, WI 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Gurnee, IL 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Helena, MT 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Indianapolis, IN 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Jamestown, ND 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Joilet, IL 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Jupiter, FL 精选国际酒店集团-凯富酒店	Franchise agreement
Choice – Comfort Inn, Kirksville, MO 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Kokomo, IN 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Lee's Summit, MO 精选国际酒店集团-凯富酒店	Financing, securitization
Choice - Comfort Inn, Lincoln, IL 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice - Comfort Inn,</b> Lincoln, NE 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Manitowoc, WI 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Mankato, MN 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Marion, OH 精选国际酒店集团-凯富酒店	Financing, securitization

# 地产/项目

Choice – Comfort Inn, Moline, IL 精选国际酒店集团-凯富酒店	Financing, securitization
<b>Choice – Comfort Inn,</b> Morris, IL 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Muncie, IN 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Omaha, NE 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Onalaska, WI 精选国际酒店集团-凯富酒店	Financing, securitization
Choice - Comfort Inn, Quincy, IL 精选国际酒店集团-凯富酒店	Financing, securitization
Choice - Comfort Inn, Richmond, IN 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Rockford, IL 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Saginaw, MI 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, San Diego, CA 精选国际酒店集团-凯富酒店	Loan workout/receivership
Choice – Comfort Inn, Sioux Falls, SD 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Springfield, IL 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Tamah, WI 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Topeka, KS 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Urbandale, IA 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Wahpeton, ND 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Waterloo, IA 精选国际酒店集团-凯富酒店	Financing, securitization
Choice – Comfort Inn, Wichita, KS 精选国际酒店集团-凯富酒店	Financing, securitization

### 地产/项目

Choice - Econo Lodge, Fargo, ND 精选国际酒店集团-艾康诺旅馆 Choice - Econo Lodge, River Falls, WI 精选国际酒店集团-艾康诺旅馆 Choice – MainStay Suites, Bedford, TX 精选国际酒店集团-美斯德套房酒店 Choice – MainStay Suites, Houston, TX 精选国际酒店集团-美斯德套房酒店 Choice - Quality Inn, Lompoc, CA 精选国际酒店集团-美斯德套房酒店 Choice - Quality Inn, Ripon, CA 精选国际酒店集团-凯丽酒店 Choice - Quality Inn, Seattle-Tacoma, WA 精选国际酒店集团-凯丽酒店 Choice - Quality Suites, Addison, TX 精选国际酒店集团-凯丽套房酒店 Choice - Quality Suites, Dallas Love Field, Dallas, TX 精选国际酒店集团-凯丽套房酒店 Choice - Quality Suites, Dickinson, ND 精选国际酒店集团-凯丽套房酒店 Choice - Quality Suites, Mission Valley, CA 精选国际酒店集团-凯丽套房酒店 Choice - Rodeway Inn, Grand Junction, CO 精选国际酒店集团-罗德威旅馆酒店 Choice – Sleep Inn, Fayetteville, AR 精选国际酒店集团-安睡酒店 Choice - Sleep Inn, Missoula, MT 精选国际酒店集团-安睡酒店 **Choice – Sleep Inn,** Springfield, IL 精选国际酒店集团-安睡酒店 Choice - Sleep Inn, Thornton, CO 精选国际酒店集团-安睡酒店 Citizen Hotel, Sacramento, CA 星辰大飯店 Citronelle Restaurant, Baltimore, MD 西特洛内尔饭店

#### 服务事项

Financing, securitization

Management agreement termination, acquisition/sell-side, operations issues, restructuring

Financing, securitization

Financing, securitization

Loan workout, bankruptcy, acquisition/sell-side, financing

Franchise agreement, litigation

Acquisition/sell-side

Financing, securitization

Financing, securitization

Management agreement termination, litigation, acquisition/sell-side, operations issues

Franchise agreement, management agreement

Construction financing

Financing, securitization

Financing, securitization

Financing, securitization

Management agreement, franchise agreement, financing

Acquisition/sell-side, management agreement analysis

Licensing, joint venture, intellectual property

## 地产/项目

Citronelle Restaurant, Los Angeles, CA 西特洛内尔饭店

**Citronelle Restaurant**, Philadelphia, PA 西特洛内尔饭店

Citronelle Restaurant, San Francisco, CA 西特洛内尔饭店

Citronelle Restaurant, Santa Barbara, CA 西特洛内尔饭店

**Citronelle Restaurant**, Washington, DC 西特洛内尔饭店

Clarion Hampshire House Hotel, Washington, DC 克拉里恩汉普郡酒店

Clarion 克拉里恩酒店

Clark Hotel, Los Angeles, CA 克拉克酒店

Clift Hotel, San Francisco, CA 克里夫特酒店

Club Quarters Midtown Manhattan, New York, NY 俱乐部住宅酒店

Club Quarters Rockefeller Center, New York, NY 俱乐部住宅酒店

Club Quarters Wall Street, New York, NY 俱乐部住宅酒店

Club Quarters Washington DC, Washington, DC 俱乐部住宅酒店

Coast Hotel, Pomona, CA 海岸酒店

Coastal Hotel Group, Tucson, AZ 海岸酒店

Coastal Hotel, Mt. Hood, OR 海岸酒店

Coastal Hotel, Portland, OR 海岸酒店

Columbus Center, Boston, MA 哥伦布中心酒店

### 服务事项

Licensing, joint venture, intellectual property Management agreement See "Choice - Clarion" Acquisition/sell-side, liquor license, entitlements, title Loan workout, receivership, bankruptcy, loan sale, ADA compliance and defense Acquisition/buy-side, management agreement analysis Acquisition/buy-side, management agreement analysis Acquisition/buy-side, management agreement analysis Acquisition/buy-side, management agreement analysis Franchise agreement, liquor license Acquisition/sell-side Acquisition/sell-side Acquisition/sell-side

Development, condo hotel advice, hotel and spa management agreements

# 地产/项目

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Comfort Inn / Comfort Suites 凯富酒店/凯富套房酒店	See "Choice – Comfort Inn"
Commerce Casino, City of Commerce, CA	Management agreement, development, financing
Commodore Hotel, San Francisco, CA 海军准将酒店	ADA and accessibility
Commune – Dream Hotel, Chicago, IL 梦酒店	Management agreement, financing, construction, development
Commune – Dream Hotel, Dallas, TX 梦酒店	Management agreement, financing, construction, development
Commune – Dream Hotel, Hollywood, CA 梦酒店	Management agreement, EB-5 financing, leasing
Commune – Dream Hotel, Houston, TX 梦酒店	Management agreement, financing, construction, development
Commune – Joie de Vivre Dream Inn, Santa Cruz, CA 梦客栈	Management agreement
Commune – Joie de Vivre Hotel Angeleno, Los Angeles, CA 梦客栈	Land use
Commune – Joie de Vivre Hotel Erwin, Santa Monica, CA 梦客栈	Management agreement
Commune – Joie de Vivre Hotel Maya, Long Beach, CA 梦客栈	Management agreement
Commune – Thompson Hotel, Hollywood, CA 汤普森酒店	Management agreement
Commune – Thompson Hotel, Salt Lake City, UT 汤普森酒店	Management agreement
Commune – Thomspon Hotel, Montreal, Canada 汤普森酒店	Management agreement
Commune – Tommie Hotel, Hollywood, CA 汤米酒店	Management agreement
Compri Hotel, Rancho Bernardo, CA	Management agreement, franchise agreement, acquisition/buy-side, financing
Concourse Hotel, Los Angeles, CA 京港酒店	Management agreement, litigation
Conestoga Hotel, Anaheim, CA 科内斯托加酒店	Bankruptcy, foreclosure
Conrad	See "Hilton – Conrad"

Continental Plaza, Los Angeles, CA 大陆广场酒店
Country Inn & Suites
Courtyard by Marriott
Crescent Beach Motel, Crescent City, CA 克雷森特城酒店
Creston Manor Winery, San Luis Obispo, CA
Crown Sterling Suites, Anaheim, CA 皇冠斯特灵酒店
Crown Sterling Suites, Burlingame, CA 皇冠斯特灵酒店
<b>Crown Sterling Suites,</b> Los Angeles, CA 皇冠斯特灵酒店
Crown Sterling Suites, Mandalay Beach, CA 皇冠斯特灵酒店
Crown Sterling Suites, Milpitas, CA 皇冠斯特灵酒店
Crown Sterling Suites, Napa, CA 皇冠斯特灵酒店
<b>Crown Sterling Suites,</b> South San Francisco, CA 皇冠斯特灵酒店
Crowne Plaza
Curio
Curve Hotel, Palm Springs, CA 曲线精品酒店
<b>Dallas Convention Center Hotel</b> , Dallas, TX 达拉斯会议中心酒店
<b>Davenport Sun Hotel,</b> Spokane, WA 达文波特太阳酒店
David Duval Golf Academy, Miyazaki, Japan
Days Inn
<b>Deauville Beach Resort,</b> Miami Beach, FL 多维尔海滩度假村酒店
<b>Debbie Reynolds Hotel &amp; Casino,</b> Las Vegas, NV 雷诺兹戴比酒店赌场
<b>Desert Inn,</b> Las Vegas, NV 沙漠客栈

#### 服务事项

Acquisition/buy-side

See "Radisson – Country Inn & Suites" See "Marriott – Courtyard by Marriott" ADA and accessibility, litigation

Acquisition/buy-side, licensing, franchise, trademark Acquisition/buy-side

Acquisition/buy-side

Acquisition/buy-side

Acquisition/buy-side

Acquisition/buy-side

Acquisition/buy-side

Acquisition/buy-side

See "IHG – Crowne Plaza" See "Hilton –Curio Collection" Management agreement

RFP for hotel operators, management agreement, and financing (tax exempt bonds)

Management agreement, joint venture, acquisition/sell-side

Management agreement See "Wyndham – Days Inn" Litigation

Acquisition/buy-side

Acquisition/buy-side

## 地产/项目

**Desert Princess Country Club & Resort,** Palm Springs, CA 沙漠公主乡村俱乐部度假村

**DFW Airport Hotel & Conference Center**, Dallas, TX 达拉斯沃斯堡国际机场宾馆及会议中心

Diamond at Lake Elsinore, Lake Elsinore, CA

**Diamond Bar Inn**, Pomona, CA 钻石酒吧客栈

**Disney Paradise Pier Hotel**, Anaheim, CA 迪士尼天堂码头酒店

**Disneyland Resort**, Anaheim, CA 迪斯尼乐园度假村

**Donatello Hotel**, San Francisco, CA 多纳特罗酒店

**Doral Desert Princess**, Palm Springs, CA 多拉沙漠公主度假村

**Doral Hotel & Country Club**, Miami Beach, FL 多拉酒店乡村俱乐部

Doral Hotel, Chicago, IL 多拉酒店

Dos Pueblos, Santa Barbara, CA

DoubleTree 希尔顿逸林酒店

Dream Hotel

**DTLA Hotel,** Los Angeles, CA **DTLA** 酒店

**Dunes Club,** Bermuda Dunes, Palm Springs, CA 沙丘俱乐部

**Dylan Hotel**, New York, NY 迪伦酒店

Eastland Park Hotel, Portland, ME 伊斯特兰公园酒店

Econo Lodge 艾康诺旅馆

Edgewater Inn, Reedley, CA 厄齐沃特贝斯特韦斯特酒店

#### 服务事项

Workout, bankruptcy, acquisition/buy-side, acquisition/sell-side, construction defect, homeowner, golf course use agreements, management agreement, litigation, trademark

Acquisition/buy-side

Development, land use, leasing, sports facility

Acquisition/buy-side, management agreement, operations issues, liquor license

Labor and employment, restaurant lease, hotel closure

Condo hotel advice (new development)

Acquisition/buy-side

Acquisition/sell-side, management agreement termination

Financing

Financing

Acquisition/buy-side, development, joint venture, tax, financing, golf course and hotel operations

See "Hilton – DoubleTree"

See "Commune – Dream Hotel" EB-5 financing

Timeshare, HOA issues

Management agreement

Acquisition/buy-side

See "Choice - Econo Lodge"

Foreclosure and acquisition/sell-side

## 地产/项目

Eilan Hotel Resort & Spa, San Antonio, TX 埃兰度假酒店及水疗中心 El Encanto, Santa Barbara, CA 埃尔恩坎托酒店

El Prado Inn, Santa Barbara, CA 埃尔普拉多酒店

Element 喜达屋-Element 系列酒店

Elk Mountain Resort, Telluride, CO 麋鹿避暑山庄

Embassy Suites 使馆套房酒店

Emerald Hotel, Anaheim, CA 绿宝石酒店

Emerald Plaza, San Diego, CA 翡翠广场酒店

**Emhurst Intl Hotel & Spa,** Los Angeles, CA 艾姆赫斯特国际酒店水疗中心

ESA – Extended Stay America, Columbus, OH 美国长住酒店

ESA – Extended Stay America, Denver, CO 美国长住酒店

ESA – Extended Stay America, Fairfield, CA 美国长住酒店

ESA - Extended Stay America, Houston, TX 美国长住酒店

ESA – Extended Stay America, Lake Forest, CA 美国长住酒店

ESA – Extended Stay America, Rancho Cordova, CA 美国长住酒店

ESA – Extended Stay America, Richmond, CA 美国长住酒店

ESA – Extended Stay America, Sacramento, CA 美国长住酒店

ESA - Extended Stay America, San Diego, CA 美国长住酒店

#### 服务事项

Management agreement Financing ADA and accessibility See "Starwood - element Hotel" Management agreement, financing, development, operation and ownership issues See "Hilton - Embassy Suites" Labor and employment, litigation Acquisition/buy-side Land use and entitlement ADA and accessibility, construction litigation ADA and accessibility, construction litigation

ESA - Homestead Studio Suites, Irvine, CA 家园酒店 ESA - Homestead Studio Suites, Milpitas, CA 家园酒店 ESA - Homestead Studio Suites, Mission Valley, CA 家园酒店 ESA - Homestead Studio Suites, Sacramento CA 家园酒店 ESA (700 hotels across the US and Canada) 美国长住系列酒店 Estrella Del Mar Golf & Beach Resort, Mazatlan, Mexico 埃斯特雷亚德尔玛高尔夫度假村 eSuites, Jacksonville, FL e 套房酒店 eSuites, Phoenix, AZ e套房酒店 eSuites, Raleigh-Durham, NC e 套房酒店 eSuites, Tampa, FL e 套房酒店 **Fairfield Inn by Marriott** 万豪费尔菲尔德酒店 Fairmont - Raffles L'Ermitage, Beverly Hills, CA 费尔蒙-莱佛士艾米塔基酒店 Fairmont Hotel - Acapulco Princess, Acapulco, Mexico 费尔蒙阿卡普克公主酒店 Fairmont Hotel - Pierre Marques, Acapulco, Mexico 费尔蒙皮埃尔马科斯酒店 Fairmont Hotel - The Plaza, New York, NY 费尔蒙酒店 Fairmont Hotel - Turnberry Isle Resort & Spa, Aventura, FL 费尔蒙酒店 Fairmont Hotel, Copley Plaza, Boston, MA 费尔蒙酒店 Fairmont Hotel, Palm Desert, CA Financing 费尔蒙酒店

版分争坝
ADA and accessibility, construction defect litigation
System-wide ADA compliance and defense counseling
Management agreement, franchise agreement, condo hotel advice (new development)
Financing, pre-opening and operations issues
See "Marriott – Fairfield Inn by Marriott"
Restructuring, foreclosure/deed-in-lieu, financing, due diligence, acquisition/buy-side, management agreement
Management agreement
Management agreement
Management agreement, acquisition/buy-side
Management agreement termination
Acquisition/buy-side
Pinensing

## 地产/项目

Fairmont Hotel, San Francisco, CA 费尔蒙酒店

Fairmont Hotel, San Jose, CA 费尔蒙酒店

Fairmont Hotel, Seaside, CA 费尔蒙酒店

Fairmont Hotel, Seattle, WA 费尔蒙酒店

Fairmont Hotel, Sonoma Mission Inn, Sonoma, CA 费尔蒙酒店

FelCor Suites, Anaheim, CA 费尔科酒店

FelCor Suites, Burlingame, CA 费尔科酒店

FelCor Suites, LAX, Los Angeles, CA 费尔科酒店

FelCor Suites, Mandalay Beach, CA 费尔科酒店

FelCor Suites, Milpitas, CA 费尔科酒店

FelCor Suites, Napa, CA 费尔科酒店

FelCor Suites, South San Francisco, CA 费尔科酒店

Forte Hotel, San Diego, CA 福泰国际商务酒店

Four Points by Sheraton 福朋喜来登酒店

Four Seasons, Carlsbad, CA 四季酒店

Four Seasons, Ko Olina, Oahu, HI 四季酒店

Four Seasons, Kona, HI 四季酒店

Four Seasons, Maui, HI 四季酒店

### 服务事项

Labor, tax, operations issues

Management agreement

Management agreement

Lease litigation over hotel standard

Acquisition/buy-side, management agreement, restructuring

Labor and employment, acquisition/buy-side, due diligence, tax

Acquisition/buy-side and sell-side, ground lease, management agreement, franchise agreement

See "Starwood - Four Points by Sheraton"

Construction financing

Condo hotel advice

ADA and accessibility, labor and employment, wage and hour

Acquisition/buy-side, ADA, labor and employment, wage and hour, insurance claim

# 地产/项目

Four Seasons, Mexico City, Mexico 四季酒店	Acquisition/buy-side
Four Seasons, New York, NY 四季酒店	Management agreement
Four Seasons, Newport Beach, CA 四季酒店	Management agreement, transition advice
Four Seasons, Philadelphia, PA 四季酒店	Management agreement, mixed-use advice
Four Seasons, San Francisco, CA 四季酒店	Financing, foreclosure/deed-in-lieu, bankruptcy, management agreement, acquisition/sell-side
Four Seasons, Scottsdale, AZ 四季酒店	Construction financing, refinancing
Four Seasons, Vail, CO 四季酒店	Condo hotel and hotel management agreement, development, financing
Four Sisters – Blackbird Inn, Napa, CA 四姐妹黑鸟客栈	ADA and accessibility
Four Sisters – Channel Road Inn, Santa Monica, CA 四姐妹海峡路酒店	ADA and accessibility
Four Sisters – Gaige House Inn, Glen Ellen, CA 四姐妹盖格豪斯旅馆	Acquisition/buy-side, management agreement
Four Sisters – Gosby House Inn, Pacific Grove, CA 四姐妹戈斯必豪斯旅馆	ADA and accessibility
Four Sisters – Green Gables Inn, Pacific Grove, CA 四姐妹翠绿庄园旅馆	ADA and accessibility
Four Sisters – Healdsburg Inn, Healdsburg, CA 四姐妹希尔兹堡旅馆	ADA and accessibility
Four Sisters – Inn at Sonoma, Sonoma, CA 四姐妹酒店	ADA and accessibility
Four Sisters – Lavender Inn, Yountville, CA 四姐妹薰衣草旅馆	ADA and accessibility
Four Sisters – Maison Fleurie, Yountville, CA 四姐妹鲜花旅馆	ADA and accessibility
Four Sisters – West Cliff Inn, Santa Cruz, CA 四姐妹西崖旅馆	ADA and accessibility
Franz Klammer Lodge, Telluride, CO 弗兰兹克兰姆尔旅店	Management agreement, acquisition/sell-side, fractional interest regime formation, sales training, multi-state sales registration

# 地产/项目

Furama Hotel, Los Angeles, CA 富丽华酒店	Land use, entitlements
GameWorks, Domestic and International	Franchise and license advice
Gansevoort Hotel DTLA, Los Angeles, CA 甘斯沃尔特酒店	Management agreement
General Growth (17 hotels nationwide) 共同发展房地产公司 (GGP)	Redevelopment of shopping center hotels
Givenchy Spa & Resort, Palm Springs, CA 纪梵喜温泉度假村	Acquisition/sell-side, loan restructuring, operation issues, labor and employment
Golden Door Spa, San Diego, CA 金门温泉中心	Acquisition/buy-side, trademark work
Good Nite Inn, Buttonwillow, CA 晚安客栈	Restructuring
Good Nite Inn, Calabasas, CA 晚安客栈	Restructuring
Good Nite Inn, Camarillo, CA 晚安客栈	Restructuring
Good Nite Inn, Redlands, CA 晚安客栈	Restructuring
Good Nite Inn, Sylmar, CA 晚安客栈	Restructuring
<b>Grafton,</b> West Hollywood, CA 格拉夫顿酒店	Acquisition/sell-side
Grand Hotel, Point Clear, AL 格兰德酒店	Management agreement, litigation, acquisition/sell-side
Grand Palazzo, Charlotte Amalie, U.S. Virgin Islands 皇宫大酒店	Acquisition/buy-side, financing
Grand Sierra Hotel, Reno, NV 塞拉豪华酒店	Condo hotel advice
Great Wolf Resorts, Garden Grove, CA 大狼度假村	Development of resort and water park, negotiate hotel management agreement
Greek Isles Hotel, Las Vegas, NV 希腊群岛酒店	Acquisition/sell-side
Grupo Posadas (110 hotels with 6 different brands throughout the US and Mexico) 帕萨达斯酒店集团	Acquisition/buy-side

Hacienda de Monterey, Palm Desert, CA

Hampshire Hotel, Washington, DC 罕布什尔酒店

Hampton Inn 希尔顿欢朋酒店

Hampton Inn & Suites 希尔顿欢朋套房酒店

Handlery Hotel, San Francisco, CA 汉得丽酒店

Harbor Court Hotel, San Francisco, CA 港口庄园酒店

Harbor Motor Inn, Anaheim, CA 港口汽车旅馆

Hard Rock Hotel & Casino, Las Vegas, NV 硬石赌场酒店

Hard Rock Hotel, New Haven, CT 硬石酒店

Hard Rock Hotel, Palm Springs, CA 硬石酒店

Hawaiian Monarch, Honolulu, HI 夏威夷君主酒店

Hawthorn Suites 豪顿套房酒店

Heathman Hotel, Eugene, OR 希思曼酒店

Highland Springs Country Club & Resort, Springfield, MO 高地泉乡村俱乐部及度假村

Hilltop Inn & Suites, Pomona, CA 山顶套房酒店

Hi-Lob, Paradise Valley, AZ

Hilton – Conrad Hotel, San Diego, CA 希尔顿康莱德酒店

Hilton – Conrad Hotel, Shanghai, China 希尔顿康莱德酒店

Hilton – Curio Collection, LondonHouse, Chicago, IL 希尔顿-珍藏酒店

### 服务事项

Acquisition/buy-side, acquisition/sell-side, management agreement, franchise agreement, bankruptcy, financing Management agreement See "Hilton - Hampton Inn" See "Hilton - Hampton Inn & Suites" ADA and accessibility ADA and accessibility Loan workout Management agreement, development, financing, ground lease Management agreement ADA compliance and defense Management agreement, financing, acquisition/sell-side See "Wyndham - Hawthorn Suites" Acquisition/buy-side Development, real estate, financing, ownership, acquisition/sell-side Acquisition/buy-side, management agreement, operations issues, liquor license Loan workout, timeshare Management agreement Management agreement, financing, development

Franchise agreement

Hilton – Curio Collection, The Highland Dallas, Dallas, TX 希尔顿-珍藏酒店	Acquisition/sell-side, management agreement
<b>Hilton – DoubleTree Club,</b> Miami Airport, Miami, FL 希尔顿逸林酒店	Management agreement, franchise agreement
Hilton – DoubleTree Club, Pleasanton, CA 希尔顿逸林酒店	Acquisition/buy-side
Hilton – DoubleTree Resort, La Posada Resort, Scottsdale, AZ 希尔顿逸林酒店	Management agreement, acquisition/buy-side
Hilton – DoubleTree Resort, Palm Springs, CA 希尔顿逸林酒店	Acquisition/buy-side, financing
Hilton – DoubleTree Resort, Sedona, AZ 希尔顿逸林酒店	Acquisition/buy-side
Hilton – DoubleTree Suites, Minneapolis, MN 希尔顿逸林酒店	Management agreement, franchise agreement
Hilton – DoubleTree, Allen Center, Houston, TX 希尔顿逸林酒店	Management agreement, franchise agreement, acquisition/buy-side
Hilton – DoubleTree, Aurora, CO 希尔顿逸林酒店	Financing
Hilton – DoubleTree, Bakersfield, CA 希尔顿逸林酒店	Financing
Hilton – DoubleTree, Berkeley Marina, Berkeley, CA 希尔顿逸林酒店	Labor and employment - defend wage and hour class action
Hilton – DoubleTree, Bloomington, MN 希尔顿逸林酒店	Acquisition/buy-side, financing, management agreement
Hilton – DoubleTree, Chicago, IL 希尔顿逸林酒店	Management agreement, franchise agreement
<b>Hilton – DoubleTree,</b> Cleveland Downtown-Lakeside, OH 希尔顿逸林酒店	ADA and accessibility, litigation
Hilton – DoubleTree, Columbia, MD 希尔顿逸林酒店	Management agreement
Hilton – DoubleTree, Des Plains, IL 希尔顿逸林酒店	Management agreement, franchise agreement
Hilton – DoubleTree, Flagstaff, AZ 希尔顿逸林酒店	Franchise agreement
Hilton – DoubleTree, Fresno, CA 希尔顿逸林酒店	Franchise agreement

<b>Hilton – DoubleTree,</b> Glenview, IL 希尔顿逸林酒店	Management agreement, franchise agreement
<b>Hilton – DoubleTree,</b> Irvine Spectrum, Irvine, CA 希尔顿逸林酒店	Labor and employment, litigation
Hilton – DoubleTree, Kenner, LA 希尔顿逸林酒店	RFP for operator, negotiate management agreement
<b>Hilton – DoubleTree,</b> Los Angeles, CA 希尔顿逸林酒店	ADA compliance and defense
<b>Hilton – DoubleTree,</b> Marina del Rey, CA 希尔顿逸林酒店	Receivership, bankruptcy
Hilton – DoubleTree, Minneapolis Park Place, Minneapolis, MN 希尔顿逸林酒店	Management agreement, franchise agreement
Hilton – DoubleTree, Modesto, CA 希尔顿逸林酒店	Financing
<b>Hilton – DoubleTree,</b> NY Financial District, New York, NY 希尔顿逸林酒店	ADA and accessibility
Hilton – DoubleTree, NY JFK, New York, NY 希尔顿逸林酒店	Workout, management agreement, franchise termination, SNDA
<b>Hilton – DoubleTree,</b> NY Manhattan/Chelsea, New York, NY 希尔顿逸林酒店	ADA and accessibility
Hilton – DoubleTree, Orange, CA 希尔顿逸林酒店	Management agreement, franchise agreement, acquisition/buy-side
Hilton – DoubleTree, Overland Corporate Woods, Overland, KS 希尔顿逸林酒店	Management agreement, franchise agreement, acquisition/buy-side
Hilton – DoubleTree, Post Oak, Houston, TX 希尔顿逸林酒店	Management agreement, franchise agreement
Hilton – DoubleTree, Rancho Bernardo, CA 希尔顿逸林酒店	Acquisition/buy-side, loan workout, bankruptcy, acquisition/sell-side
Hilton – DoubleTree, Sacramento, CA 希尔顿逸林酒店	Labor and employment - defend wage and hour class action
<b>Hilton – DoubleTree,</b> Tallahassee, FL 希尔顿逸林酒店	Management agreement, franchise agreement
Hilton – DoubleTree, Tucson Reid Park, Tucson, AZ 希尔顿逸林酒店	Acquisition/buy-side
<b>Hilton – DoubleTree,</b> Tulsa, OK 希尔顿逸林酒店	Management agreement, franchise agreement, acquisition/buy-side

#### 地产/项目 服务事项 Hilton - DoubleTree, Westminster, CO Management agreement, franchise agreement 希尔顿逸林酒店 Hilton – Embassy Suites, Anaheim, CA Financing 希尔顿尊盛酒店 Hilton - Embassy Suites, Arcadia, CA Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction 希尔顿尊盛酒店 financing, refinancing, due diligence, development Hilton - Embassy Suites, Baltimore, MD Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction 希尔顿尊盛酒店 financing, refinancing, due diligence, development Hilton – Embassy Suites, Boca Raton, FL Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction 希尔顿尊盛酒店 financing, refinancing, due diligence, development Hilton - Embassy Suites, Boston, MA Management agreement, franchise agreement 希尔顿尊盛酒店 Hilton - Embassy Suites, Chicago, IL Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction 希尔顿尊盛酒店 financing, refinancing, due diligence, development Hilton - Embassy Suites, Cleveland/Rockside, Independence, OH Franchise agreement 希尔顿尊盛酒店 Hilton – Embassy Suites, Columbus/Dublin, Dublin, OH Franchise agreement 希尔顿尊盛酒店 Hilton – Embassy Suites, Dallas, TX Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction 希尔顿尊盛酒店 financing, refinancing, due diligence, development Management agreement, franchise agreement, Hilton – Embassy Suites, Denver, CO acquisition/buy-side, joint venture structure, construction 希尔顿尊盛酒店 financing, refinancing, due diligence, development Hilton - Embassy Suites, Denver International Airport, CO Franchise agreement 希尔顿尊盛酒店 Hilton - Embassy Suites, Hunt Valley, MD Management agreement, franchise agreement 希尔顿尊盛酒店 Hilton – Embassy Suites, Irvine, CA Labor and employment 希尔顿尊盛酒店 Hilton – Embassy Suites, La Quinta, CA Management agreement, franchise agreement, loan workout 希尔顿尊盛酒店 Hilton – Embassy Suites, Los Angeles, CA Management agreement, franchise agreement, acquisition/buv-side, joint venture structure, construction 希尔顿尊盛酒店 financing, refinancing, due diligence, development Hilton – Embassy Suites, New Orleans, LA Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction 希尔顿尊盛酒店 financing, refinancing, due diligence, development

#### 地产/项目

Hilton – Embassy Suites, New York, NY 希尔顿尊盛酒店

Hilton – Embassy Suites, Orlando, FL 希尔顿尊盛酒店

Hilton – Embassy Suites, Phoenix, AZ 希尔顿尊盛酒店

Hilton – Embassy Suites, Pleasant Hill, CA 希尔顿尊盛酒店

Hilton – Embassy Suites, Poipu, Kauai, HI 希尔顿尊盛酒店

Hilton – Embassy Suites, San Juan, Puerto Rico 希尔顿尊盛酒店

Hilton – Embassy Suites, Schaumburg, IL 希尔顿尊盛酒店

Hilton – Embassy Suites, Seattle, WA 希尔顿尊盛酒店

Hilton – Embassy Suites, South Lake Tahoe, CA 希尔顿尊盛酒店

Hilton – Embassy Suites, Tampa Airport, Tampa, FL 希尔顿尊盛酒店

Hilton – Embassy Suites, Torrance, CA 希尔顿尊盛酒店

Hilton – Embassy Suites, Walnut Creek, CA 希尔顿尊盛酒店

Hilton – Hampton Inn, Abilene, TX 希尔顿欢朋酒店

Hilton – Hampton Inn, Akron, OH 希尔顿欢朋酒店

Hilton – Hampton Inn, Battle Creek, MI 希尔顿欢朋酒店

Hilton – Hampton Inn, Colton, CA 希尔顿欢朋酒店

#### 服务事项

Franchise agreement

Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development

Management agreement, franchise agreement

Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development

Timeshare formation and multi-state registration, franchise agreement, acquisition/buy-side

Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development

Management agreement, franchise agreement

Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development

Management agreement, franchise agreement, acquisition/buy-side, joint venture, financing, refinancing, development, time share formation and multi-state registration, land-use, entitlements

Franchise agreement

Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development

Management agreement, franchise agreement, acquisition/buy-side, joint venture structure, construction financing, refinancing, due diligence, development

Financing, securitization

Financing, securitization

Financing, securitization

Financing, securitization

<b>Hilton – Hampton Inn,</b> Corpus Christi, TX 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Fairborn, OH 希尔顿欢朋酒店	Financing, securitization
<b>Hilton – Hampton Inn,</b> Fairview Heights, IL 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Findlay, OH 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Forsyth, IL 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Fort Wayne, IN 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Fort Worth, TX 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Highland, CA 希尔顿欢朋酒店	Franchise agreement for San Manuel Band of Indians for casino hotel project
Hilton – Hampton Inn, Jackson, MI 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Johnson City, NY 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Kalamazoo, MI 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Lexington, KY 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Lubbock, TX 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Mansfield, OH 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Morgan Hill, CA 希尔顿欢朋酒店	Hotel operating lease, acquisition/sell-side
Hilton – Hampton Inn, New Haven, CT 希尔顿欢朋酒店	Franchise agreement
Hilton – Hampton Inn, Newark, NJ 希尔顿欢朋酒店	Acquisition/buy-side, franchise agreement, financing, labor and employment
Hilton – Hampton Inn, Phoenix, AZ 希尔顿欢朋酒店	ADA and accessibility

<b>Hilton – Hampton Inn,</b> Quail Springs, OK 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Saint Joseph, MO 希尔顿欢朋酒店	Financing, securitization
<b>Hilton – Hampton Inn,</b> San Angelo, TX 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Santa Cruz, Bolivia 希尔顿欢朋酒店	Franchise agreement
Hilton – Hampton Inn, Santa Monica, CA 希尔顿欢朋酒店	Labor and employment, entitlement and development, management agreement
Hilton – Hampton Inn, Shawnee, OK 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, South Bend, IN 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Stafford, TX 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Temple, TX 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Texas City, TX 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Thornton, CO 希尔顿欢朋酒店	Financing, securitization
<b>Hilton – Hampton Inn,</b> Tinley Park, IL 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Washington, DC 希尔顿欢朋酒店	EB-5 financing, management agreement, construction agreement, lease
Hilton – Hampton Inn, Westminster, TX 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Wichita, KS 希尔顿欢朋酒店	Financing, securitization
<b>Hilton – Hampton Inn,</b> Willowbrook, TX 希尔顿欢朋酒店	Financing, securitization
Hilton – Hampton Inn, Woodbury, MN 希尔顿欢朋酒店	Financing, securitization
<b>Hilton – Hampton Inn,</b> Youngstown, OH 希尔顿欢朋酒店	Financing, securitization

### 地产/项目

Hilton – Hampton Inn, Zanesville, OH 希尔顿欢朋酒店

Hilton – Hilton Garden Inn, Addison, TX 希尔顿花园酒店

Hilton – Hilton Garden Inn, Baltimore, MD 希尔顿花园酒店

Hilton – Hilton Garden Inn, Boston, MA 希尔顿花园酒店

Hilton – Hilton Garden Inn, Carlsbad, CA 希尔顿花园酒店

Hilton – Hilton Garden Inn, Chicago, IL 希尔顿花园酒店

Hilton – Hilton Garden Inn, Denver, CO 希尔顿花园酒店

Hilton – Hilton Garden Inn, Farmington, CT 希尔顿花园酒店

Hilton – Hilton Garden Inn, Hartford, CT 希尔顿花园酒店

Hilton – Hilton Garden Inn, Napa, CA 希尔顿花园酒店

Hilton – Hilton Garden Inn, Newport, NJ 希尔顿花园酒店

**Hilton – Hilton Garden Inn,** Orlando, FL 希尔顿花园酒店

Hilton – Hilton Garden Inn, Overland Park, KS 希尔顿花园酒店

Hilton – Hilton Garden Inn, Philadelphia, PA 希尔顿花园酒店

Hilton – Hilton Garden Inn, Pittsburgh, PA 希尔顿花园酒店

Hilton – Hilton Garden Inn, Princeton, NJ 希尔顿花园酒店

Hilton – Hilton Garden Inn, Rancho Mirage, CA 希尔顿花园酒店

Hilton – Hilton Garden Inn, Rye, NY 希尔顿花园酒店

### 服务事项

Financing, securitization

Franchise agreement

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Acquisition/buy-side, acquisition/sell-side, management agreement, franchise agreement

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Management agreement

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Franchise agreement

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Acquisition/buy-side

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Hilton – Hilton Garden Inn, Salt Lake City, UT 希尔顿花园酒店

Hilton – Hilton Garden Inn, San Francisco, CA 希尔顿花园酒店

Hilton – Hilton Garden Inn, Santa Rosa, CA 希尔顿花园酒店

Hilton – Hilton Garden Inn, Stonington, CT 希尔顿花园酒店

Hilton – Hilton Garden Inn, Tampa, FL 希尔顿花园酒店

**Hilton – Hilton Garden Inn,** Valencia, CA 希尔顿花园酒店

Hilton – Hilton Suites, Anaheim, CA 希尔顿套房酒店

Hilton – Hilton Suites, Auburn Hills, MI 希尔顿套房酒店

Hilton – Hilton Suites, Boca Raton, FL 希尔顿套房酒店

Hilton – Hilton Suites, Brentwood, TN 希尔顿套房酒店

Hilton – Hilton Suites, Lexington, KY 希尔顿套房酒店

Hilton – Hilton Suites, Oakbrook, IL 希尔顿套房酒店

Hilton – Hilton Suites, Phoenix, AZ 希尔顿套房酒店

Hilton – Homewood Suites, Columbus, OH 希尔顿惠庭套房酒店

Hilton – Homewood Suites, Grand Rapids, MI 希尔顿惠庭套房酒店

Hilton – Homewood Suites, Jacksonville, FL 希尔顿惠庭套房酒店

Hilton – Homewood Suites, La Quinta, CA 希希尔顿惠庭套房酒店

## 服务事项

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Acquisition/buy-side

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Acquisition/buy-side

Acquisition/buy-side, development, management agreement, franchise agreement, construction

Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing

Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing

Management agreement, franchise agreement, acquisition/buy-side

Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing

Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing, ADA and accessibility

Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing

Acquisition/buy-side, joint venture, management agreement, franchise agreement, leasing, labor and employment, contracts, licensing, financing

Financing, securitization

Financing, securitization

Franchise, conversion, litigation

Management agreement, franchise agreement, condo hotel advice, financing

Hilton – Homewood Suites, Newark, CA 希尔顿惠庭套房酒店	Loan modification
Hilton – Homewood Suites, Toledo, OH 希尔顿惠庭套房酒店	Financing, securitization
Hilton – Homewood Suites, Washington, DC 希尔顿惠庭套房酒店	EB-5 financing, management agreement, construction agreement, lease
Hilton – Homewood Suites, Westheimer, TX 希尔顿惠庭套房酒店	Financing, securitization
Hilton – Homewood Suites, Willowbrook, TX 希尔顿惠庭套房酒店	Financing, securitization
Hilton – Waldorf Astoria, Philadelphia, PA 希尔顿华尔道夫酒店	Management agreement
Hilton Hotel, Albany, NY 希尔顿大酒店	Management agreement
Hilton Hotel, Alexandria, VA 希尔顿大酒店	Acquisition/buy-side
Hilton Hotel, Anchorage, AK 希尔顿大酒店	Acquisition/buy-side
Hilton Hotel, Bakersfield, CA 希尔顿大酒店	Financing
Hilton Hotel, Beverly Hilton, Beverly Hills, CA 希尔顿大酒店	Labor and employment
Hilton Hotel, Carson, CA 希尔顿大酒店	Joint venture, litigation, acquisition/sell-side
Hilton Hotel, Charlotte, NC 希尔顿大酒店	Acquisition/buy-side, franchise agreement
Hilton Hotel, Cincinnati Airport, Florence, KY 希尔顿大酒店	Franchise agreement
Hilton Hotel, Cleveland South, Cleveland, OH 希尔顿大酒店	Management agreement, franchise agreement
Hilton Hotel, Columbia, MD 希尔顿大酒店	RFP for operator, negotiate management agreement
Hilton Hotel, Columbus, GA 希尔顿大酒店	Management agreement, franchise agreement
Hilton Hotel, Conference Center, College Station, TX 希尔顿大酒店	Acquisition/buy-side

Hilton Hotel, Costa Mesa, CA 希尔顿大酒店

Hilton Hotel, Crystal City, VA 希尔顿大酒店

Hilton Hotel, Dallas Anatole, Dallas, TX 希尔顿大酒店

Hilton Hotel, Del Mar, CA 希尔顿大酒店

Hilton Hotel, Denver Tech South, Greenwood Village, CO 希尔顿大酒店

Hilton Hotel, Estrella Del Mar, Mazatlan, Mexico 希尔顿大酒店

**Hilton Hotel,** Fort Lauderdale Airport, Dania, FL 希尔顿大酒店

**Hilton Hotel**, Fort Wayne, IN 希尔顿大酒店

Hilton Hotel, Fremont, CA 希尔顿大酒店

Hilton Hotel, Glendale, CA 希尔顿大酒店

**Hilton Hotel,** Guam Resort & Spa, Guam, Micronesia 希尔顿大酒店

Hilton Hotel, Houston Convention Center, Houston, TX 希尔顿大酒店

Hilton Hotel, Houston, TX 希尔顿大酒店

Hilton Hotel, Huntington Beach, CA 希尔顿大酒店

**Hilton Hotel**, Indianapolis, IN 希尔顿大酒店

Hilton Hotel, Lake Arrowhead, CA 希尔顿大酒店

Hilton Hotel, Long Beach, CA 希尔顿大酒店

Hilton Hotel, Los Angeles Checkers, Los Angeles, CA 希尔顿大酒店

### 服务事项

Labor and employment, acquisition/buy-side, tax, litigation Labor and employment Management agreement Management agreement, development, ownership issues, financing Management agreement, franchise agreement Franchise agreement, joint venture, development Management agreement, franchise agreement Management agreement ADA and accessibility, litigation Acquisition/buy-side, financing, management agreement, labor and employment Financing Management agreement Franchise agreement Acquisition/buy-side, bankruptcy, litigation, franchise agreement Management agreement, franchise agreement, acquisition/buy-side, joint venture Development Refinancing, management agreement, restaurant lease. ADA and accessibility

Acquisition/buy-side

## 地产/项目

Hilton Hotel, Los Angeles, CA 希尔顿大酒店 Hilton Hotel, Mazatlan, Mexico 希尔顿大酒店 Hilton Hotel, Melbourne Airport, Melbourne, Australia 希尔顿大酒店 Hilton Hotel, Melville, NY 希尔顿大酒店 Hilton Hotel, Modesto, CA 希尔顿大酒店 Hilton Hotel, Nassau Hotel & Marina, Nassau Bay, TX 希尔顿大酒店 Hilton Hotel, New Orleans/ St. Charles, LA 希尔顿大酒店 Hilton Hotel, Newark Gateway, Newark, NJ 希尔顿大酒店 Hilton Hotel, Ontario, CA 希尔顿大酒店 Hilton Hotel, Orrington, Evanston IL 希尔顿大酒店 Hilton Hotel, Parsippany, NJ 希尔顿大酒店 Hilton Hotel, Pasadena, CA 希尔顿大酒店 Hilton Hotel, Raleigh-Durham Airport, Durham, NC 希尔顿大酒店 Hilton Hotel, Reno Resort & Casino, Reno, NV 希尔顿大酒店 Hilton Hotel, Sacramento, CA 希尔顿大酒店 Hilton Hotel, Saipan, Marianas Islands, Micronesia 希尔顿大酒店 Hilton Hotel, San Bernardino, CA 希尔顿大酒店 Hilton Hotel, San Diego Airport, San Diego, CA 希尔顿大酒店

#### 服务事项

Multi-employer plan withdrawal

Management agreement, franchise agreement, development, joint venture

Management agreement, franchise agreement

Management agreement, franchise agreement

Financing

Acquisition/buy-side

Management agreement

Management agreement, franchise agreement

Franchise agreement

ADA and accessibility

Management agreement, franchise agreement

Management agreement, franchise agreement, acquisition/buy-side, joint venture, financing

Acquisition/buy-side, financing, management agreement

Condo hotel advice (conversion), financing, management agreement

Labor and employment - defend wage and hour class action

Development, real estate, financing, ownership, acquisition/sell-side

Financing, loan workout, litigation, labor and employment

Labor and employment - defend wage and hour class action, discrimination and retaliation

## 地产/项目

Hilton Hotel, San Francisco Financial District, CA 希尔顿大酒店

Hilton Hotel, San Salvador, El Salvador 希尔顿大酒店

Hilton Hotel, Santa Clara, CA 希尔顿大酒店

Hilton Hotel, Universal City, CA 希尔顿大酒店

**Hilton Hotel**, Victorville, CA 希尔顿大酒店

**Hilton Hotel**, Washington D.C. 希尔顿大酒店

**Hilton Hotel**, Whittier, CA 希尔顿大酒店

**Himuka Cottages,** Miyazaki, Japan 日向旅馆

Holiday Inn 假日酒店

Holiday Inn Express 智选假日酒店

Holiday Inn Select 精选假日酒店

Hollywood Inn, Los Angeles, CA 好莱坞宾馆

Hollywood Roosevelt, Hollywood, CA 好莱坞罗斯福酒店

Homestead Studio Suites 家园酒店

Homewood Suites 希尔顿欣庭酒店

Hooters Casino Hotel, Las Vegas, NV 猫头鹰赌场酒店

Hotel 71, Chicago, IL 71 酒店

## 服务事项

Outside general counsel: litigation, management agreement, franchise agreement, financing, labor and employment (including collective bargaining negotiations), construction, land use, entitlements Management agreement Acquisition/buy-side Acquisition/buy-side, complex ground lease, entitlement and development issues Receivership Acquisition/buy-side, management agreement, acquisition/sell-side Foreclosure/deed-in-lieu Management agreement See "IHG - Holiday Inn" See "IHG - Holiday Inn Express" See "IHG – Holiday Inn Select" Development, construction Acquisition/buy-side, acquisition/sell-side, management agreement, franchise agreement, financing, tax, syndication, loan workout, bankruptcy, entitlements for supergraphics signage See "ESA - Homestead Studio Suites" See "Hilton - Homewood Suites" Acquisition/sale-side, license agreement

Acquisition/buy-side, management agreement, financing, labor and employment, acquisition/sell-side

太平洋酒店

#### 地产/项目 服务事项 Acquisition/buy-side, financing, management agreement Hotel Abri, San Francisco, CA 阿卜酒店 Hotel Allegro, Chicago, IL ADA and accessibility 阿列格鲁酒店 Hotel Cabo San Lucas, Cabo San Lucas, Mexico Acquisition/buy-side, development 阿列格鲁酒店 Hotel California, San Francisco, CA Acquisition/sell-side, acquisition/buy-side, loan workout, restructuring, foreclosure, litigation, operations issues 加州旅馆 Hotel California, Santa Monica, CA Refinancing, intellectual property, acquisition/buy-side 加州旅馆 Hotel Erwin, Venice, CA Management agreement termination, new management agreement, financing, labor and employment 欧文酒店 Hotel Glenn, Atlanta, GA Loan workout, restructuring 格伦酒店 Hotel Helix, Washington, DC Management agreement 黑里克斯酒店 Hotel Huntington Beach, Huntington Beach, CA Management agreement 亨廷顿海滩酒店 **Hotel Indigo** See "IHG - Hotel Indigo" 英迪格酒店 Hotel Kitago Phoenix, Miyazaki, Japan Management agreement 北乡凤凰酒店 Hotel La Jolla, La Jolla, CA Management agreement, franchise agreement, food and beverage agreement 拉尤拉酒店 Hotel La Peer, West Hollywood, CA Management agreement 拉皮尔酒店 Hotel Madeline, Telluride, CO Management agreement termination, restructuring, loan workout, receivership, management agreement, franchise 玛德琳酒店 agreement, litigation Hotel Madera, Washington, DC Management agreement 马德拉酒店 Hotel Majestic, San Francisco, CA Bankruptcy 曼捷斯帝酒店 Hotel Oceana, Santa Monica, CA Land use, entitlements 欧斯纳酒店 Hotel Pacific, Monterey Bay, CA Management agreement, acquisition/sell-side, loan workout, restructuring

地产/项目	服务事项
Hotel Park Tucson, Tucson, AZ 图森公园酒店	Acquisition/buy-side
Hotel Rouge, Washington, DC 红色酒店	Management agreement
Hotel Terra Jackson Hole, Teton Village, WY 特拉杰克逊霍尔酒店	Acquisition/buy-side, management agreement
Hotel Vintage Court, San Francisco, CA 复古山庄酒店	Financing
Hotel Whitcomb, San Francisco, CA 惠特科姆酒店	Acquisition/sell-side
Hotel Wilshire, Los Angeles, CA 威尔希尔酒店	Liquor license, restructuring, management agreement
Hotel ZaZa, Houston, TX 萨萨酒店	Management agreement
Houston ICON, Houston, TX 休斯敦图标酒店	Acquisition/sell-side
Howard Johnson 豪生大酒店	See "Wyndham – Howard Johnson"
Hyatt – Grand Champions Resort, Indian Wells, CA 凯悦-格兰德冠军度假酒店	Acquisition/buy-side, project documents and development, club formation, golf, tennis, financing, sale of tennis rights, licensing of stadium, management agreement, tax, bankruptcy, acquisition/sell-side, labor and employment, environmental
<b>Hyatt – Grand Hyatt Wailea Resort &amp; Spa,</b> Wailea, Maui, HI 君悦大威雷亚度假村	Loan workout, management agreement termination
Hyatt – Grand Hyatt, Calgary Alberta, Canada 君悦酒店	Management agreement, development, labor and employment
Hyatt – Grand Hyatt, New York, NY 君悦酒店	Labor and employment, joint venture, financing
Hyatt – Grand Hyatt, San Diego, CA 君悦酒店	Management agreement
Hyatt – Grand Hyatt, San Diego, CA 君悦酒店	Management agreement
<b>Hyatt – Grand Hyatt,</b> San Francisco, CA 君悦酒店	Labor and employment, operations and regulatory issues, environmental
Hyatt – Hyatt House at USC, Los Angeles, CA 凯悦酒店	Ground lease, construction

#### 地产/项目

Hyatt – Park Hyatt, Beaver Creek, CO 柏悦酒店

Hyatt – Park Hyatt, Los Angeles, CA 柏悦酒店

**Hyatt – Park Hyatt,** San Francisco Embarcadero, CA 柏悦酒店

Hyatt – Park Hyatt, Santa Monica, CA 柏悦酒店

Hyatt Hotel, Anaheim, CA 凯悦酒店

Hyatt Hotel, Arlington, VA 凯悦酒店

Hyatt Hotel, Clearwater, FL 凯悦酒店

Hyatt Hotel, Columbus, OH 凯悦酒店

Hyatt Hotel, Grenada 凯悦酒店

Hyatt Hotel, Hyatt on Sunset, Los Angeles, CA 凯悦酒店

Hyatt Hotel, Palm Springs, CA 凯悦酒店

Hyatt Hotel, Penn's Landing, Philadelphia, PA 凯悦酒店

Hyatt Hotel, Sacramento, CA 凯悦酒店

Hyatt Hotel, Saint Claire - San Jose, CA 凯悦酒店

Hyatt Hotel, San Diego Islandia, San Diego CA 凯悦酒店

Hyatt Hotel, SF Fisherman's Wharf - San Francisco, CA 凯悦酒店

Hyatt Hotel, Sonoma Vineyard Creek, Santa Rosa, CA 凯悦酒店

Hyatt Hotel, Valencia, CA 凯悦酒店

#### 服务事项

Loan workout, acquisition/sell-side

Joint venture, management agreement termination, litigation, ground lease, labor and employment, RFP for operator and new management agreement, land use, environmental

Restructuring, labor and employment, environmental

Construction, litigation, bankruptcy

Litigation, acquisition/buy-side, bankruptcy, environmental

Management agreement, bankruptcy, labor and employment

Condo hotel advice, asset management agreement

Loan workout, acquisition/sell-side

Management agreement, franchise agreement, acquisition/buy-side, operations, labor and employment

Management agreement, operations, trademark, labor and employment

Management agreement

Management agreement, franchise agreement

Management agreement, joint venture, labor and employment, environmental

Franchise agreement, labor and employment, environmental

Restructuring, acquisition/sell-side, labor and employment, environmental

Labor and employment, environmental

Management agreement, acquisition/buy-side

Labor and employment, management agreement, environmental

## 地产/项目

Hyatt Hotel, Westlake Village, CA 凯悦酒店

Hyatt Place, Berkeley, CA 凯悦嘉轩酒店

Hyatt Place, Buena Park, CA 凯悦嘉轩酒店

**Hyatt Place**, Oranjestad, Aruba 凯悦嘉轩酒店

Hyatt Place, Philadelphia, PA 凯悦嘉轩酒店

Hyatt Place, Pomona, CA 凯悦嘉轩酒店

Hyatt Place, Riverside, CA 凯悦嘉轩酒店

Hyatt Place, Roseville, CA 凯悦嘉轩酒店

Hyatt Place, Scottsdale, AZ 凯悦嘉轩酒店

Hyatt Place, Vista, CA 凯悦嘉轩酒店

Hyatt Regency, Arlington, VA 凯悦酒店

Hyatt Regency, Austin, TX 凯悦酒店

Hyatt Regency, Baltimore, MD 凯悦酒店

Hyatt Regency, Bethesda, MD 凯悦酒店

Hyatt Regency, Buffalo, NY 凯悦酒店

Hyatt Regency, Cambridge, MA 凯悦酒店

Hyatt Regency, Century Plaza Hotel, Los Angeles, CA 凯悦酒店

Hyatt Regency, Chicago, IL 凯悦酒店

#### 服务事项

Labor and employment, acquisition/sell-side, acquisition/buy-side, management agreement Construction contracts, acquisition/sell-side Management agreement, franchise agreement Joint venture, branding and management agreement Franchise agreement Franchise agreement Financing of construction Management agreement, construction, financing, acquisition/buy-side Construction contracts, acquisition/sell-side Management agreement, acquisition/buy-side Loan workout, bankruptcy, management agreement Loan workout, acquisition/buy-side Management agreement, development, joint venture, labor and employment Management agreement, loan workout, joint venture Franchise agreement, loan workout, joint venture, acquisition/sell-side Loan workout, acquisition/sell-side, financing Management agreement, EB-5 financing, acquisition/buy-side

Labor and employment, financing

## 地产/项目

Hyatt Regency, Cincinnati, OH 凯悦酒店

Hyatt Regency, Coral Gables, FL 凯悦酒店

Hyatt Regency, Curaçao Golf Resort, Spa and Marina, Porta Blancu, Nieuwpoort, Curaçao 凯悦酒店

Hyatt Regency, Dearborn, MI 凯悦酒店

Hyatt Regency, Denver, CO 凯悦酒店

Hyatt Regency, Garden Grove, CA 凯悦酒店

Hyatt Regency, Grand Cayman, West Indies 凯悦酒店

Hyatt Regency, Grand Cypress, Orlando, FL 凯悦酒店

Hyatt Regency, Hilton Head, SC 凯悦酒店

Hyatt Regency, Houston, TX 凯悦酒店

Hyatt Regency, Huntington Beach, CA 凯悦酒店

Hyatt Regency, Hyatt Suites, Atlanta NW, Marietta, GA 凯悦酒店

Hyatt Regency, Hyatt Suites, Palm Springs, CA 凯悦酒店

Hyatt Regency, Irvine, CA 凯悦酒店

Hyatt Regency, La Jolla, CA 凯悦酒店

Hyatt Regency, LAX, Los Angeles, CA 凯悦酒店

Hyatt Regency, Lima, Peru 凯悦酒店

Hyatt Regency, Los Angeles, CA 凯悦酒店

## 服务事项

Loan workout, bankruptcy, management agreement, financing

Loan workout, bankruptcy, acquisition/sell-side, financing

Management agreement termination

Management agreement, labor and employment, acquisition/sell-side

Loan workout, management agreement

Franchise agreement

Loan workout, expansion

Loan workout, acquisition/sell-side

Bankruptcy

Loan workout, acquisition/sell-side, leasing, financing

Development, management, joint venture, financing, condo hotel advice

Acquisition/buy-side, management agreement, labor and employment

Labor and employment, environmental

Labor and employment, environmental

Loan workout, acquisition/sell-side, land use, environmental

Franchise agreement, management agreement, construction and vendor contracts, entitlements, litigation over easements and parking arrangements

Management agreement, ownership issues

Labor and employment, operations and regulatory issues, environmental

## 地产/项目

Hyatt Regency, Maui, HI 凯悦酒店

Hyatt Regency, Miami, FL 凯悦酒店

Hyatt Regency, Milwaukee, WI 凯悦酒店

Hyatt Regency, New Orleans, LA 凯悦酒店

Hyatt Regency, Newport Beach, CA 凯悦酒店

Hyatt Regency, Oakbrook, IL 凯悦酒店

Hyatt Regency, Orlando International Airport, Orlando, FL 凯悦酒店

Hyatt Regency, Palo Alto, CA 凯悦酒店

Hyatt Regency, Phoenix, AZ 凯悦酒店

Hyatt Regency, Portland, OR 凯悦酒店

Hyatt Regency, Printer's Row, Chicago, IL 凯悦酒店

Hyatt Regency, Sacramento, CA 凯悦酒店

Hyatt Regency, San Diego, CA 凯悦酒店

Hyatt Regency, San Francisco, CA 凯悦酒店

Hyatt Regency, Savannah, GA 凯悦酒店

Hyatt Regency, Scottsdale, AZ 凯悦酒店

Hyatt Regency, Tampa, FL 凯悦酒店

Hyatt Regency, Tysons Corner Center, McLean, VA 凯悦酒店

#### 服务事项

Loan workout

Loan workout, bankruptcy, acquisition/sell-side, acquisition/buy-side

Management agreement, loan workout, financing

Loan workout, acquisition/sell-side

Management agreement, acquisition/sell-side, litigation, labor and employment, franchise agreement, management agreement, environmental

Acquisition/buy-side

Loan workout, recapitalization, acquisition/buy-side

Labor and employment, environmental

Loan workout, acquisition/sell-side, management agreement, financing, management agreement, operations, trademark, labor and employment

Acquisition/buy-side, labor and employment

Loan workout, bankruptcy

Loan workout, bankruptcy, acquisition/sell-side, financing, management agreement, labor and employment, environmental

Development, financing, management agreement, labor and employment, environmental

Labor and employment, environmental

Loan workout, acquisition/sell-out, financing

Labor and employment, environmental

Loan workout, acquisition/sell-side

Management agreement and advice on hotel, office, retail mixed use

## 地产/项目

Hyatt Regency, Waikiki, Honolulu, HI 凯悦酒店	Loan workout
Hyatt Regency, Waikoloa Village, HI 凯悦酒店	Management agreement
Ibis Hotel, Anaheim, CA 宜必思酒店	Acquisition/buy-side
Ibis Hotel, Carson, CA 宜必思酒店	Acquisition/buy-side
Ibis Hotel, San Francisco, CA 宜必思酒店	Acquisition/buy-side
IHG – Candlewood Suites Hotel, Bellevue, WA 洲际酒店集团-坎德伍德套房酒店	Management agreement, franchise agreement, litigation
IHG – Candlewood Suites Hotel, Hillsboro, OR 洲际酒店集团-坎德伍德套房酒店	Management agreement, franchise agreement, litigation
IHG – Candlewood Suites Hotel, Milpitas, CA 洲际酒店集团-坎德伍德套房酒店	Management agreement, franchise agreement, litigation
IHG – Candlewood Suites Hotel, Pleasanton, CA 洲际酒店集团-坎德伍德套房酒店	Management agreement, franchise agreement, litigation
IHG - Candlewood Suites Hotel, Sacramento, CA 洲际酒店集团-坎德伍德套房酒店	Management agreement, franchise agreement, litigation
IHG – Candlewood Suites Hotel, Santa Ana, CA 洲际酒店集团-坎德伍德套房酒店	Financing
IHG – Crowne Plaza, Albany, NY 洲际酒店集团–皇冠假日酒店	RFP for operator, negotiate management agreement
IHG – Crowne Plaza, City of Commerce, CA 洲际酒店集团–皇冠假日酒店	Management agreement, development
IHG – Crowne Plaza, Concord, CA 洲际酒店集团–皇冠假日酒店	Franchise agreement
IHG – Crowne Plaza, Dallas, TX 洲际酒店集团–皇冠假日酒店	Bankruptcy
IHG – Crowne Plaza, Emeryville, CA 洲际酒店集团–皇冠假日酒店	Loan modification
IHG – Crowne Plaza, LA Harbor, Los Angeles, CA 洲际酒店集团–皇冠假日酒店	Acquisition/buy-side, labor and employment, ADA and accessibility, litigation
IHG – Crowne Plaza, LAX, Los Angeles, CA 洲际酒店集团–皇冠假日酒店	License termination, acquisition/buy-side, new franchise agreement

#### 服务事项 IHG - Crowne Plaza, Melbourne, FL RFP for operator, negotiate management agreement 洲际酒店集团-皇冠假日酒店 IHG - Crowne Plaza, Phoenix Airport, Phoenix, AZ Management agreement, financing, acquisition/buy-side 洲际酒店集团-皇冠假日酒店 IHG - Crowne Plaza, Pittsburgh, PA RFP for operator, negotiate management agreement 洲际酒店集团-皇冠假日酒店 IHG - Crowne Plaza, San Pedro, CA Acquisition/buy-side, labor and employment, litigation 洲际酒店集团--皇冠假日酒店 IHG - Crowne Plaza, Silver Spring, MD Management agreement 洲际酒店集团-皇冠假日酒店 IHG - Crowne Plaza, Syracuse, NY Acquisition/sell-side 洲际酒店集团-皇冠假日酒店 IHG - Crowne Plaza, West Palm Beach, FL RFP for operator, negotiate management agreement 洲际酒店集团--皇冠假日酒店 IHG - Holiday Inn Express, Brooklyn Park Slope, Brooklyn,NY ADA and accessibility 洲际酒店集团-智选假日酒店 IHG - Holiday Inn Express, Meadow Lands, PA RFP for operator, negotiate management agreement 洲际酒店集团-智选假日酒店 IHG - Holiday Inn Express, Myrtle Beach, SC Reposition hotel, RFP for operator, negotiate management agreement 洲际酒店集团-智选假日酒店 IHG - Holiday Inn Express, New York, NY ADA and accessibility 洲际酒店集团-智选假日酒店 IHG - Holiday Inn Express, San Francisco, CA Acquisition/buy-side 洲际酒店集团-智选假日酒店 IHG - Holiday Inn Resort, Benoa, Bali, Indonesia Management agreement 洲际酒店集团-假日酒店度假村 IHG – Holiday Inn, Altamonte Springs, FL Management agreement, acquisition/sell-side 洲际酒店集团-假日酒店 IHG - Holiday Inn, Anaheim Convention Center, Anaheim, CA Franchise agreement, development, land use, entitlements 洲际酒店集团-假日酒店 IHG - Holiday Inn, Anchorage, AK Acquisition/buy-side 洲际酒店集团-假日酒店 IHG - Holiday Inn, Bedford, TX Acquisition/buy-side 洲际酒店集团-假日酒店 IHG - Holiday Inn, Brooklyn, NY ADA and accessibility 洲际酒店集团-假日酒店

#### 地产/项目

IHG – Holiday Inn, Buena Park, CA 洲际酒店集团--假日酒店

IHG – Holiday Inn, BWI Airport, Linthicum Heights, MD 洲际酒店集团-假日酒店

**IHG – Holiday Inn,** Commerce, CA 洲际酒店集团–假日酒店

**IHG – Holiday Inn,** Denver, CO 洲际酒店集团-假日酒店

**IHG – Holiday Inn,** Emeryville, CA 洲际酒店集团-假日酒店

**IHG – Holiday Inn,** Fullerton, CA 洲际酒店集团-假日酒店

**IHG – Holiday Inn,** Hilton Head, SC 洲际酒店集团--假日酒店

IHG – Holiday Inn, La Guardia, NY 洲际酒店-假日酒店

**IHG – Holiday Inn,** Lakewood, CO 洲际酒店-假日酒店

**IHG – Holiday Inn,** Long Beach, CA 洲际酒店-假日酒店

IHG – Holiday Inn, Los Angeles Convention Center, Los Angeles, CA 洲际酒店集团-假日酒店

IHG – Holiday Inn, Los Angeles International Airport, Los Angeles, CA 洲际酒店集团-假日酒店

**IHG – Holiday Inn**, Monroeville, PA 洲际酒店集团-假日酒店

IHG – Holiday Inn, Monrovia, CA 洲际酒店集团--假日酒店

IHG – Holiday Inn, NY 6th Avenue - New York, NY 洲际酒店集团--假日酒店

**IHG – Holiday Inn,** Orlando, FL 洲际酒店集团--假日酒店

**IHG – Holiday Inn**, Phoenix, AZ 洲际酒店集团--假日酒店

#### 服务事项

ADA and accessibility

Reposition hotel, RFP for operator, negotiate management agreement

Franchise agreement negotiation

Acquisition/buy-side

Acquisition/buy-side

Franchise agreement, operations issues, acquisition/sell-side

RFP for operator, negotiate management agreement

Acquisition/buy-side

ADA and accessibility

Labor and employment, acquisition/sell-side

Management agreement, franchise agreement

Acquisition/buy-side, franchise agreement, management agreement

Management agreement

Acquisition/buy-side

ADA and accessibility

Franchise agreement negotiations, operations issues, acquisition/sell-side

Management agreement

IHG - Holiday Inn, Pittsburgh Monroeville, PA Reposition hotel, RFP for operator, negotiate management agreement 洲际酒店集团-假日酒店 IHG - Holiday Inn, Poughkeepsie, NY Acquisition/buy-side 洲际酒店集团-假日酒店 IHG - Holiday Inn, Rancho Cordova, CA ADA and accessibility, franchise agreement 洲际酒店集团-假日酒店 IHG - Holiday Inn, Reno, NV Franchise agreement negotiation 洲际酒店集团--假日酒店 IHG - Holiday Inn, Sacramento, CA ADA and accessibility, litigation 洲际酒店集团--假日酒店 IHG - Holiday Inn, San Francisco Chinatown, San Francisco, CA Litigation, management agreement, franchise agreement, labor and employment, land use, financing 洲际酒店集团-假日酒店 IHG - Holiday Inn, Management agreement San Francisco Convention Center, San Francisco, CA 洲际酒店-假日酒店 IHG - Holiday Inn, Management agreement, joint venture, labor and employment, bankruptcy San Francisco Fisherman's Wharf, San Francisco, CA 洲际酒店-假日酒店 IHG - Holiday Inn, Santa Fe, NM Management agreement 洲际酒店集团-假日酒店 IHG - Holiday Inn, Santa Maria, CA Management agreement 洲际酒店集团-假日酒店 IHG - Holiday Inn, Santa Monica, CA Acquisition/buy-side 洲际酒店集团-假日酒店 IHG - Holiday Inn, Staten Island, NY Acquisition/buy-side 洲际酒店集团-假日酒店 IHG - Holiday Inn, Strongsville, OH Reposition hotel, RFP for operator, negotiate management agreement 洲际酒店集团-假日酒店 IHG - Holiday Inn, Universal Studios, Studio City, CA Acquisition/buy-side 洲际酒店集团-假日酒店 IHG - Holiday Inn, Vallejo, CA Acquisition/buy-side 洲际酒店集团-假日酒店 IHG - Holiday Inn, Ventura, CA Financing 洲际酒店集团-假日酒店 IHG - Holiday Inn, Woodland Hills, CA Acquisition/sell-side 洲际酒店集团--假日酒店

IHG – Hotel Indigo, College Park, TX 洲际酒店集团-英迪格酒店	Acquisition/buy-side
IHG – Hotel Indigo, Hollywood, CA 洲际酒店集团英迪格酒店	Entitlements
IHG – Hotel Indigo, Sarasota, FL 洲际酒店集团–英迪格酒店	Management agreement and franchise agreement
<b>IHG – InterContinental Hotel – Bali Canggu,</b> Bali, Indonesia 洲际大酒店	Management agreement
<b>IHG – InterContinental Hotel – California Plaza,</b> Los Angeles, CA 洲际大酒店	Management agreement, financing, bankruptcy, loan workout, acquisition/sell-side
IHG – InterContinental Hotel – Century City, Los Angeles, CA 洲际大酒店	Management agreement, financing, land use, labor and employment
IHG – InterContinental Hotel – MidPlaza, Jakarta, Indonesia 洲际大酒店	Management agreement termination, litigation, new management agreement
IHG – InterContinental Hotel, Portland, OR 洲际大酒店	Management agreement
<b>IHG – InterContinental Hotel,</b> Seattle, WA 洲际大酒店	Management agreement
IHG – Kimpton – Aspen Club Lodge, Aspen, CO 洲际酒店集团–金普顿酒店	Financing
IHG – Kimpton – Beverly Renaissance, Los Angeles, CA 洲际酒店集团–金普顿酒店	Land use and entitlement
IHG – Kimpton – Hotel Argyle, Hollywood, CA 洲际酒店集团–金普顿酒店	Acquisition/buy-side
IHG – Kimpton – Hotel George, Washington, DC 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton – Hotel Helix, Washington, DC 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton – Hotel Madera, Washington, DC 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton – Hotel Marlowe, Cupertino, CA 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton – Hotel Monaco, Alexandria, VA 洲际酒店集团–金普顿酒店	ADA and accessibility
IHG – Kimpton – Hotel Monaco, Cambridge, MA 洲际酒店集团–金普顿酒店	Acquisition/buy-side, management agreement

IHG – Kimpton – Hotel Monaco, San Francisco, CA 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton – Hotel Monticello, San Francisco, CA 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton – Hotel Palomar, Dallas, TX 洲际酒店集团–金普顿酒店	Acquisition/sell-side, management agreement, liquor license, operations issues
IHG – Kimpton – Hotel Palomar, San Francisco, CA 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton – Hotel Palomar, Westwood, Los Angeles, CA 洲际酒店集团–金普顿酒店	Acquisition/sell-side, management agreement, liquor license, operations issues
IHG – Kimpton – Hotel Rouge, Washington, DC 洲际酒店集团–金普顿酒店	Management agreement
<b>IHG – Kimpton – Hotel Villa Florence,</b> San Francisco, CA 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton – Prescott Hotel, San Francisco, CA 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton – Tivoli Village, Summerlin, Las Vegas, NV 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton – Topaz Hotel, Washington, DC 洲际酒店集团–金普顿酒店	Management agreement
IHG – Kimpton Hotel & Residences, Papagayo, Costa Rica 洲际酒店集团–金普顿酒店及公寓	Acquisition/buy-side, development, management agreement
IHG – Kimpton Hotel Solamar, San Diego, CA 洲际酒店集团–金普顿酒店	Development
IHG – Staybridge Suites, Jacksonville, FL 洲际酒店集团–驻桥套房酒店	Franchise agreement, conversion
Il Cielo Restaurant, Beverly Hills, CA	Restaurant lease
<b>Ilikai Nikko Waikiki Hotel,</b> Honolulu, HI 伊利凯日航威基基酒店	Acquisition/sell-side
Inn at Laguna Beach, Laguna Beach, CA 拉古纳海滩酒店	Management agreement, acquisition/sell-side
Inn at Lost Creek, Mountain Village, CO 罗斯特小溪客栈	Management agreement termination, restructuring, loan workout, receivership, new management agreement, franchise agreement, litigation
Inn at Schoolhouse Creek, Mendocino, CA 校舍小溪酒店	ADA and accessibility, litigation

#### 地产/项目

Inn at Spanish Bay, Pebble Beach, CA Trademark 西班牙湾酒店 Inn by the Sea, Carmel, CA Ground lease restructuring 海滨酒店 Inn of the Anasazi, Santa Fe, NM Financing, ownership, management agreement, acquisition/buy-side 阿那萨齐人酒店 Inn on the Park, Honolulu, HI Management agreement 花园酒店 **InterContinental Hotel** See "IHG - InterContinental Hotel" 洲际大酒店 International Hotel - LAX, Los Angeles, CA Sandwich lease 国际大酒店 Isla Navidad, Jalisco, Mexico Management agreement 纳维达岛酒店 Island Colony Hotel, Honolulu, HI Management agreement 科罗尼海岛酒店 Island Hotel (The), Newport Beach, CA Management agreement 海岛酒店 Jade Hotel Greenwich Village, New York, NY ADA compliance and defense 格林威治村玉石酒店 Joie de Vivre Hotel See "Commune – Joie de Vivre Hotel" 杰德威尔酒店 Jonathan Club, Los Angeles, CA Labor and employment 乔纳森俱乐部 See "Marriott - JW Marriott Hotel" **JW Marriott** JW 万豪酒店 Kaanapali Beach Hotel, Maui, HI Acquisition/buy-side 坎纳帕利海滩酒店 Kapalua Bay Hotel & Villas, Maui, HI Acquisition/buy-side, financing 卡帕鲁亚湾别墅酒店 Kauai Resort Hotel, Kauai, HI Acquisition/buy-side, management agreement, franchise agreement, entitlement, bankruptcy and receivership, 考艾岛度假酒店 acquisition/sell-side Management agreement, litigation Kempinski Plaza Jakarta Hotel, Jakarta, Java, Indonesia 凯宾斯基酒店 Kensington Park Hotel, San Francisco, CA Leasing, operations issues 肯辛顿公园酒店

## 地产/项目

#### Kimpton 金普顿酒店

King George Hotel, San Francisco, CA 乔治王酒店

Knickerbocker Hotel, New York, NY 千禧纽约人酒店

Kona Kai Resort and Marina, San Diego, CA 科纳凯码头度假村

L'Auberge Del Mar, Del Mar, CA 勒奥伯奇德尔马度假酒店

L'Enfant Plaza Hotel, Washington, DC 朗方广场酒店

La Costa Resort & Spa, Carlsbad, CA 拉科斯塔温泉度假村

La Entrada Hotel, Santa Barbara, CA 拉恩特拉达旅馆

La Jolla de Mismaloya Resort, Puerto Vallarta, Mexico 拉荷亚日酒店

La Posada de Sante Fe, Santa Fe, NM 圣达菲喜达屋酒店

La Quinta Country Club, La Quinta, CA 拉昆塔乡村俱乐部

La Quinta Resort & Club, La Quinta, CA 拉昆塔度假村俱乐部

La Quinta, Atlanta, GA 拉昆塔酒店

La Quinta, Bellevue, WA 拉昆塔酒店

La Quinta, Orlando, FL 拉昆塔酒店

La Quinta, Richmond, VA 拉昆塔酒店

La Quinta, San Diego, CA 拉昆塔酒店

La Quinta, San Francisco, CA 拉昆塔酒店

#### 服务事项

See "IHG - Kimpton"

Leasing, operations issues

EB-5 financing for major redevelopment

Restructuring, bankruptcy, management agreement, franchise agreement, acquisition/sell-side

Loan workout, litigation

Labor and employment, collective bargaining, plant closure

Acquisition/buy-side

EB-5 financing

Labor and employment, acquisition/buy-side, tax, joint venture, operations issues

Litigation analysis and construction defect analysis

Restructuring

Workout, financing

Management agreement, joint venture, acquisition/ sell-side

La Quinta, Santa Fe, NM 拉昆塔酒店	Management agreement, joint venture, acquisition/ sell-side
La Quinta, Seattle, WA 拉昆塔酒店	Management agreement, joint venture, acquisition/ sell-side
La Quinta, St. Petersburg, FL 拉昆塔酒店	Management agreement, joint venture, acquisition/ sell-side
Laguna Beach Golf & Bungalows, Laguna Beach, CA 拉古纳海滩高尔夫别墅	Financing
Lake Arrowhead Resort & Spa, Lake Arrowhead, CA 艾伦海德湖度假酒店及水疗中心	Labor and employment, negotiate new collective bargaining agreement
Lake Elsinore Development, Lake Elsinore, CA 埃尔西诺湖发展酒店	Development, management agreement, franchise agreement, ownership issues
<b>Larkspur Landing All Suite Hotel,</b> Bellevue, WA 拉克斯珀兰丁全套房酒店	Conversion
<b>Larkspur Landing All Suite Hotel,</b> Hillsboro, OR 拉克斯珀兰丁全套房酒店	Conversion
<b>Larkspur Landing All Suite Hotel,</b> Milpitas, CA 拉克斯珀兰丁全套房酒店	Conversion
Larkspur Landing All Suite Hotel, Pleasanton, CA 拉克斯珀兰丁全套房酒店	Conversion
Larkspur Landing All Suite Hotel, Sacramento, CA 拉克斯珀兰丁全套房酒店	Conversion
Las Cabezas Luxury Resort, Punta Mita, Mexico Las Cabezas 豪华度假村	Management agreement
Las Ramblas Resort, Las Vegas, NV 兰布拉斯度假村	Conducted RFP for operator, management agreement
<b>Las Ventanas al Paraiso,</b> Cabo San Lucas, Mexico 拉斯本塔纳斯铝帕莱索酒店	Management agreement, financing, condominium, vacation ownership
<b>Laurel Inn,</b> San Francisco, CA 月桂酒店	ADA and accessibility
Le Méridien 艾美酒店	See "Starwood – Le Méridien"
Le Royal Tahitien Hotel, Papeete, French Polynesia 大溪地皇家酒店	Acquisition/sell-side
<b>Lighthouse Lodge,</b> Pacific Grove, CA 灯塔旅店	Bankruptcy

## 服务事项

Lodge & Spa at Cordillera, Avon, CO 科迪勒拉水疗旅店

Lodge at CordeValle, San Martin, CA

科德瓦尔旅店 Lodge at Pebble Beach, Pebble Beach, CA 鹅卵石海滩旅店

Lodge at Rancho Mirage, Rancho Mirage, CA 海市蜃楼旅店

Lodge at Skylonda, Woodside, CA 天空隆达旅店

Lodge at Sonoma, Sonoma, CA 索诺马旅店

Lodge at Tiburon, Tiburon, CA 蒂布龙旅店

Lodge at Ventana Canyon, Tucson, AZ 本塔纳峡谷山林旅店

Loews Coronado Bay Resort, Coronado, CA 科罗纳多洛伊斯湾度假酒店

Loews Santa Monica Beach Hotel, Santa Monica, CA 洛伊斯圣莫尼卡海滩酒店

London (The), West Hollywood, CA 伦敦酒店

Long Point Resort (Marineland), Palos Verdes, CA 长点度假酒店

Los Cabos Vacation Rentals, Los Cabos, Mexico 洛斯卡沃斯度假酒店

Lovers Point Inn Monterey, Pacific Grove, CA 情人旅馆

Luxe Hotel Beverly Hills, Beverly Hills, CA 贝弗利山豪华酒店

Luxe Hotel City Center Hotel, Los Angeles, CA 市中心豪华酒店

Luxe Hotel Sunset, Los Angeles, CA 日落大道豪华酒店

Luxze Hitotsuba, Miyazaki, Japan 豪华酒店

## 服务事项

Management agreement

Management agreement Trademark

Acquisition/buy-side, expansion, condo hotel advice

Management agreement

Development, financing, joint venture, management agreement

Acquisition/buy-side, management agreement, franchise agreement

Acquisition/buy-side, financing, labor and employment, trademark

Financing

Financing

Acquisition/buy-side, entitlements, ADA compliance

Acquisition/buy-side, restructuring, loan workout

Management agreement, condo hotel advice

Restructuring, management agreement, joint venture

Franchise agreement, labor and employment, trademark, operations issues

Leasing, management agreement, franchise agreement, liquor license, labor and employment, trademark, operations issues, acquisition/buy-side, restaurant lease

Franchise agreement, labor and employment, trademark, operations issues

Management agreement

## 地产/项目

Mahekal Beach Resort, Playa del Carmen, Mexico 马赫卡尔海滩度假村

MainStay Suites 曼斯戴套房酒店

Majestic Hotel, San Francisco, CA 莫扎迪斯酒店

Malibu Inn, Malibu, CA 马里布客栈

Mammoth 8050, Mammoth Lakes, CA

Mandalay Beach Resort, Oxnard, CA 曼德勒海滩度假村

Mandarin Oriental Hotel & Residences, Playa Manzanillo, Costa Rica 文华东方酒店公寓

Mandarin Oriental Hotel & Residences, Chicago, IL 文华东方酒店公寓

Mandarin Oriental Hotel & Residences, Dallas, TX 文华东方酒店公寓

Mandarin Oriental Hotel, Los Angeles, CA 文华东方酒店

Mandarin Oriental Hotel, Miami, FL 文华东方酒店

Mandarin Oriental Hotel, Tuscany, Italy 文华东方酒店

Mandarin Oriental Kahala Hotel, Honolulu, HI 文华卡哈拉酒店

Mandarin Oriental South Coast Plaza, Costa Mesa, CA 文华南海岸广场酒店

Maralisa Hotel, Acapulco, Mexico 阿马里纳酒店

Marco Beach Ocean Resort, Marco Island, FL 马可海滨度假酒店

Marina International Hotel, Marina del Rey, CA 马里纳国际酒店

Marina Pacific Hotel and Suites, Venice, CA 马里纳太平洋大酒店和套房

服务事项 Joint venture, financing See "Choice - MainStay Suites" Financing, securities, tax Joint venture, loan restructuring Condo hotel advice, land use, entitlements Loan workout, bankruptcy, financing Management agreement, pre-opening and operations issues Acquisition/buy-side, development, financing, joint venture, hotel mixed-use, condo hotel advice, management agreement Condo hotel advice, management agreement Management agreement Management agreement, operations issues Management agreement Management agreement, financing Management agreement Acquisition/sell-side Financing, operations issues Receivership, bankruptcy

Management agreement

Mariposa Lodge, Yosemite, CA 马里波萨旅店	ADA and accessibility, litigation
Marriott – Autograph Collection, Houston, TX 万豪傲途格斯通精选酒店	Franchise agreement
Marriott – Autograph Collection, Vancouver, BC 万豪傲途格斯通精选酒店	Management agreement (dual branded JW Marriott and Autograph)
<b>Marriott – Courtyard by Marriott Disneyland,</b> Anaheim, CA 万怡酒店	Acquisition/buy-side, franchise agreement, management agreement, liquor license, employment and labor
Marriott – Courtyard by Marriott L.A. Live, Los Angeles, CA 万怡酒店	Labor and employment
Marriott – Courtyard by Marriott, Akron, OH 万怡酒店	Financing, securitization
<b>Marriott – Courtyard by Marriott,</b> Atlanta, GA 万怡酒店	Reposition hotel, RFP for operator, negotiate management agreement
<b>Marriott – Courtyard by Marriott,</b> Bloomington, IL 万怡酒店	Financing, securitization
Marriott – Courtyard by Marriott, Champaign, IL 万怡酒店	Financing, securitization
Marriott – Courtyard by Marriott, Jacksonville, FL 万怡酒店	Acquisition/buy-side
Marriott – Courtyard by Marriott, Kona, HI 万怡酒店	Financing, franchise agreement
<b>Marriott – Courtyard by Marriott,</b> Lafayette, LA 万怡酒店	Reposition hotel, RFP for operator, negotiate management agreement
Marriott – Courtyard by Marriott, Lubbock, TX 万怡酒店	Financing, securitization
Marriott – Courtyard by Marriott, Oakland, CA 万怡酒店	Management agreement, franchise agreement
<b>Marriott – Courtyard by Marriott,</b> Paducah, KY 万怡酒店	Management agreement
<b>Marriott – Courtyard by Marriott,</b> Pasadena, CA 万怡酒店	Acquisition/buy-side, due diligence, financing
<b>Marriott – Courtyard by Marriott,</b> Peoria, IL 万怡酒店	Financing, securitization
<mark>Marriott – Courtyard by Marriott,</mark> Richmond, CA 万怡酒店	Financing

# 地产/项目

Marriott – Courtyard by Marriott, Santa Monica, CA	Labor and employment, entitlement and development,
万怡酒店	management agreement
<b>Marriott – Courtyard by Marriott,</b> Springfield, IL 万怡酒店	Financing, securitization
<b>Marriott – Courtyard by Marriott,</b> Tulsa, OK 万怡酒店	Management agreement
<b>Marriott – Fairfield Inn by Marriott,</b> Abilene, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Amarillo, TX 万豪费尔菲尔德酒店	Financing, securitization
Marriott – Fairfield Inn by Marriott, Appleton, WI 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Ashland, KY 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Bay City, MI 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Bismarck, ND 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Bozeman, MT 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Branson, MO 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Bryan/ College Station,TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Canton, OH 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Champaign, IL 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Cheyenne, WY 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Colorado Springs, CO 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Coon Rapids, MN 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Coralville, IA 万豪费尔菲尔德酒店	Financing, securitization



<b>Marriott – Fairfield Inn by Marriott,</b> Corpus Christi, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Council Bluffs, IA 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Danville, IL 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Davenport, IA 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Dubuque, IA 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Duluth, MN 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Eden Prairie, MN 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Fairborn, OH 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Fairview Heights, IL 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Fargo, ND 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Fayetteville, AR 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Findlay, OH 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Forsyth, IL 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Fort Worth, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Galesburg, IL 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Grand Forks, ND 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Great Falls, MT 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Greeley, CO 万豪费尔菲尔德酒店	Financing, securitization



<b>Marriott – Fairfield Inn by Marriott,</b> Gurnee, IL 万豪费尔菲尔德酒店	Financing, securitization
Marriott – Fairfield Inn by Marriott, Holland, MI 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Houston, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Hudson, WI 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Humble, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Jackson, MI 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Juliet, IL 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Kankakee, IL 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Kokomo, IN 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Mesquite, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Mission Viejo, CA 万豪费尔菲尔德酒店	Acquisition/buy-side
<b>Marriott – Fairfield Inn by Marriott,</b> New York, NY 万豪费尔菲尔德酒店	Franchise agreement
<b>Marriott – Fairfield Inn by Marriott,</b> Oshkosh, WI 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Peru, IL 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Plano, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Rancho Cordova, CA 万豪费尔菲尔德酒店	ADA and accessibility
<b>Marriott – Fairfield Inn by Marriott,</b> Sacramento, CA 万豪费尔菲尔德酒店	ADA and accessibility
<b>Marriott – Fairfield Inn by Marriott,</b> Saint Cloud, MN 万豪费尔菲尔德酒店	Financing, securitization



<b>Marriott – Fairfield Inn by Marriott,</b> San Marcos, CA 万 <b>豪费</b> 尔菲尔德酒店	Franchise agreement
<b>Marriott – Fairfield Inn by Marriott,</b> Sioux Falls, SD 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> South Bend, IN 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Temple, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Terre Haute, IN 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Tinley Park, IL 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Tulsa, OK 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Tyler, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Victoria, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Waco, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Wichita Falls, TX 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Youngstown, OH 万豪费尔菲尔德酒店	Financing, securitization
<b>Marriott – Fairfield Inn by Marriott,</b> Zanesville, OH 万豪费尔菲尔德酒店	Financing, securitization
Marriott – JW Marriott Hotel, Anaheim, CA JW 万豪酒店	Management agreement
Marriott – JW Marriott Hotel, Century City, Los Angeles, CA JW 万豪酒店	Management agreement, acquisition/buy-side, labor and employment
Marriott – JW Marriott Hotel, LA Downtown, Los Angeles, CA JW 万豪酒店	Asset management agreement
Marriott – JW Marriott Hotel, Starr Pass Resort, Tucson, AZ JW 万豪酒店	Financing, development, loan workout, management agreement
Marriott – JW Marriott Hotel, Vancouver, BC, Canada JW 万豪酒店	Management agreement (dual branded JW Marriott and Autograph)

Marriott – Renaissance Hotel, Agoura Hills, CA 万豪集团-万丽酒店	Acquisition/buy-side, management agreement
Marriott – Renaissance Hotel, Chicago O'Hare, Chicago, IL 万豪集团-万丽酒店	Labor and employment, new collective bargaining agreement
Marriott – Renaissance Hotel, Hollywood, CA 万豪集团-万丽酒店	Labor and employment, development, joint venture, management agreement
<b>Marriott – Renaissance Hotel,</b> Houston, TX 万豪集团-万丽酒店	Management agreement
<b>Marriott – Renaissance Hotel,</b> Las Vegas, NV 万豪集团-万丽酒店	Financing
Marriott – Renaissance Hotel, Pittsburgh, PA 万豪集团-万丽酒店	Financing
Marriott – Renaissance Hotel, Scottsdale, AZ 万豪集团-万丽酒店	Acquisition/buy-side
<b>Marriott – Renaissance Hotel,</b> Syracuse, NY 万豪集团-万丽酒店	Acquisition/buy-side, acquisition/sell-side, management agreement, franchise agreement, joint venture
Marriott – Renaissance Resort & Spa, Jackson Hole, WY 万豪复兴度假酒店	Acquisition/sell-side
<b>Marriott – Residence Inn,</b> Amarillo, TX 万豪居家酒店	Financing, securitization
Marriott – Residence Inn, Appleton, WI 万豪居家酒店	Financing, securitization
Marriott – Residence Inn, Canton, OH 万豪居家酒店	Financing, securitization
<b>Marriott – Residence Inn,</b> Cedar Rapids, IA 万豪居家酒店	Financing, securitization
<b>Marriott – Residence Inn,</b> Corpus Christi, TX 万豪居家酒店	Financing, securitization
Marriott – Residence Inn, Davenport, IA 万豪居家酒店	Financing, securitization
Marriott – Residence Inn, Dedham, MA 万豪居家酒店	RFP for operator, negotiate management agreement
<b>Marriott – Residence Inn,</b> Eastlake, OH 万豪居家酒店	Franchise agreement
Marriott – Residence Inn, El Segundo, CA 万豪居家酒店	Financing

<b>Marriott – Residence Inn,</b> Houston, TX 万豪居家酒店	Franchise agreement
<b>Marriott – Residence Inn,</b> LA Live, Los Angeles, CA 万豪居家酒店	Labor and employment
<b>Marriott – Residence Inn,</b> Lansing, MI 万豪居家酒店	Financing, securitization
<b>Marriott – Residence Inn,</b> LAX, Los Angeles, CA 万豪居家酒店	Franchise agreement, management agreement, construction contracts
Marriott – Residence Inn, Lewisville, TX 万豪居家酒店	Financing, securitization
<b>Marriott – Residence Inn</b> , Little Rock, AR 万豪居家酒店	Management agreement
Marriott – Residence Inn, Long Beach, CA 万豪居家酒店	Management agreement
Marriott – Residence Inn, Long Island, NY 万豪居家酒店	Management agreement
Marriott – Residence Inn, Madison, WI 万豪居家酒店	Financing, securitization
Marriott – Residence Inn, NY World Trade Center, NY 万豪居家酒店	Management agreement and franchise agreement
Marriott – Residence Inn, Peoria, IL 万豪居家酒店	Financing, securitization
Marriott – Residence Inn, Rockville, IL 万豪居家酒店	Financing, securitization
Marriott – Residence Inn, Salt Lake City, UT 万豪居家酒店	Restructuring
Marriott – Residence Inn, San Marcos, CA 万豪居家酒店	Franchise agreement
Marriott – Residence Inn, Sioux Falls, SD 万豪居家酒店	Financing, securitization
Marriott – Residence Inn, Topeka, KS 万豪居家酒店	Financing, securitization
Marriott – Residence Inn, Torrance, CA 万豪居家酒店	Restructuring, loan participation issues
Marriott – Residence Inn, Waco, TX 万豪居家酒店	Financing, securitization

#### 服务事项

Marriott - Residence Inn, Westminster, TX Financing, securitization 万豪居家酒店 Marriott - Residence Inn, Woodlands, TX Financing, securitization 万豪居家酒店 Marriott - Residence Inn, Youngstown, OH Financing, securitization 万豪居家酒店 Marriott - Ritz-Carlton Residences, Lake Tahoe, CA Litigation 万豪丽思卡尔顿居家酒店 Marriott - Ritz-Carlton, Management agreement, litigation, project expansion Bali Resort & Spa, Jimbaran, Bali, Indonesia 万豪丽思卡尔顿酒店 Marriott - Ritz-Carlton, Barcelona, Spain Management agreement, joint venture, acquisition/sellside 万豪丽思卡尔顿酒店 Marriott - Ritz-Carlton, Boston, MA Financing, acquisition/buy-side, tax, financing 万豪丽思卡尔顿酒店 Marriott - Ritz-Carlton, Dana Point, CA Acquisition/buy-side, financing, joint venture, management agreement, franchise agreement 万豪丽思卡尔顿酒店 Marriott - Ritz-Carlton, Houston, TX Management agreement, development 万豪丽思卡尔顿酒店 Marriott - Ritz-Carlton, Huntington, Pasadena, CA Acquisition/buy-side 万豪丽思卡尔顿酒店 Marriott - Ritz-Carlton, Kapalua, Maui, HI Management agreement, foreclosure/deed-in-lieu, acquisition/sell-side, condo hotel advice 万豪丽思卡尔顿酒店 Asset management agreement Marriott - Ritz-Carlton, LA Live Hotel and Residences, Los Angeles, CA 万豪丽思卡尔顿酒店 Marriott - Ritz-Carlton, Napa Valley, CA Financing, acquisition/buy-side, management agreement 万豪丽思卡尔顿酒店 Marriott - Ritz-Carlton, New Orleans, LA Management agreement 万豪丽思卡尔顿酒店 Condo hotel advice and condominium documentation Marriott - Ritz-Carlton, New York, NY 万豪丽思卡尔顿酒店 Marriott - Ritz-Carlton, Newport Beach, CA Management agreement, development 万豪丽思卡尔顿酒店 Marriott - Ritz-Carlton, Northstar, Lake Tahoe, CA Loan workout, restructuring, litigation 万豪丽思卡尔顿酒店

<b>Marriott – Ritz-Carlton,</b> Rancho Mirage, CA 万豪丽思卡尔顿酒店	Financing, condo hotel advice
カ家間芯ト小坝宿泊 Marriott – Ritz-Carlton, Reynolds Plantation, Greensboro, GA 万豪丽思卡尔顿酒店	Acquisition/buy-side, joint venture, bond financing, management agreement
Marriott – Ritz-Carlton, San Diego, CA 万豪丽思卡尔顿酒店	Acquisition/buy-side, joint venture, management agreement, franchise agreement, litigation, entitlement, ground lease
<b>Marriott – Ritz-Carlton,</b> San Francisco, CA 万豪丽思卡尔顿酒店	Management agreement, acquisition/sell-side, financing, acquisition/buy-side
Marriott – Ritz-Carlton, Vancouver, BC, Canada 万豪丽思卡尔顿酒店	Management agreement
Marriott – Springhill Suites, Pinehurst, NC 万豪春季山丘套房	Management agreement
<b>Marriott – Springhill Suites,</b> San Antonio, TX 万豪春丘套房酒店	Acquisition/buy-side
Marriott – TownPlace Suites, Houston, TX 万豪唐普雷斯套房酒店	Financing, securitization
Marriott Hotel, Atlanta, GA 万豪酒店	Acquisition/buy-side, management agreement
Marriott Hotel, Biscayne Bay, Miami, FL 万豪酒店	Ground lease restructure
Marriott Hotel, Buckhead, GA 万豪酒店	Management agreement
Marriott Hotel, BWI Airport, Baltimore, MD 万豪酒店	Financing
Marriott Hotel, Cancun, Mexico 万豪酒店	Management agreement
Marriott Hotel, Charlotte Executive Park, Charlotte, NC 万豪酒店	Acquisition/buy-side
Marriott Hotel, Charlotte, NC 万豪酒店	Refinancing, franchise agreement termination
Marriott Hotel, Coronado, CA 万豪酒店	Management agreement
<b>Marriott Hotel,</b> Del Mar, CA 万豪酒店	Management agreement, development, joint venture
Marriott Hotel, Denver, CO 万豪酒店	Management agreement

#### 地产/项目 服务事项 Marriott Hotel, Detroit, MI Management agreement 万豪酒店 Marriott Hotel, Fort Collins, CO Financing 万豪酒店 Marriott Hotel, Irvine, CA Acquisition/buy-side, due diligence, financing 万豪酒店 Marriott Hotel, Kansas City, MO Acquisition/buy-side 万豪酒店 Marriott Hotel, Kauai, HI Acquisition/sell-side 万豪酒店 Marriott Hotel, Long Beach, CA Management agreement 万豪酒店 Marriott Hotel, Mexico City, Mexico Management agreement 万豪酒店 **Marriott Hotel**, Restructuring, financing, corporate, real estate, tax Oakland Hotel & Convention Center, Oakland, CA 万豪酒店 Marriott Hotel, Omaha Capitol District, Omaha, NE EB-5 financing, litigation, restructuring 万豪酒店 Marriott Hotel, Portland, OR Management agreement, operations, leasing 万豪酒店 Marriott Hotel, Puerto Vallarta, Mexico Management agreement 万豪酒店 Marriott Hotel, Rancho Cordova, CA Acquisition buy-side, franchise agreement 万豪酒店 Marriott Hotel, Rancho Las Palmas, Palm Desert, CA Management agreement, lease, litigation 万豪酒店 Marriott Hotel, San Antonio, TX Acquisition/buy-side, development, joint venture, management agreement, financing 万豪酒店 Marriott Hotel, San Diego Gas Lamp, San Diego, CA Franchise agreement 万豪酒店 Marriott Hotel, San Diego Symphony Towers, San Diego, CA Financing 万豪酒店 Marriott Hotel, San Diego, CA Franchise agreement 万豪酒店

Marriott Hotel, Sawgrass, Jacksonville, FL 万豪酒店

Management agreement, operations issues, development, acquisition/sell-side

# 地产/项目

<b>Marriott Hotel,</b> Scottsdale Safari Riverwalk, Scottsdale, AZ 万豪酒店	Management agreement, development
Marriott Hotel, Seaview, Galloway, NJ 万豪酒店	Acquisition/buy-side
Marriott Hotel, Torrance, CA 万豪酒店	Restructuring
Marriott Hotel, Tulsa, OK 万豪酒店	Acquisition/buy-side
Marriott Hotel, Visalia Convention Center, Visalia CA 万豪酒店	Acquisition/buy-side
Marriott Hotel, Walnut Creek, CA 万豪酒店	Management agreement
Marriott Hotel, Wardman Park - Washington DC 万豪酒店	Management agreement, litigation, labor and employment
Marriott Hotel, Warner Center, Woodland Hills, CA 万豪酒店	Foreclosure/deed-in-lieu
Marriott Hotel, Wind Watch, Hauppauge, NY 万豪酒店	Management agreement
Marriott Hotel, Woodlands Hotel & Conference Center, The Woodlands, TX 万豪酒店	Development, joint venture, hotel mixed-use, management agreement, financing
Marriott Suites, Long Beach, CA 万豪套房酒店	Management agreement, development, land use
Maruko Lexton, LAX, Los Angeles, CA	Acquisition/buy-side, development, construction, financing, bankruptcy, acquisition/sell-side
Maxim Hotel & Casino, Las Vegas, NV 马克西姆卡西诺酒店	Acquisition/sell-side
<b>Mayfair Hotel,</b> Los Angeles, CA 梅菲尔酒店	Acquisition/buy-side, management agreement, food and beverage management agreement
Meritage Resort & Spa, Napa, CA 梅丽泰治水疗度假酒店	Labor and employment
Metodo Hotel, Rosemead, CA	Land use and entitlements
MGM Hotel, Arlington, TX 米高梅酒店	Management agreement
MGM Hotel, Cabo San Lucas, Mexico 米高梅酒店	Management agreement

#### 地产/项目 服务事项 MGM Hotels, nationwide Management agreements 米高梅酒店 MGM Mirage, Las Vegas, NV Condo hotel advice 美高梅集团 Milliken Creek Inn Napa Valley, Napa, CA Acquisition/buy-side 米利肯溪酒店 Miramar Hotel, Santa Barbara, CA Financing 美丽华酒店 Mission Hills Country Club, Rancho Mirage, CA Restructuring 团山乡村俱乐部 Mission Plaza, Mission Valley, CA Receivership 使命广场 Miyako Hotel, Los Angeles, CA Management agreement, franchise agreement 宫古酒店 Miyako Hotel, San Francisco, CA Management agreement, franchise agreement 宫古酒店 Miyako Hotel, Tokyo, Japan Management agreement, franchise agreement 宫古酒店 Miyako Hotels, (21 hotels worldwide, including 19 in Japan) Reposition hotels, management agreement, franchise agreement, operating issues 宫古酒店 Monarch Beach, Laguna Niguel, CA Acquisition/buy-side, development, joint venture, tax, financing, golf course operations, hotel operations 君主海滩 Mondrian Hotel, Los Angeles, CA Acquisition/buy-side, management agreement, technical services, franchise agreement negotiations 蒙德里安酒店 Montage Hotel Beverly Hills, Beverly Hills, CA ADA and accessibility 蒙太奇比佛利山庄酒店 Montage Hotel Deer Valley, Park City, UT ADA and accessibility 蒙太奇鹿谷酒店 Montage Hotel Tokyo, Tokyo, Japan Management agreement 蒙太奇东京酒店 Montage Royal Island, Royal Island, Bahamas Management agreement 蒙太奇皇家岛酒店

Monterey Bay Inn, Monterey Bay, CA 蒙特利湾宜居酒店

Monterey Bay Shores Resort, Monterey, CA 蒙特利湾海岸度假村 Management agreement, acquisition/sell-side

Loan workout, restructuring, litigation, financing

#### 地产/项目

Monterey Hotel, Monterey, CA 蒙特雷酒店

Monterey Motor Lodge, Monterey, CA 蒙特雷汽车旅馆

Monticello Inn, San Francisco, CA 蒙蒂塞洛旅馆

Morgans Hotel Group, Playa del Carmen, Mexico 摩根斯酒店集团

Morningside Country Club, Rancho Mirage, CA 晨兴乡村俱乐部

Motel 6, Anderson, IN 第六汽车旅馆

Motel 6, Hesperia, CA 第六汽车旅馆

**Motel 6**, select properties throughout CA 第六汽车旅馆

Muse Hotel, New York, NY 缪斯酒店

Newport Beach Hotel, Newport Beach, CA 纽波特海滩酒店

Nikki Beach Clubs, throughout US 尼基海滩俱乐部

Norwalk Inn, Norwalk, CA 诺瓦克酒店

NYLO Hotel, Chicago, IL NYLO 酒店

Ocean Dome (The), Miyazaki, Japan 海洋穹顶酒店

Olive Garden Restaurants, throughout CA 橄榄园餐厅

**Omni Hotel & Convention Center**, Dallas, TX 欧姆尼酒店及会议中心

Omni Hotel, Indianapolis, IN 欧姆尼酒店

Omni Hotel, Orrington-Evanston, IL 欧姆尼酒店

#### 服务事项

Restructuring, acquisition/buy-side, financing, loan workout, restructuring, receivership, construction completion Management agreement, acquisition/sell-side Management agreement Management agreement, technical services agreement, license agreement negotiation Acquisition/buy-side, management agreement Lease litigation Loan workout, foreclosure/deed-in-lieu ADA and accessibility, litigation ADA and accessibility ADA and accessibility Management agreement Receivership, restructuring Franchise agreement Management agreement

ADA and accessibility, litigation

Management RFP, management agreement

Acquisition/buy-side

Acquisition/buy-side

#### 地产/项目 服务事项 **Omni Hotel, Richardson, TX** Loan workout, franchise agreement, acquisition/sell-side 欧姆尼酒店 Omni Hotel, San Diego, CA Development, management agreement 欧姆尼酒店 One & Only Resort, Syracuse, Sicily, Italy Management agreement, financing, condo hotel 唯一度假村 Onsen at Shosenkyu, Miyazaki, Japan Management agreement 温泉酒店 Orchard Tree Inn, Palm Springs, CA Note acquisition/buy-side 枫树旅舍 Ormsby House Hotel & Casino, Carson City, NV Acquisition/buy-side 奥姆斯比家酒店赌场 Oxford Suites, Chico, CA ADA and accessibility 牛津套房酒店 Oxford Suites, Pismo Beach, CA ADA and accessibility 牛津套房酒店 ADA and accessibility **Oxford Suites, Redding, CA** 牛津套房酒店 Timeshare condominium foreclosure Pacific Grove Plaza, Pacific Grove, CA 太平洋丛林镇酒店 Bankruptcy, lease Pacific Shores Hotel, Santa Monica, CA 太平洋海岸酒店 Pala Mesa Resort, Fallbrook, CA Management agreement 帕拉梅萨度假酒店 Palihouse, Santa Monica, CA Financing 帕里豪斯酒店 Palms, Palm Springs, CA Acquisition/buy-side, renovation, repositioning 棕榈酒店 Palomino Euro Bistro, Los Angeles, CA Restaurant lease 帕洛米诺欧洲小酒馆 Paradise Atrium Suites, Las Vegas, NV Loan workout 天堂套房酒店 Paradise Pier Hotel, Anaheim, CA Operations issues, leasing, labor and employment 天堂码头酒店 Paradise Village, Puerto Vallarta, Mexico Acquisition/sell-side, condo hotel advice, timeshare, retail, golf, hotel, yacht club, country club, other real estate uses 天堂乡村酒店

地产/项目	服务事项
Park Inn 公园酒店	See "Radisson – Park Inn"
Park Plaza 公园广场酒店	See "Radisson – Park Plaza"
Park Shore, Honolulu, HI 海岸公园酒店	Acquisition/buy-side, financing
Pasadera Country Club, Monterey, CA 帕萨德拉高尔夫俱乐部	Bankruptcy, loan workout, restructuring, financing
Peaks at Telluride, Telluride, CO	Acquisition/buy-side, financing, labor and employment, trademark
Peninsula Beverly Hills, Beverly Hills, CA 半岛比佛利山庄酒店	Labor and employment, operating and regulatory issues
PGA Plum Creek Tournament Players Club Course, Carmel, IN	Development, restructuring, foreclosure, acquisition/sell- side
美国职业高尔夫球协会梅溪联赛俱乐部球场	
PGA Starpass Tournament Players Club Course, Tucson, AZ 美国职业高尔夫球协会斯达帕斯联赛俱乐部球场	Golf course and residential development, lending, restructuring, acquisition/sell-side
PGA West Hotel site, La Quinta, CA 美国职业高尔夫球协会西部酒店工地	Restructuring
Phoenician, Phoenix, AZ 腓尼基人酒店	Financing
<b>Phoenix Kogen Country Club,</b> Miyazaki, Japan 菲尼克斯庄园	Management agreement
Piccadilly Inn, Fresno, CA 肖皮卡迪利酒店	Loan workout, restructuring
<b>Pickwick</b> , San Francisco, CA 匹克威克酒店	Labor and employment, acquisition/buy-side, due diligence
Pierre Marques, Acapulco, Mexico 皮埃尔马科斯酒店	Management agreement, litigation, operations issues
Pines RV Resort, Yosemite, CA 松树 RV 度假村	Management agreement
Plaza Hotel & Casino Downtown Las Vegas, Las Vegas, NV 广场酒店&赌场	Franchise agreement, repositioning
Plaza Hotel (The), New York, NY 广场酒店	Acquisition/buy-side, management agreement, tax, labor and employment
Plaza La Reina Westwood, Los Angeles, CA	Restaurant joint venture, lease

Plaza Suites, Seattle, WA 广场套房酒店

Pointe Anaheim, Anaheim, CA 阿纳海姆角酒店

Poipu Beach Villas, Poipu Beach, Kauai, HI 坡伊普海滩别墅

Post Ranch Inn, Big Sur, CA 波斯特农庄酒店

Prescott Hotel, San Francisco, CA 普雷斯科特酒店

Princess Hotel & Resort, San Diego, CA 公主渡假酒店

Princess Hotel, Acapulco, Mexico 公主酒店

Princess Hotel, Hamilton, Bermuda 公主酒店

Princess Hotel, South Hampton, Bermuda 公主酒店

PruneYard Inn, Campbell, CA 普鲁内雅德酒店

Ptarmigan Inn, Banff, Canada 普塔米甘酒店

Puerto Vallarta, Puerto Vallarta, Mexico 巴亚尔塔港酒店

Pullman Hotel, Miami, FL 铂尔曼酒店

**Quality Inn / Quality Suites** 凯丽酒店

Queen Mary (Ship and Hotel), Long Beach, CA 玛丽皇后酒店

Radisson - Country Inn & Suites, Anaheim, CA 丽笙-乡村公寓酒店

Radisson - Country Inn & Suites, Davenport, IA 丽笙-乡村公寓酒店

Radisson - Country Inn & Suites, Eau Claire, WI 丽笙-乡村公寓酒店

服务事项 Acquisition/buy-side Development, land use Franchise agreement Construction lending, financing, ADA and accessibility Management agreement, franchise agreement, financing, acquisition/buy-side Acquisition/sell-side Management agreement, litigation, operations issues Management agreement, operations issues Management agreement, operations issues Management agreement Acquisition/buy-side, management agreement, franchise agreement, bankruptcy, acquisition/sell-side Acquisition/buy-side Franchise agreement, management agreement, litigation, financing See "Choice - Quality Inn" and "Choice - Quality Suites" Bankruptcy, loan workout, management agreement, land use, entitlements Management agreement, franchise agreement Financing, securitization

Financing, securitization

<b>Radisson – Country Inn &amp; Suites,</b> Grand Rapids, MI 丽笙-乡村公寓酒店	Financing, securitization
<b>Radisson – Country Inn &amp; Suites,</b> Lewisville, TX 丽 <b>笙-</b> 乡村公寓酒店	Financing, securitization
<b>Radisson – Country Inn &amp; Suites,</b> Naperville, IL 丽笙-乡村公寓酒店	Financing, securitization
Radisson – Country Inn & Suites, Owatonna, MN 丽笙-乡村公寓酒店	Financing, securitization
Radisson – Country Inn & Suites, Rochester, MN 丽笙-乡村公寓酒店	Financing, securitization
Radisson – Country Inn & Suites, Toledo, OH 丽笙-乡村公寓酒店	Financing, securitization
Radisson – Park Inn Love Field, Dallas, TX 丽笙-爱田机场公园酒店	Management agreement termination, litigation
Radisson – Park Plaza Suites, Seattle, WA 丽笙-公园广场公寓	Acquisition/buy-side
Radisson Hotel, Agoura Hills, CA 丽笙酒店	Foreclosure and deed-in-lieu, loan participation issues, acquisition/sell-side
Radisson Hotel, Bel Air Summit, Los Angeles, CA 丽笙酒店	Management agreement, franchise agreement, labor and employment
Radisson Hotel, Berkeley, CA 丽笙酒店	Labor and employment
Radisson Hotel, Danvers, MA 丽笙酒店	Acquisition/buy-side, management agreement, syndication
Radisson Hotel, Empire, New York, NY 丽笙酒店	Franchise agreement, litigation
Radisson Hotel, Hotel & Conference Center, Fresno, CA 丽笙酒店	Franchise termination, ADA and accessibility, rebranding
Radisson Hotel, Hotel & Country Club, Manhattan Beach, CA 丽笙酒店	Financing
Radisson Hotel, Kenner, LA 丽笙酒店	Management agreement
Radisson Hotel, LAX, Los Angeles, CA 丽笙酒店	Management agreement, litigation, entitlements, rebranding
Radisson Hotel, Los Angeles, CA 丽笙酒店	Operations issues, litigation, management agreement, litigation, labor and employment

# 地产/项目

Radisson Hotel, Mid-City, Phoenix, AZ 丽笙酒店	Franchise agreement
Radisson Hotel, Newport Beach, CA 丽笙酒店	Franchise agreement
Radisson Hotel, Phoenix, AZ 丽笙酒店	Management agreement
Radisson Hotel, Sacramento, CA 丽笙酒店	Restructuring
Radisson Hotel, San Antonio, TX 丽笙酒店	Franchise agreement, litigation
Radisson Hotel, Seattle-Tacoma, WA 丽笙酒店	Acquisition/sell-side
Radisson Hotel, Sherman Oaks, CA 丽笙酒店	Acquisition/buy-side
Radisson Hotel, Stockton, CA 丽笙酒店	Acquisition/buy-side
Radisson Hotel, University of Minnesota, Minneapolis, MN 丽笙酒店	Acquisition/buy-side, ground lease, management agreement, franchise agreement, financing
Radisson Hotel, Waikoloa, HI 丽笙酒店	Acquisition/buy-side, labor, tax
Radisson Hotel. Woodlands, Flagstaff, AZ 丽笙酒店	Franchise termination, ADA and accessibility, rebranding
Radisson Plaza Hotel, Irvine, CA 丽笙广场酒店	Acquisition/buy-side, bankruptcy, labor and employment, tax, litigation, operations issues
Radisson Plaza Hotel, San Jose, CA 丽笙广场酒店	Foreclosure/deed-in-lieu
Radisson Suites Hotel, Boca Raton, FL 丽笙公寓酒店	Franchise agreement
Raffles Hotels 莱佛士酒店	See "Fairmont – Raffles"
Ramada Hotel 华美达酒店	See "Wyndham – Ramada Hotel"
Red Lion Hotel, Anaheim, CA 红狮酒店	Lease analysis
Red Lion Hotel, Aurora, CO 红狮酒店	Management agreement termination, new management agreement, litigation

# 地产/项目

Red Lion Hotel, Baltimore, MD 红狮酒店	Acquisition/buy-side, financing
Red Lion Hotel, San Francisco, CA 红狮酒店	Acquisition/buy-side
Red Lobster Restaurants, throughout CA 红龙虾餐厅	ADA and accessibility, litigation
Red Roof Inn, Buena Park, CA 红屋顶客栈	Franchise agreement termination
Red Roof Inns (138 hotels nationwide) 红屋顶客栈	Litigation
Regal Alaskan, Anchorage, AK 富豪阿拉斯加酒店	Acquisition/buy-side
Regal Aurora Inn, Aurora, OH 富豪极光旅店	Acquisition/buy-side
<b>Regal Biltmore,</b> Los Angeles, CA 富豪比尔摩酒店	Acquisition/buy-side
Regal Boston, Boston, MA 富豪波士顿酒店	Acquisition/buy-side
Regal Cincinnati, Cincinnati, OH 富豪辛辛那提酒店	Acquisition/buy-side
<b>Regal Clarion Fourwinds,</b> Bloomington, IN 富豪号角东南西北风酒店	Acquisition/buy-side
Regal Clarion Inn, Sacramento, CA 富豪号角酒店	Acquisition/buy-side
Regal Comfort Inn Atlanta Airport, Atlanta, GA 富豪舒适亚特兰大机场酒店	Acquisition/buy-side
Regal Comfort Inn SLC Airport, Salt Lake City, UT 富豪舒适盐湖城国际机场酒店	Acquisition/buy-side
Regal Comfort Inn Vail/Beaver Creek, Avon, CO 富豪舒适韦尔比弗河酒店	Acquisition/buy-side
Regal Constellation, Ontario, Canada 富豪星座酒店	Acquisition/buy-side
Regal Harvest House, Boulder, CO 富豪丰收家庭酒店	Acquisition/buy-side
Regal Knickerbocker, Chicago, IL 富豪尼克博克酒店	Acquisition/buy-side

Regal McCormick, Scottsdale, AZ 富豪麦考密克酒店	Acquisition/buy-side
Regal Minneapolis, Minneapolis, MN 富豪明尼阿波利斯酒店	Acquisition/buy-side
Regal Nashville, Nashville, TN 富豪纳什维尔酒店	Acquisition/buy-side
Regal Park Inn Club, Bradenton, FL 富豪公园旅店俱乐部	Acquisition/buy-side
Regal Quality Inn South Mountain, Phoenix, AZ 富豪品质南山酒店	Acquisition/buy-side
Regal Riverfront, St. Louis, MO 富豪滨河酒店	Acquisition/buy-side
<b>Regal Sheraton Inn Buffalo Airport,</b> Buffalo, NY 富豪希尔顿布法罗机场酒店	Acquisition/buy-side
Regal Sheraton Inn Saleside, Kissimmee, FL 富豪希尔顿 Saleside 酒店	Acquisition/buy-side
Regal UN Plaza, New York, NY 富豪联合国广场酒店	Acquisition/buy-side
Regal University, Durham, NC 富豪大学酒店	Acquisition/buy-side
Regal Wynfield Inn Main Gate, Kissimmee, FL 富豪 Wynfield Inn Main Gate 酒店	Acquisition/buy-side
<b>Regal Wynfield Inn,</b> Westwood, Orlando, FL 富豪 <b>Wynfield Inn</b> 酒店	Acquisition/buy-side
Regal/Richfield Portfolio (25-hotel portfolio) 富豪酒店/里奇菲尔德资产组合	Acquisition/buy-side
Regent Beverly Wilshire Hotel, Beverly Hills, CA 丽晶贝弗利威尔逊酒店	Acquisition/sell-side, ownership issues, management agreement
Regent Hotel & Residences, Papagayo, Costa Rica 丽晶公寓酒店	Acquisition/buy-side, development, management agreement
Regent Hotel Portfolio 丽晶酒店资产组合	Acquisition/buy-side of Regent brand worldwide and all hotel and management agreement assets, including brand and trademark
Regent Hotel, Abu Dhabi, UAE 丽晶酒店	Management agreement, condo hotel, international business advice
Regent Hotel, Bali, Indonesia 丽晶酒店	Management agreement, condo hotel, international business advice

#### 地产/项目

Regent Hotel, Beijing, China 丽晶酒店

Regent Hotel, Berlin, Germany 丽晶酒店

Regent Hotel, Bordeaux, France 丽晶酒店

Regent Hotel, Doha, Qatar 丽晶酒店

Regent Hotel, Hainan, China 丽晶酒店

Regent Hotel, Kuala Lumpur, Malaysia 丽晶酒店

Regent Hotel, Phuket Cape Panwa, Thailand 丽晶酒店

Regent Hotel, Regent Grand-Providenciales, Turks & Caicos 丽晶酒店

Regent Hotel, Regent Palmas del Mar, San Juan, Puerto Rico 丽晶酒店

Regent Hotel, Regent Palms Grace Bay, Turks & Caicos 丽晶酒店

Regent Hotel, Zagreb, Croatia 丽晶酒店

**Remington Las Montanas Resort Hotel**, Indian Wells, CA 雷明顿拉斯蒙大拿度假酒店

Renaissance Hotel 万丽酒店

**Residence Inn by Marriott** 万豪酒店

ResidenSea – The World of ResidenSea ResidenSea 酒店

Resort at Squaw Creek, Lake Tahoe, CA 斯阔溪度假酒店

Richelieu Hotel, San Francisco, CA 黎塞留酒店

Rimba Jimbaran Hotel, Bali, Indonesia 巴厘岛金巴兰森林度假酒店

#### 服务事项

Management agreement, condo hotel, international business advice

Acquisition/buy-side, management agreement, trademark

Acquisition/buy-side, management agreement, trademark

Management agreement, condo hotel, international business advice

Acquisition/buy-side, management agreement, trademark

Management agreement, condo hotel, international business advice

Management agreement, condo hotel, international business advice

Acquisition/buy-side, management agreement, trademark

Management agreement, development, condo hotel

See "Marriott - Renaissance Hotel"

See "Marriott - Residence Inn"

Management agreement for condo ship

Management agreement, condo hotel advice, litigation, ADA and accessibility

Foreclosure, acquisition/sell-side

Management agreement

# 地产/项目

<b>Ritz Plaza South Beach,</b> South Beach, Miami, FL 里兹广场南海滩酒店	Management agreement, joint venture, financing
Ritz-Carlton 万豪丽思卡尔顿酒店	See "Marriott – Ritz-Carlton"
Riverdale Resort, Sacramento, CA 河谷度假村	Transactional
<b>Riverfront Hotel,</b> Spokane, WA 河畔酒店	Acquisition/buy-side, joint venture, tax, management agreement, operations
Riverhouse Hotel & Convention Center, Bend, OR 河畔旅店和会议中心	Management agreement
<b>Riviera Golf and Tennis Resort,</b> Palm Springs, CA 里维埃拉高尔夫和网球度假村	Acquisition/buy-side
<b>Robles Del Rio Lodge,</b> Carmel Valley, CA <b>Robles Del Rio</b> 住宿旅店	Joint venture
Rockridge Resort, Keystone, CO 高岭度假村	Management agreement
Rodeway Inn 罗德威旅馆	See "Choice – Rodeway Inn"
Roosevelt Hotel, Seattle, WA 罗斯福酒店	Acquisition/buy-side
Roseville Hotel & Conference Center, Roseville, CA 罗斯福酒店和会议中心	Management agreement, RFP
<b>Royal Bahamas Island,</b> Grand Bahama Island, Bahamas 巴哈马群岛酒店	Management agreement
Royal Coach Hotel, Anaheim, CA 皇家马车酒店	Ownership structure, tax
Royal Plaza Hotel, Disney World, Orlando, FL 皇家广场酒店	Acquisition/buy-side
Runaway Bay Marina, Gold Coast, Australia 逍遥海湾码头酒店	Acquisition/buy-side
Safari Riverwalk Hotel, Scottsdale, AZ 狩猎河滨漫步酒店	Management agreement
Saipan Hotel, Saipan, Marianas 塞班酒店	Acquisition/buy-side
San Bernardino Hotel & Convention Center, San Bernardino, CA 圣贝纳迪诺会议中心酒店	Acquisition/buy-side, development, construction, financing, franchise agreement, bankruptcy, acquisition/sell-side

#### 地产/项目 服务事项 San Bruno Inn, San Bruno, CA ADA and accessibility, litigation 圣布鲁诺旅店 San Mateo Park Hotel, San Mateo, CA Management agreement, joint venture 圣马特奥公园旅馆 San Pedro Marina Hotel, San Pedro, CA Acquisition/buy-side, land use, regulatory 圣佩罗马里纳酒店 San Ysidro Ranch, San Ysidro, CA Management agreement, litigation, operations issues 圣思多罗牧场酒店 Sandman Inn, Santa Barbara, CA ADA and accessibility, redevelopment 桑德曼旅店 Santa Barbara Beach & Golf Resort Curaçao, Management agreement Porta Blancu, Nieuwpoort, Curaçao 圣芭芭拉海滩高尔夫度假村 Santa Barbara Beach Hotel, Santa Barbara, CA Acquisition/buy-side 圣芭芭拉海滩酒店 Santa Catalina Hotel, Resort & Residences, Catalina, CA Condo hotel advice, development, acquisition/buy-side, ground lease, infrastructure, financing, management 圣卡塔利娜度假住所酒店 agreement Santa Maria Inn, Santa Maria, CA Acquisition/buy-side, management agreement, franchise agreement, acquisition/sell-side 圣玛利亚旅店 Savannah Inn, Savannah, GA Management agreement, acquisition/sell-side 萨凡纳旅店 Savoy Hotel, San Francisco, CA Acquisition/buy-side 萨沃伊酒店 Sawgrass Marriott Resort and Beach Club, Acquisition/sell-side Pointe Verda Beach, FL 索格拉斯万豪度假村海滩俱乐部 sbe Supper Club, Alto Palato, Los Angeles, CA Lease sbe 超级俱乐部 sbe Supper Club, Bedford, West Hollywood, CA Lease sbe 超级俱乐部 sbe Supper Club, Chrone, Los Angeles, CA Lease sbe 超级俱乐部 sbe Supper Club, Katsuya, Brentwood, CA Licensing Issues, lease sbe 超级俱乐部 sbe Supper Club, Prey, Los Angeles, CA Lease sbe 超级俱乐部

#### 地产/项目

Schloss Hotel, Schloss Velden, Austria Management agreement 城堡酒店 Seal Rock Inn, San Francisco, CA ADA and accessibility, litigation 海豹岩旅馆 Shadowridge Golf Course, Vista, CA Restructuring, loan workout 影子岭高尔夫俱乐部 Shadowrock Hotel & Resort, Palm Springs, CA Management agreement, mixed-use structuring, condo hotel advice, land use, litigation 影子岩度假村酒店 Shangri-La Boston Hotel & Residences, Boston, MA Management agreement, condo hotel advice (new development) 香格里拉波士顿居家酒店 Transactional Shattuck Hotel, Berkeley, CA 沙特克酒店 Shelbourne Hotel, Dublin, Ireland Management agreement 谢尔本酒店 Shilo Inn, Pomona, CA Bankruptcy, workout 希尔洛酒店 Shilo Inn, Portland, OR ADA and accessibility, litigation 希尔洛酒店 Shores Resort & Spa (The), Daytona Beach, FL Management agreement 海岸度假村及水疗 Shutters on the Beach, Santa Monica, CA ADA and accessibility 百叶窗沙滩酒店 Siddhu Hotel, Goa, India Management agreement 西度酒店 Sierra Suites, Sierra Vista, AZ ADA and accessibility 谢拉公寓 Silverado Country Club & Resort, Napa, CA Management agreement, litigation 西尔维拉多乡村俱乐部度假村 Silverton Resort & Casino, Las Vegas, NV Condo hotel advice, land use, entitlements 西尔维拉多赌场度假村 Six Senses Resort, Battlecreek, MI Management agreement 第六感度假村 Sixty Hotel, Montreal, Canada Management agreement 60 酒店 See "Choice - Sleep Inn" **Sleep Inn** 斯里普酒店

# 地产/项目

Snake River Lodge & Spa, Jackson Hole, WY 蛇河别墅温泉罗克度假酒店

Sofitel Hotel, Miami, FL

索菲特酒店 Sofitel Hotel, San Francisco, CA 索菲特酒店

Solage Hotel, Scottsdale, AZ 索拉吉酒店

Sonoma Mission Inn, Sonoma, CA 索玛诺米申酒店

Sonoma Valley Inn, Sonoma, CA 索玛诺山谷酒店

Spindrift Inn, Monterey Bay, CA 斯皮恩德里福特旅馆

Sports Arena TraveLodge, San Diego, CA 竞技场旅程酒店

Springhill Suites 万豪春丘套房酒店 Springs of Palm Springs, Palm Springs, CA 棕榈泉泉水酒店

**St. Regis** 喜达屋-瑞吉酒店

Stags Leap Winery, Napa, CA 鹿跃酒庄

Standard (The), Hollywood, CA 标准酒店

Standard (The), Los Angeles, CA 标准酒店

Staples Los Angeles Sports Arena, Los Angeles, CA 斯台普斯洛矶洛矶体育竞技场酒店

**Starwood – aloft Hotel,** El Paso, TX 喜达屋-雅乐轩酒店

**Starwood – aloft Hotel**, Fort Lauderdale, FL 喜达屋-雅乐轩酒店

Starwood – aloft Hotel, Las Vegas, NV 喜达屋-雅乐轩酒店 服务事项

Acquisition/sell-side

Management agreement, financing

Development, land use, entitlements

Management agreement, ground lease, reciprocal easements

Financing, acquisition/sell-side

Restructuring, loan workout

Management agreement, acquisition/sell-side

Acquisition/buy-side, franchise agreement, management agreement, bankruptcy, acquisition/sell-side

See "Marriott - Springhill Suites"

Financing, acquisition/buy-side

See "Starwood - St. Regis"

Acquisition/buy-side, licensing, franchise agreement, trademark

ADA compliance and defense

ADA compliance and defense

Development, construction, leasing, management agreement

Management agreement and franchise agreement

Management agreement

Management agreement

<b>Starwood – aloft Hotel,</b> Tempe, AZ 喜达屋-雅乐轩酒店	Financing
<b>Starwood – element,</b> Fort Lauderdale, FL 喜达屋- element 酒店	Management agreement
<b>Starwood – element,</b> New York Times Square West, NY 喜达屋- element 酒店	ADA and accessibility
<b>Starwood – element,</b> Philadelphia, PA 喜达屋- element 酒店	Management agreement, EB-5 financing (first ever dual- branded W and element with 755 rooms)
Starwood – Four Points by Sheraton, Los Angeles, CA 喜达屋-福朋酒店(喜来登集团管理)	Joint venture, labor and employment
<b>Starwood – Four Points by Sheraton,</b> Manhattan Chelsea, New York, NY 喜达屋-福朋酒店(喜来登集团管理)	Labor and employment
<b>Starwood – Four Points by Sheraton,</b> Philadelphia, PA 喜达屋-福朋酒店(喜来登集团管理)	Management agreement
Starwood – Four Points by Sheraton, Emeryville, CA 喜达屋-福朋酒店(喜来登集团管理)	Loan modification
<b>Starwood – Four Points by Sheraton,</b> LAX, Los Angeles, CA 喜达屋-福朋酒店(喜来登集团管理)	Labor and employment
Starwood – Four Points by Sheraton, Minot, ND 喜达屋-福朋酒店(喜来登集团管理)	Management agreement, acquisition/sell-side, operations issues, restructuring
<b>Starwood – Four Points by Sheraton,</b> NY Midtown, NY 喜达屋-福朋酒店(喜来登集团管理)	Management agreement
Starwood – Four Points by Sheraton, San Diego, CA 喜达屋-福朋酒店(喜来登集团管理)	Management agreement, franchise agreement, joint venture, development, golf agreements
Starwood – Four Points by Sheraton, San Rafael, CA 喜达屋-福朋酒店(喜来登集团管理)	Franchise agreement
<b>Starwood – Four Points by Sheraton,</b> St. Louis, MO 喜达屋-福朋酒店(喜来登集团管理)	Franchise agreement, financing
Starwood – Four Points by Sheraton, Ventura Harbor Resort, Ventura, CA 喜达屋-福朋酒店(喜来登集团管理)	Franchise agreement
<b>Starwood – Le Méridien,</b> Abuja, Nigeria 喜达屋-艾美酒店	Management agreement
Starwood – Le Méridien, Cancun Resort & Spa, Cancun, Mexico 喜达屋-艾美酒店	Loan workout, restructuring, acquisition/sell-side

<b>Starwood – Le Méridien,</b> Cleveland, OH 喜达屋-艾美酒店	Management agreement
Starwood – Le Méridien, Pasadena, CA 喜达屋-艾美酒店	Development, financing, franchise agreement, management agreement, joint venture
<b>Starwood – Le Méridien,</b> San Diego, CA 喜达屋-艾美酒店	Management agreement, franchise agreement, development, joint venture, financing
<b>Starwood – Le Méridien,</b> San Francisco, CA 喜达屋-艾美酒店	Loan workout, restructuring
Starwood – Sheraton Grande Ocean Resort, Miyazaki, Japan 喜达屋-喜来登海洋度假村	Management agreement
Starwood – Sheraton Hotel, Albuquerque, NM 喜达屋-喜来登酒店	Acquisition/buy-side, franchise agreement
Starwood – Sheraton Hotel, Anaheim, CA 喜达屋-喜来登酒店	Bankruptcy, refinance, acquisition/sell-side
<b>Starwood – Sheraton Hotel,</b> Chapel Hill, NC 喜达屋-喜来登酒店	Acquisition/buy-side, management agreement, franchise agreement, financing, joint venture
<b>Starwood</b> – <b>Sheraton Hotel,</b> Colony Square, Atlanta, GA 喜达屋-喜来登酒店	Financing, management agreement
Starwood – Sheraton Hotel, Denver, CO 喜达屋-喜来登酒店	Loan workout
<b>Starwood – Sheraton Hotel,</b> Lake Buena Vista, FL 喜达屋-喜来登酒店	Management agreement
<b>Starwood – Sheraton Hotel,</b> LAX, Los Angeles, CA 喜达屋-喜来登酒店	Acquisition/buy-side, management agreement, franchise agreement, labor and employment
Starwood – Sheraton Hotel, Long Beach, CA 喜达屋-喜来登酒店	Acquisition/buy-side
<b>Starwood – Sheraton Hotel,</b> Los Angeles, CA 喜达屋-喜来登酒店	Financing, operations, litigation
<b>Starwood</b> – <b>Sheraton Hotel,</b> Mexico City, Mexico 喜达屋-喜来登酒店	Financing
<b>Starwood</b> – <b>Sheraton Hotel,</b> Minneapolis, MN 喜达屋-喜来登酒店	Acquisition/buy-side, management agreement, franchise agreement, financing
Starwood – Sheraton Hotel, Needham, NH 喜达屋-喜来登酒店	Financing, management agreement
Starwood – Sheraton Hotel, Norwalk, CA 喜达屋-喜来登酒店	Restructuring

# 地产/项目

### 服务事项

<b>Starwood – Sheraton Hotel,</b> NY Tribeca, New York, NY 喜达屋-喜来登酒店
Starwood – Sheraton Hotel, Ontario, CA 喜达屋-喜来登酒店
Starwood – Sheraton Hotel, Parsippany, NJ 喜达屋-喜来登酒店
Starwood – Sheraton Hotel, Pasadena, CA 喜达屋-喜来登酒店
<b>Starwood – Sheraton Hotel,</b> Philadelphia, PA 喜达屋-喜来登酒店
Starwood – Sheraton Hotel, Phoenix Airport, Phoenix, AZ 喜达屋-喜来登酒店
<b>Starwood – Sheraton Hotel,</b> San Antonio, TX 喜达屋-喜来登酒店
<b>Starwood – Sheraton Hotel,</b> San Diego, CA 喜达屋-喜来登酒店
Starwood – Sheraton Hotel, San Juan, Puerto Rico 喜达屋-喜来登酒店
<b>Starwood – Sheraton Hotel,</b> SF Fisherman's Wharf, San Francisco, CA 喜达屋-喜来登酒店
<b>Starwood – Sheraton Hotel,</b> St. Louis, MO 喜达屋-喜来登酒店
Starwood – Sheraton Hotel, Syracuse, NY 喜达屋-喜来登酒店
<b>Starwood – Sheraton Hotel,</b> Tacoma, WA 喜达屋-喜来登酒店
<b>Starwood – Sheraton Hotel,</b> Universal City, CA 喜达屋-喜来登酒店
Starwood – Sheraton Phoenix Seagaia Golf Resort, Miyazaki, Japan 喜达屋-喜来登凤凰喜凯亚高尔夫度假区
Starwood – Sheraton Suites, Kansas City, MO 喜达屋-喜来登公寓
<b>Starwood – St. Regis – Vanderbilt Club,</b> San Juan, PR 喜达屋-瑞吉酒店-范德比尔特俱乐部

ADA and accessibility
Transactional
Financing, management agreement
Financing, loan modification
Management agreement, franchise agreement, acquisition/buy-side, financing
Acquisition/buy-side, financing
Acquisition/buy-side
Financing, management agreement
Management agreement, development, financing
Management agreement, operations issues
Foreclosure/receivership, workout, acquisition/sell-side
Acquisition/sell-side
Management agreement, franchise agreement
Foreclosure/receivership, acquisition/sell-side, ADA compliance and defense, insurance claim
Management agreement
Management agreement

Management agreement, development, financing

# 地产/项目

Starwood - St. Regis Aspen, Aspen, CO Acquisition/buy-side 喜达屋-瑞吉阿斯彭酒店 Starwood - St. Regis New York, New York, NY Condo hotel advice 喜达屋-瑞吉纽约酒店 Starwood - W Hotel & Residences, Baltimore, MD Management agreement, development, financing 喜达屋-W 居家酒店 Starwood - W Hotel & Residences, Boston, MA Financing 喜达屋-W 居家酒店 Starwood – W Hotel & Residences, Dallas, TX Condo hotel advice (new development), management agreement 喜达屋-₩ 居家酒店 Starwood - W Hotel & Residences, Hollywood, CA Financing, EB-5 financing, land use, litigation, loan workout, restructuring, 喜达屋-W 居家酒店 Starwood – W Hotel, Austin, TX Acquisition/sell-side 喜达屋-W 酒店 Starwood - W Hotel, Las Vegas, NV Management agreement, condo hotel advice, 喜达屋-W 酒店 Starwood - W Hotel, Philadelphia, PA 喜达屋-W 酒店 Starwood – W Hotel, San Francisco, CA 喜达屋-W 酒店 Starwood – W Hotel, San Mateo, CA financing 喜达屋-W 酒店 Starwood - W Hotel, Scottsdale. CA 喜达屋-W 酒店 Starwood - Westin Century Plaza Hotel, Los Angeles, CA 喜达屋-威斯丁世纪广场酒店 Starwood - Westin, Annapolis, MD 喜达屋-威斯丁酒店 Starwood - Westin, Atlanta North Perimeter, Atlanta, GA Financing 喜达屋-威斯丁酒店 Starwood - Westin, Bermuda Dunes, CA 喜达屋-威斯丁酒店 Starwood - Westin, Cincinnati, OH Financing 喜达屋-威斯丁酒店 Starwood - Westin, Denver Tabor Center, Denver, CO 喜达屋-威斯丁酒店

### 服务事项

acquisition/buy-side, joint venture Management agreement, EB-5 financing (first ever dualbranded W and element with 755 rooms) Development, construction, financing, joint venture, management agreement, franchise agreement Management agreement, development, joint venture, Management agreement; financing, loan modification Management agreement termination, financing, acquisition/buy-side Management agreement, development, financing Management agreement, development, joint venture

Management agreement, labor and employment

Starwood - Westin,

# 地产/项目

### 服务事项

Loan workout, receivership, restructuring

Hilton Head Island Resort & Spa, Hilton Head Island, SC 喜达屋-威斯丁酒店	
Starwood – Westin, Kauai, HI 喜达屋-威斯丁酒店	Restructuring, foreclosure/deed-in-lieu, insurance issues, tax, labor and employment, acquisition/sell-side, acquisition/buy-side, litigation, management agreement, timeshare
<b>Starwood</b> – <b>Westin,</b> Los Angeles Bonaventure, Los Angeles, CA 喜达屋-威斯丁酒店	Bankruptcy, foreclosure
<b>Starwood – Westin,</b> New Orleans, LA 喜达屋-威斯丁酒店	Acquisition/buy-side
<b>Starwood – Westin,</b> Orlando Resort & Spa, Orlando, FL 喜达屋-威斯丁酒店	Management agreement, joint venture, development, financing
Starwood – Westin, Pasadena, CA 喜达屋-威斯丁酒店	Management agreement, development
<b>Starwood – Westin,</b> Portland, OR 喜达屋-威斯丁酒店	Management agreement
<b>Starwood – Westin,</b> Rancho Mirage, CA 喜达屋-威斯丁酒店	Acquisition/buy-side, land use, amenity agreements, financing
<b>Starwood – Westin,</b> Sainte Claire, San Jose, CA 喜达屋-威斯丁酒店	Management agreement, development, joint venture
<b>Starwood – Westin,</b> Saipan, Ojbian Beach, Saipan, Marianas 喜达屋-威斯丁酒店	Management agreement, development, financing, joint venture
<b>Starwood – Westin,</b> San Diego Ballpark Hotel, San Diego, CA 喜达屋-威斯丁酒店	Management agreement
<b>Starwood – Westin,</b> San Diego Horton Plaza, San Diego, CA 喜达屋-威斯丁酒店	Financing, development
<b>Starwood – Westin,</b> San Sebastian Hotel, Saint Augustine, FL 喜达屋-威斯丁酒店	Management agreement, technical services agreement, ancillary arrangements
<b>Starwood – Westin,</b> Seattle, WA 喜达屋-威斯丁酒店	Management agreement
<b>Starwood – Westin,</b> Tucson La Paloma Resort & Spa, Tucson, AZ 喜达屋-威斯丁酒店	Loan workout, receivership, restructuring
<b>Starwood – Westin,</b> Waltham, MA 喜达屋-威斯丁酒店	Financing
<b>Starwood – Westin,</b> Washington, DC 喜达屋-威斯丁酒店	Financing

# 地产/项目

Stone Eagle Golf Club, Palm Desert, CA 石鹰高尔夫俱乐部

**Stouffer Esmeralda**, Indian Wells, CA 斯托弗埃斯梅拉达酒店

Strand House, Manhattan Beach, CA 斯特兰德府酒店

Summit Hotel Rodeo Drive, Beverly Hills, CA 莎米特罗迪欧大道酒店

Sunrise Suites and Casino, Las Vegas, NV 日出卡西诺套房酒店

Sunterra Resorts Harbour Lights, Gaslamp District, San Diego, CA sunterra 港灯度假村

Sunterra San Luis Bay Inn, San Luis Obispo, CA sunterra 圣路易斯湾旅店

Super 8 Motel 速 8 汽车旅馆

**Tarrytown House Estate,** Tarrytown, NY 塔里敦豪斯不动产

**Tempe Diablo Stadium,** Tempe, AZ 坦佩暗黑体育场

Teton Mountain Lodge & Spa, Teton Village, WY 提顿山洛奇水疗酒店 Tharaldson Inn, Toledo, OH Tharaldson 酒店

Thompson Hotel 汤普森酒店

Toll House Hotel, Los Gatos, CA 陶尔之家旅馆

Tom Watson Golf, Miyazaki, Japan 汤姆·沃森高尔夫

Tommie Hotel 汤米酒店

**Topaz Hotel**, Washington, DC 黄玉酒店

**Topnotch Resort & Spa**, Stowe, VT 一流度假水疗酒店

# 服务事项

Golf club formation and membership agreements

Golf and amenity use agreements, financing

Acquisition/buy-side, leasing, JV, liquor license, entitlements

Labor and employment

Bankruptcy

Acquisition/sell-side, timeshare formation, multi-state registration

Timeshare, acquisition/sell-side

See "Wyndham - Super 8"

ADA and accessibility

Acquisition/buy-side, development, financing, operations issues

Financing, securitization

Financing, securitization

See "Commune - Thompson Hotel"

Acquisition/buy-side, financing, management agreement, IP issues

Management agreement

See "Commune – tommie Hotel"

Management agreement

Acquisition/buy-side, financing, management agreement, IP issues

TownPlace Suites 汤普雷斯公寓	See "Marriott – TownPlace Suites"
Travelodge 旅程住宿旅店	See "Wyndham – Travelodge"
<b>Triton Hotel,</b> San Francisco, CA 特里同酒店	ADA and accessibility
<b>Troutrun,</b> Frederick City, NJ 特劳特伦酒店	Acquisition/buy-side, rezoning
<b>Trump Castle,</b> Atlantic City, NJ 特朗普城堡	Acquisition/buy-side
<b>Trump Condominium Hotel,</b> Amman, Jordan 特朗普公寓酒店	Management agreement
<b>Trump Farallon at Cap Cana,</b> Cap Cana, Dominican Republic 特朗普法拉隆卡普卡纳酒店	Management agreement
<b>Trump Hotel</b> , Giza, Egypt 特朗普酒店	Management agreement
<b>Trump International Hotel &amp; Tower Chicago, Chicago</b> , IL 特朗普芝加哥大厦国际酒店	Condo hotel advice
<b>Trump International Hotel &amp; Tower Las Vegas,</b> Las Vegas,NV 特朗普拉斯维加斯大厦国际酒店	Condo hotel advice
Trump International Hotel Waikiki Beach Walk, Honolulu, HI 特朗普威基基海滩路国际酒店	Condo hotel advice, acquisition/buy-side, financing
<b>Trump Ocean Club, International Hotel &amp; Tower</b> , Panama City, Panama 特朗普海洋俱乐部,国际大厦酒店	Management agreement, condo hotel advice
<b>Trump Plaza Hotel &amp; Casino,</b> Atlantic City, NJ 特朗普广场俱乐部酒店	Acquisition/buy-side, development
<b>Trump SoHo Hotel Condominium New York,</b> New York, NY 特朗普 SoHo 纽约公寓酒店	Condo hotel advice, litigation
<b>Trusthouse Forte Viscount Hotel,</b> Los Angeles, CA 福特集团公司威斯康特酒店	Acquisition/buy-side
Tryp Hotel Tryp 酒店	See "Wyndham – Tryp Hotel"
Turnberry Isle Resort & Club, Aventura, FL 特恩贝里岛度假村俱乐部	Management agreement, acquisition/sell-side, franchise agreement
Tustin Legacy, Tustin, CA 塔斯廷遗迹酒店	Management agreement, development, joint venture, financing

Twin Towers Motel, El Segundo, CA 双子塔汽车酒店 Two Bunch Palms, Indio, CA 两束棕榈酒店 University Club, San Francisco, CA 大学俱乐部 Vagabond Inn, Carmel, CA 瓦卡班德旅店 Vagabond Inn, Solvang, CA 瓦卡班德旅店 Vail Plaza Hotel, Vail, CO 韦尔广场酒店 Valencia Hotel, Loveland, CO 瓦伦西亚酒店 Valley River Inn, Eugene, OR 山谷河流旅馆 Value Place, Alexandria, LA 瓦略宫酒店 Value Place, Kansas City, MO 瓦略宫酒店 Value Place, Omaha, NB 瓦略宫酒店 Venetian Hotel, Las Vegas, NV 威尼斯人酒店 Viceroy, Palm Springs, CA 维丝瑞酒店 Viceroy, Santa Monica, CA 维丝瑞酒店 Victorian Inn, Monterey Bay, CA 维多利亚旅店 Villa Florence Hotel, San Francisco, CA 佛罗伦萨别墅酒店 Villa Vera, Acapulco, Guerrero, Mexico 维拉别墅酒店 Vintage Court Hotel, San Francisco, CA 复古庄园酒店 W Hotel W酒店

### 服务事项

ADA and accessibility Management agreement, restructuring, liquor license Refinancing ADA and accessibility ADA and accessibility Loan workout, restructure; bankruptcy Management agreement Acquisition/sell-side, land use, litigation Multi-state receivership and sale by receivership Multi-state receivership and sale by receivership Multi-state receivership and sale by receivership Labor and employment, operations and regulatory issues Condo hotel advice (conversion), land use, entitlements Condo hotel advice (conversion), land use, entitlements Management agreement, acquisition/sell-side Management agreement Management agreement, franchise agreement, acquisition/sell-side Financing

Jim Butler (金百德) 律师 JEFFER MANGELS BUTLER & MITCHELL LLP 杰美百明律师事务所 1900 Avenue of the Stars ◆ Los Angeles, CA 90067 ◆ 1-310-201-3526 ◆ jbutler@jmbm.com

See "Starwood -W Hotel"

#### 地产/项目 服条事项 W Hotel & Residences See "Starwood - W Hotel and Residences" ₩ 酒店及公寓 Waikiki Gateway Hotel, Honolulu, HI Acquisition/buy-side 威基基哥特威酒店 Waikiki Grand, Honolulu, HI Management agreement 威基基大酒店 Waldorf Astoria See "Hilton - Waldorf Astoria" 华尔道夫酒店 Warner Springs Resort, Warner Springs, CA Restructuring 华纳温泉度假村 Weligama Bay Resort, Southern Province, Sri Lanka Mixed-use development 维利格玛海湾度假村 See "Capella" West Paces 已经更名为嘉佩乐酒店 Westcoast Gateway Hotel, Seattle, WA Acquisition/buy-side 西海岸盖特威酒店 Westcoast Long Beach Hotel, Long Beach, CA Acquisition/buy-side 西海岸长滩酒店 Westcoast Wenatchee Hotel, Wenatchee, WA Acquisition/buy-side 西海岸韦纳奇 酒店 Western Lodging, Bodega Bay, CA Labor and employment, operations and regulatory issues, joint venture, management agreement, litigation, 西部旅店 ownership issues Western Lodging, Half Moon Bay, CA Labor and employment, operations and regulatory issues, joint venture, management agreement, litigation, 西部旅店 ownership issues Labor and employment, operations and regulatory issues, Western Lodging, Lafayette Park Hotel, Lafayette, CA joint venture, management agreement, litigation, 西部旅店 ownership issues Labor and employment, operations and regulatory issues, Western Lodging, Monterey, CA joint venture, management agreement, litigation, 西部旅店 ownership issues Western Lodging, Napa Valley Lodge, Yountville, CA Labor and employment, operations and regulatory issues, joint venture, management agreement, litigation, 西部旅店 ownership issues Western Lodging, Stanford Park Hotel, Menlo Park, CA Labor and employment, operations and regulatory issues, joint venture, management agreement, litigation, 西部旅店 ownership issues See "Starwood - Westin" Westin 威斯丁酒店

Westwind Motor Inn, Monterey, CA 西风汽车旅馆	Restructuring, bankruptcy
White Oaks Hotel, Lompoc, CA 白橡树酒店	Acquisition/buy-side, management agreement, franchise agreement, acquisition/sell-side
Wilshire Grand Hotel, Los Angeles, CA 威尔希尔格兰德酒店	Management agreement
Wolfgang Puck Cafes, Domestic and International 沃尔夫冈冰球咖啡馆	Franchise and license advice, franchise agreement
Woodfin Suites, Brea, CA 伍德芬套房酒店	Restructuring
Woodfin Suites, Cypress, CA 伍德芬套房酒店	Restructuring
Woodfin Suites, Dublin, OH 伍德芬套房酒店	Restructuring
Woodfin Suites, Rockland, MD 伍德芬套房酒店	Restructuring
Woodfin Suites, Sunnyvale, CA 伍德芬套房酒店	Restructuring
Woolley's Classic Suites Denver Airport, Aurora, CO 伍利经典套房酒店	Financing
<b>Wyndham – Days Inn,</b> Alexandria, VA 温德姆–戴斯连锁酒店	Acquisition/sell-side
<b>Wyndham – Days Inn,</b> Bloomington, IL 温德姆–戴斯连锁酒店	Financing, securitization
<b>Wyndham – Days Inn,</b> Cedar Rapids, IA 温德姆–戴斯连锁酒店	Financing, securitization
Wyndham – Days Inn, Davenport, IA 温德姆–戴斯连锁酒店	Financing, securitization
Wyndham – Days Inn, Fairfield, CA 温德姆–戴斯连锁酒店	Acquisition/buy-side, receivership, restructuring
Wyndham – Days Inn, Grand Forks, ND 温德姆–戴斯连锁酒店	Financing, securitization
Wyndham – Days Inn, Mankato, MN 温德姆–戴斯连锁酒店	Financing, securitization
Wyndham – Days Inn, Mission Bay, CA 温德姆-戴斯连锁酒店	Management agreement, franchise agreement, acquisition/sell-side, operations, financing
Wyndham – Days Inn, Portland, OR 温德姆–戴斯连锁酒店	Management agreement, franchise agreement, acquisition/sell-side, operations, financing

Wyndham – Days Inn, San Diego, CA 温德姆–戴斯连锁酒店	Management agreement, franchise agreement, acquisition/sell-side, operations, financing
Wyndham – Days Inn, Santa Ana, CA 温德姆–戴斯连锁酒店	Loan workout, foreclosure, franchise agreement, acquisition/sell-side
Wyndham – Days Inn, Topeka, KS 温德姆–戴斯连锁酒店	Financing, securitization
Wyndham – Hawthorn Suites, Hollywood, CA 温德姆-豪顿套房酒店	Entitlement
Wyndham – Hawthorn Suites, Naperville, IL 温德姆-豪顿套房酒店	Financing, securitization
Wyndham – Howard Johnson, Pickwick, San Francisco, CA 温德姆-豪生酒店	Franchise agreement negotiation, acquisition/buy-side
<b>Wyndham – Howard Johnson,</b> Yuma, AZ 温德姆 <b>-</b> 豪生酒店	Receivership
<b>Wyndham – Ramada,</b> Agoura Hills, CA 温德姆–华美达酒店	Restructuring
<b>Wyndham – Ramada,</b> Commerce, CA 温德姆–华美达酒店	Franchise agreement, operations issues, reservation agreement, satellite communication agreement
<b>Wyndham – Ramada</b> , Las Vegas, NV 温德姆—华美达酒店	Acquisition/buy-side, management agreement, franchise agreement, bankruptcy, acquisition/sell-side
<b>Wyndham – Ramada,</b> San Diego, CA 温德姆–华美达酒店	Management agreement
<b>Wyndham – Ramada,</b> San Francisco, CA 温德姆–华美达酒店	Acquisition/buy-side
<b>Wyndham – Ramada,</b> San Jose, CA 温德姆–华美达酒店	Acquisition/buy-side, ADA and accessibility
<b>Wyndham – Ramada,</b> Santa Barbara, CA 温德姆–华美达酒店	ADA and accessibility, labor and employment
<b>Wyndham – Ramada,</b> Santa Maria, CA 温德姆–华美达酒店	Acquisition/sell-side, bankruptcy
<b>Wyndham – Ramada,</b> South San Francisco, CA 温德姆–华美达酒店	Acquisition/buy-side, labor and employment
<b>Wyndham – Ramada,</b> West Hollywood, CA 温德姆–华美达酒店	Condo hotel advice, joint venture, land use, entitlements
<b>Wyndham – Super 8 Motel,</b> Anaheim, CA 温德姆–速 8 汽车旅店	Acquisition/sell-side
Wyndham – Super 8 Motel, Austin, TX 温德姆–速 8 汽车旅店	Franchise dispute

Wyndham – Super 8 Motel, Bloomington, IN 温德姆–速 8 汽车旅店	Financing, securitization
Wyndham – Super 8 Motel, Danville, IL 温德姆–速 8 汽车旅店	Financing, securitization
<b>Wyndham – Super 8 Motel,</b> Evansville, IN 温德姆–速 8 汽车旅店	Financing, securitization
<b>Wyndham – Super 8 Motel,</b> Fond du Lac, WI 温德姆–速 8 汽车旅店	Financing, securitization
<b>Wyndham – Super 8 Motel,</b> Monticello, MN 温德姆–速 8 汽车旅店	Management agreement, acquisition/sell-side, operations issues, restructuring
<b>Wyndham – Super 8 Motel,</b> Owensboro, KY 温德姆–速 8 汽车旅店	Financing, securitization
Wyndham – Super 8 Motel, Racine, WI 温德姆–速 8 汽车旅店	Financing, securitization
Wyndham – Super 8 Motel, Washington, IL 温德姆–速 8 汽车旅店	Financing, securitization
Wyndham – Super 8 Motel, Waterloo, IA 温德姆–速 8 汽车旅店	Financing, securitization
<b>Wyndham – Travelodge,</b> Carmel, CA 温德姆–旅客之家连锁旅店	ADA and accessibility
<b>Wyndham – Travelodge,</b> Hermosa Beach, CA 温德姆–旅客之家连锁旅店	Acquisition/sell-side
Wyndham – Travelodge, Monterey, CA 温德姆–旅客之家连锁旅店	ADA and accessibility
Wyndham – Tryp Hotel Times Square, New York, NY 温德姆–Tryp 时代广场酒店	Management agreement
<b>Wyndham Garden,</b> Brookfield, WI 温德姆—花园酒店	Acquisition/buy-side
Wyndham Garden, Charlotte, NC 温德姆花园酒店	Acquisition/buy-side
<b>Wyndham Garden,</b> Chelsea West, New York, NY 温德姆—花园酒店	Franchise agreement
<b>Wyndham Garden,</b> Dallas Park Central, Dallas, TX 温德姆—花园酒店	Acquisition/buy-side
<b>Wyndham Garden,</b> LaGuardia Airport, New York, NY 温德姆–花园酒店	Acquisition/buy-side

Wyndham Garden, Las Colinas, TX 温德姆–花园酒店	Acquisition/buy-side
Wyndham Garden, Newark Airport, Newark, NJ 温德姆花园酒店	Acquisition, franchise agreement, financing, labor and employment
Wyndham Garden, Novi, Detroit, MI 温德姆–花园酒店	Acquisition/buy-side
Wyndham Garden, Overland Park, KS 温德姆–花园酒店	Acquisition/buy-side
Wyndham Garden, Pleasanton, CA 温德姆—花园酒店	Acquisition/buy-side
Wyndham Garden, Schaumburg, IL 温德姆–花园酒店	Acquisition/buy-side
Wyndham Garden, Wood Dale, IL 温德姆花园酒店	Acquisition/buy-side
<b>Wyndham,</b> Anatole Hotel, Dallas, TX 温德姆酒店	Management agreement
<b>Wyndham,</b> Bel Age, West Hollywood, CA 温德姆酒店	Acquisition/buy-side
Wyndham, DFW Airport North, Dallas, TX 温德姆酒店	Reposition hotel, RFP for operator, negotiate management agreement
Wyndham, LAX, Los Angeles, CA 温德姆酒店	Acquisition/buy-side, financing, strategic advice, condemnation, labor and employment
Wyndham, San Diego, CA 温德姆酒店	Acquisition/buy-side, land use, financing, operations
Yarramalong Resort and Golf Course, 澳大利亚 Yarramalong 高尔夫度假村	Acquisition/buy-side
YMCA Hotel, San Francisco, CA 基督教青年会宾馆	ADA and accessibility
Yotel, San Francisco, CA 优特尔酒店	Operations issues, liquor license
Yountville Inn, Yountville, CA 扬特维尔酒店	Management agreement



# 环球酒店房地产专业律师团队®主要客户和项目清单

环球酒店房地产专业律师团队®无与伦比的酒店法律经验





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